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Instructions to the Reviewer

Links in this document will take the reviewer to one of two places:

- 1) The Linn-Benton Community College website. All public-facing pages will display when the reader clicks the link. These are designated as hyperlinks with blue, underlined text.
- 2) A document linked in the appendix. These are designated as blue text with no underline.

The following documents are provided to answer the questions given in preparation for the Ad Hoc Virtual Visit in April 2024.

Can LBCC provide a simple table showing its FTE and part time student enrollment numbers from FY19 to FY24? Demographic detail (IPEDS level data) is not needed, unless LBCC considers it relevant to its enrollment stabilization or growth initiatives, or that it wishes to discuss how student demographics impact future enrollment plans during the ad hoc visit.

[This graph](#) shows the term by term enrollment numbers, with students grouped in three categories: FT students are those enrolled in 12 or more credits, PT students are those enrolled in 1-11 credits, and non-credit students.

Does LBCC have an enrollment management and retention plan which it can share?

Linn-Benton Community College has defined institutional effectiveness in the context of the campus' three core themes (Educational Attainment, Cultural Richness, and Economic Vitality), which were metricized in the annually updated [report cards](#). Many of these metrics focused on enrollment and retention, such as "students onboard successfully into the college," "students maintain or increase their starting credit load," "students complete math and writing requirements," and "students are retained from term to term." Each metric was assigned to one of the three innovation councils under MERIT, and each had objectives and targets tied to it; the innovative councils regularly used data to review these metrics and make decisions or innovations focused on improvement.

LBCC has focused the last few years on having a clearer understanding of and goals for the groups we target for recruitment and enrollment. We have worked on creating a structured experience for prospects, using focused and personalized campaigns, dedicating staff to close prospects, and creating a smooth transition from onboarding to registration and a student's first term. Recruiters have spent more time in our district high schools, including the more rural schools in our area, and navigators have been connecting earlier with interested students to ensure engagement and completion of the application. Additionally, we have trained our recruiters and navigators on the basics of financial aid to make this assistance available during these visits and events. For adult learners, we have focused on flexibility and support, making sure to connect this population early with financial aid, affordability and learning resources, and advising on how life will be impacted by returning to school.

The Latino Outreach and Retention Manager has been instrumental in creating events which connect LBCC with the Latine community in the area and support Latine students already attending LBCC. Some examples of this include LBCC hosting the Latine High School Student Leadership Conference in May 2024 for 100-300 high school students from Linn and Benton Counties, leading Latinx/Hispanic Terminology Discussions for LBCC students and staff, and holding a workshop titled "I Speak For My Parents: Feelings, Perceptions, and Experiences of Latino/a/x/e High School Students who Interpret For Their Parents" to better help LBCC faculty, advisors, and staff understand the barriers and stressors for this student population.

Once a student has been admitted, they are registered in an online orientation and meet with a navigator, who helps them understand the requirements of their program and helps with next steps. All students who

register have an assigned advisor and navigator and receive dependable messaging and assistance. Linn-Benton Community College uses Watermark Student Success and Retention (formerly AVISO) to easily view retention data for all LBCC students, as well as view information, alerts, analytics like attendance, and progress for students on their caseload. Faculty and staff can follow specific students or students with certain tags they are connected to, such as their advising load or student athletes, and then send alerts or referrals when they become aware of a barrier or concern.

Can LBCC provide the audited financial reports for FY22 (year ended June 30, 2022), and FY23 (year ended June 30, 2023)? Assumes that reports were finalized and approved in November of 2022, and 2023 respectively.

The [Fiscal Year 2022](#) and [Fiscal Year 2023](#) audited financial reports are attached in the appendix.

Can LBCC disclose its most current-date estimates (unaudited) in total reserves for each account category?

LBCC's current figure for reserves is \$4,646,256.

Can LBCC provide the adopted budgets that include the President's Budget Message, for FY23 and FY24?

The [Fiscal Year 2023 Adopted Budget](#) and [Fiscal Year 2024 Adopted Budget](#) are attached in the appendix.

Can LBCC provide a summary of the numbers of personnel by title serving the library, as well as to show prior staffing numbers preceding the most current reduction in force? i.e. director, manager, librarians, staff workers, student workers, etc.

The personnel in the library are currently (as of March 2024):

- Samantha Hines, Library and Learning Center Director (Management)
- Scott Gallagher-Starr, Systems and Discovery Librarian (Faculty)
- Cheryl Carlson, Library Circulation Specialist (Classified)
- Shay Newman, Student Help Desk Lead (Classified)
- Jesse Genco, Library Circulation Specialist (Classified)
- Lara Van Hoff, Library Specialist 3 (Part-time Classified)
- Tessa Jennings, Reference Assistant (Part-time Classified)
- Catherine Cavazos, Part-time Library Aid (Part-time Classified)
- Pam McLaughlin, Part-time Library Aid (Part-time Classified)
- Patrick Acree, Jaden Christoson, Matthew Dunlap, and John Dougherty, Part-time Student Help Desk Assistants (Part-time Classified)

Reduced Positions:

- Richenda Hawkins, Librarian (Faculty)

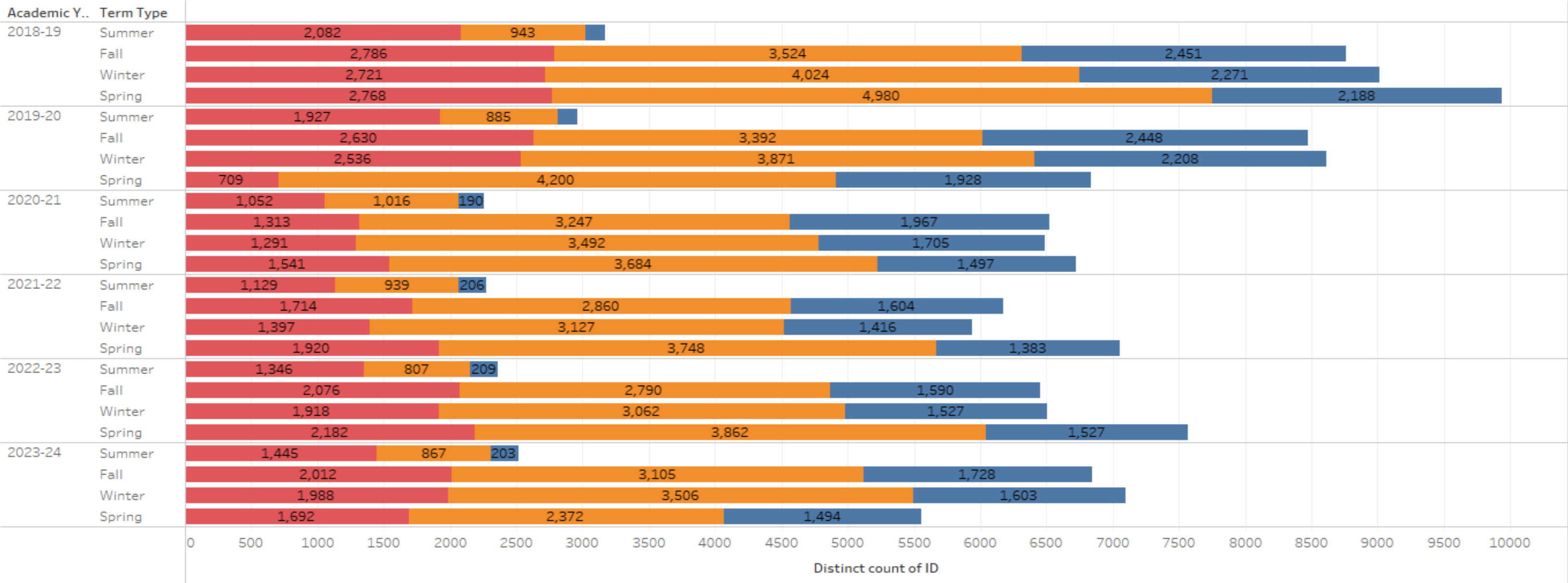
- Bryan Miyagishima, Librarian (Faculty)
- Douglas Hambley, Librarian (Part-time Faculty)
- Maria Beteran, Librarian (Part-time Faculty)

Can LBCC provide the name and title of senior personnel responsible for managing the daily operations of the library (Manager of Library and Learning Center), as well as the name and title of the individual(s) that this person reports to?

Dr. Samantha Hines, Library and Learning Center Director, is a degreed library director and is responsible for managing the daily operations of the library, as well as the learning center. She reports to Dr. Katie Winder, the Dean of Academic Progression.

CredGrp	2018-19				2019-20				2020-21				2021-22				2022-23				2023-24			
	Summer 2018	Fall 2018	Winter 2019	Spring 2019	Summer 2019	Fall 2019	Winter 2020	Spring 2020	Summer 2020	Fall 2020	Winter 2021	Spring 2021	Summer 2021	Fall 2021	Winter 2022	Spring 2022	Summer 2022	Fall 2022	Winter 2023	Spring 2023	Summer 2023	Fall 2023	Winter 2024	Spring 2024
1. FT Students	149	2451	2271	2188	148	2448	2208	1928	190	1967	1705	1497	206	1604	1416	1383	209	1590	1527	1527	203	1728	1603	1494
2. PT Students	943	3524	4024	4980	885	3392	3871	4200	1016	3247	3492	3684	939	2860	3127	3748	807	2790	3062	3862	867	3105	3506	2372
3. Non-Credit Students	2082	2786	2721	2768	1927	2630	2536	709	1052	1313	1291	1541	1129	1714	1397	1920	1346	2076	1918	2182	1445	2012	1988	1692
Grand Total	3174	8761	9016	9936	2960	8470	8615	6837	2258	6527	6488	6722	2274	6178	5940	7051	2362	6456	6507	7571	2515	6845	7097	5558

Term Total Enrollment by Credit Group



CredGrp

1. FT Students

2. PT Students

3. Non-Credit Studen..

**LINN-BENTON COMMUNITY COLLEGE
ALBANY, OREGON**

**ANNUAL FINANCIAL REPORT
Year Ended June 30, 2022**

**Dr. Lisa Avery, President
P. Sheldon Flom, Vice President, Finance and Operations
Jess Jacobs, Director, Accounting and Budget**

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INTRODUCTORY SECTION



November 10, 2022

The Board of Education
Linn-Benton Community College
Albany, Oregon 97321

The Annual Financial Report of Linn-Benton Community College for the fiscal year ended June 30, 2022, is submitted in accordance with Oregon Revised Statutes (ORS) 297.405 to 297.555 and 297.990, known as Municipal Audit Law. This report was prepared by the College's business office. The responsibility for the completeness and fairness of the data presented and all accompanying disclosures rests with the management of Linn-Benton Community College. We believe the report and its data are accurate and complete in all material aspects in disclosing the financial position and results of operations of Linn-Benton Community College as of June 30, 2022, and for the year then ended.

The Annual Financial Report is organized in four sections, as follows:

1. The Introductory Section contains the letter of transmittal with an overview of the college that includes factors affecting the financial condition and required supplementary information, as well as a listing of principal officials.
2. The Financial Section includes Management's Discussion and Analysis, the basic financial statements and accompanying notes as well as the independent auditor's report. A narrative introduction, overview and analysis are included in the Management's Discussion and Analysis in this section.
3. The College is required to have an annual single audit in conformity with the provisions of the Single Audit Act and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Information related to *Government Auditing Standards* is included in the Disclosures in Accordance With Government Auditing Standards section. Information related to the single audit, including the Schedule of Expenditures of Federal Awards and related auditor's reports, are included in a separate report.
4. The Independent Auditor's Comments Section includes the auditor's comments required by the Minimum Standards for Audits of Oregon Municipal Corporations.

COLLEGE INFORMATION

Linn-Benton Community College is a comprehensive, two-year, public college serving the educational needs of residents in Linn and Benton counties. Established in 1966, the College offers Associates of Science, Associates of Arts, Associates of Applied Science, and Associate of General Studies degrees, vocational certificates and diplomas for high school completion. Additionally, the college partners with

business and industry to provide skills upgrading and seminars for employees and has an extensive offering of community education courses. The college's 104-acre main campus is centrally located in the Mid-Willamette Valley, two miles south of Albany (population 57,199) and 11 miles east of Corvallis (population 57,601). The college has three extended learning centers located in the towns of Corvallis, Lebanon (population 19,122) and Sweet Home (Population 9,893). Total population for the two counties is approximately 224,416.

Albany is the county seat of Linn County and is recognized as the "hub of the Willamette Valley" due to its location at the junction of US Highways 99 and 20, and Interstate 5. Albany is 25 miles south of the Oregon state capitol, Salem, and 70 miles south of the state's largest city, Portland.

For the fiscal year 2021-22 the College's unduplicated head count was 12,046 and the number of full-time equivalent students was 3,833, lower compared to prior year. The number of full-time equivalent students was 5,539 in 2018-19, 4,919 in 2019-20, and 4,242 in 2020-21.

College Mission

"To engage in an education that enables all of us to participate in, contribute to, and benefit from the cultural richness and economic vitality of our communities."

Programs

Linn-Benton Community College has four major areas of study:

Career and Technical education trains students who want to qualify to work in specific fields.

College transfer courses prepare students who will continue their education at a four-year college or university. Linn-Benton offers a dual enrollment program with Oregon State University allowing students to take classes at either institution, or both, as best fits their needs, and progress towards their chosen degree.

Extended learning opportunities are presented through both credit and non-credit courses and workshops.

Developmental skill-building classes are offered for people who want to learn basic reading, writing, mathematics, and study skills, finish high school, or learn English as a second language.

Linn-Benton Community College provides comprehensive educational opportunities throughout the District. Classes and training opportunities are offered in Benton County at the Benton Center in Corvallis, and at the Lebanon Center, Sweet Home Center, Advanced Transportation Technology Center, and Health Occupations Center in Linn County. Linn-Benton Community College, in partnership with employers and community groups, offers classes at hundreds of locations throughout the district. In addition, distance education and online classes are offered to increase access to higher education opportunities.

Economy

The economic well-being, industrial structure and occupational mix vary considerably between Linn and Benton counties. Benton County's unemployment rates have consistently been among the lowest in the

state (2.9% in June, 2022) while Linn County rates have been near state-wide average (4.0% in June, 2022). Benton County is home to Oregon State University and several high-tech companies including Hewlett-Packard. The per capita income of Benton County residents in 2020 was \$48,725 which was \$4,466 lower than the state per capita income of \$53,191. Linn County's primary industries are agriculture, timber (including lumber, plywood and paper products), rare metals and manufactured homes. The 2020 per capita income of Linn County residents was \$44,830 which was \$8,361 lower than the state per capita income.

Governing Bodies

The members of the Board of Education of Linn-Benton Community College are duly elected representatives of the people, pursuant to the statutes of Oregon and consistent with the rules of the Oregon Board of Education. They have statutory charge and control of all activities, operations and programs of the College including its property, personnel, and finances. The College is not a component unit of any other entity, nor does it have oversight of any component units. The Board of Education is composed of seven qualified members elected for four year terms. Members are elected from established zones within the two-county district.

Oregon State Board of Education

The Oregon State Board of Education is the agency that provides state-level regulation of Oregon's community college system. The Higher Education Coordinating Commission (HECC) is responsible for advising the Oregon Legislature, the Governor, and the Chief Education Office on higher education policy. The Board establishes state standards for educational programs and facilities and approves courses of study.

College Management

The President, appointed by the local Board of Education, is the Chief Executive Officer of the College and President/Clerk of the Linn-Benton Community College Board. The President, along with the administrative team administers policies set by the Linn-Benton Board of Education and collectively shares in working toward achieving the mission of the College.

Accreditation

Linn-Benton Community College received initial accreditation in 1972. Its accreditation was reaffirmed in 1982, 1992, 2002, and 2008. In 2010, the Commission revised its accreditation process to a seven year process. A full site visit and evaluation took place in the fall of 2016. The results of the report released in January 2017 listed six commendations and three recommendations for improvement none of which are fiscal in nature. Most recently the college received a mid-cycle evaluation in October 2019. The results were positive and no financial concerns were brought forward.

Internal Controls

Linn-Benton Community College management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the College are protected from loss, theft, or misuse and to ensure adequate accounting information is available for the preparation of the financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable

assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management.

Single Audit

As a recipient of state and federal financial assistance, Linn-Benton Community College is responsible for ensuring that an adequate internal control structure is established to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management and outside auditors. As a part of Linn-Benton Community College's single audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal financial assistance programs, as well as to determine that Linn-Benton Community College has complied with applicable laws and regulations. The results of the College's single audit for the fiscal year ended June 30, 2022 provided no instances of material weaknesses in the internal control structure or significant violations of applicable laws and regulations.

Budgeting Controls

The Linn-Benton Community College Budget Committee is comprised of 14 members: seven appointed voters of the College district and the seven elected Board of Education members, each representing one of seven zones. Appointments to the Budget Committee are made by the Board. Appointed members serve three-year terms. It is the duty of the Budget Committee to analyze and approve the College's proposed operating budget and forward its recommendations to the Board for final consideration. As a part of the budget review and approval process, the Budget Committee holds public meetings at which citizens of the community are invited to give testimony on the budget before it is approved by the Budget Committee. Following approval of the budget by the Budget Committee, the Linn-Benton Board of Education holds a public hearing on the budget. The purpose of this hearing is to provide the citizens of the community an opportunity to give testimony on the budget approved by the Budget Committee before it is adopted by the Linn-Benton Board of Education. The Budget Committee does not act on educational and personnel matters but only on fiscal matters.

Additionally, Linn-Benton Community College maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Linn-Benton Board of Education. Activities of all funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the sub-object level; i.e., personal services, materials and services, capital outlay, transfers out, debt service and operating contingency within an individual fund. Transfers of appropriations between existing budget categories can be authorized by resolution of the Linn-Benton Board of Education.

Factors Affecting Financial Condition

Measure 5 and 50 resulted in the College being assigned a permanent tax rate of .5019 per \$1000 of assessed value and restricts future annual increases in assessed property values to a cap of no more than three percent. Prior to the two measures, the College received approximately 46 percent of its general fund revenue from local property taxes. Currently the College receives approximately 17 percent from local property taxes. State funding has replaced property taxes as the primary revenue source for the college. The state approved a CCSF funding level of \$699 million for the 2021-23 biennium. Future increases in state funding are subject to larger shifts in the state budget and are further impacted by legislation affecting the tax model the state relies upon. The college monitors the condition of the state budget and balances the overall mix of

revenue with tuition affordability concerns. Currently, requested increases in the CCSF are being weighed against growing concern over future recessions and the appropriate level of support as community colleges emerge from the covid-affected learning environment.

General Obligation Bonds

In November 2014, a bond issue in the amount of \$34.0 million was passed by the voters to fund capital construction and improvements and was sold in February 2015. The principal balance at June 30, 2022, was \$23,930,000. Additionally, a bond issue in the amount of \$16.0 million was passed by voters in May 2022 and was sold in August 2022. Detailed debt repayment schedules appear in Note 5 of this financial report.

Pension Obligation Bonds

In February 2004, the College issued \$29.235 million of Limited Tax Pension Obligation Bonds and transferred the net proceeds to the State of Oregon Public Employees Retirement System to cover a portion of the College's share of the cost sharing plan's unfunded actuarial liability. Principal payments are due annually beginning in June 2008 through June 30, 2028 and interest is payable in December and June of each year with rates ranging from 4.75% to 5.53%.

Full Faith and Credit Obligations/Financing Agreement

In May 2007, the College issued full faith and credit obligations totaling \$3.1 million. Principal payments are due annually beginning in the 2007-08 fiscal year and continuing through fiscal year 2026-27. Interest rates range from 4.00% to 5.00%.

In April 2008, the College issued full faith and credit obligations totaling \$3.5 million. Principal payments are due annually beginning in the 2008-09 fiscal year and continuing through fiscal year 2027-28 with interest rates ranging from 3.25% to 5.00%.

In February 2017, the College issued a financing agreement with a private bank totaling \$4.2 million, the proceeds of which were used to advance refund \$1.9 million of Series 2007 Full Faith and Credit Obligations and \$2.1 million of Series 2008 Full Faith and Credit Obligations. This constituted all remaining Series 2007 Obligations and all but \$165,000 of the remaining Series 2008 Obligations. The remaining Series 2008 Obligations were paid by the College during 2017-18 along with interest of \$8,250. The College advance refunded these obligations to reduce its total debt service payments over the life of the Series 2017 Financing Agreement by \$247,406.

In 2021, the College issued full faith and credit obligations totaling \$7.1 million. Principal payments are due annually beginning in the 2021-22 fiscal year and continuing through fiscal year 2034-35. The interest rate is fixed at 3.00%

Cash Management

The College maintains a cash management program with the aim of maximizing interest earnings while safeguarding capital. Available cash resources are invested and collateralized in accordance with College Board of Education guidelines and applicable Oregon Revised Statutes. The College is restricted by Oregon Revised Statutes as to the types of investments in which it may invest its cash balances. Statutes authorize the College to invest in obligations of the U.S. Treasury, agencies, and instrumentalities; corporate indebtedness; bankers' acceptances; repurchase agreements, and the state treasurer's investment pool.

Additionally, state statutes require that amounts on deposit with financial institutions be secured at a rate of at least 10% of amounts in excess of deposit insurance coverage. College funds are pooled and invested to the fullest extent possible. Interest earnings on pooled cash and investments are allocated to the various funds based on monthly inter-fund balances.

Risk Management

Linn-Benton Community College's workers' compensation report reflects a proactive record of managing claims and a favorable time-loss record. This can be attributed to LBCC's focus on campus safety awareness and the instigation of an early return to work process.

The College has a Safety Committee, which is an advisory committee for safety education, hazard communication, hazard identification, and risk assessment and reduction. The committee is charged by the college with the purpose of enhancing the safety culture at the college by thinking strategically about college-wide safety and loss prevention issues and to make policy and procedural recommendations regarding safety and health issues.

The College purchases insurance from commercial vendors for workers' compensation, property/casualty and liability coverage.

Independent Audit

State statutes require an annual audit by independent certified public accountants. The Linn-Benton Board of Education selected the accounting firm of Kenneth Kuhns & Co. to conduct the annual audit. In addition to meeting the requirements set forth in Oregon statutes, the audit also was designed to meet the requirements of *Government Auditing Standards* and the Uniform Guidance.

Acknowledgments

We wish to express our appreciation to the entire business office staff for their efforts and contributions to our Annual Financial Report. We also thank the members of the Linn-Benton Board of Education for their support and dedication to the financial operations of the college.

Sincerely,



Dr. Lisa Avery
President



Sheldon Flom
Vice President,
Finance & Operations



Jess Jacobs
Director,
Accounting & Budget

LINN-BENTON COMMUNITY COLLEGE

June 30, 2022

Board of Education

<u>Official</u>	<u>Address</u>	<u>Office</u>
Kristin Adams	320 12 th Ave Sweet Home, OR 97386	Chair
Jeannie Davis	363 Shannon Pl Lebanon, OR 97355	Vice Chair
Sherlyn Dahl	5836 SW Englewood Ave Corvallis, OR 97333	Member
Tony Lapiz	3928 NW Walnut Pl Corvallis, OR 97330	Member
Jim Merryman	4714 Springhill Drive Albany, OR 97321	Member
Dick Running	100 Peach Tree Lane NE Albany, OR 97321	Member
John Sarna	23650 Knowlton Lane Philomath, OR 97370	Member

FINANCIAL SECTION

KENNETH KUHNS & CO.
CERTIFIED PUBLIC ACCOUNTANTS
570 LIBERTY STREET S.E., SUITE 210
SALEM OREGON 97301-3594
TELEPHONE (503) 585-2550

INDEPENDENT AUDITOR'S REPORT

November 10, 2022

Board of Education
Linn-Benton Community College
Albany, Oregon

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of Linn-Benton Community College as of and for the year ended June 30, 2022, and Linn-Benton Community College Foundation, its discretely presented component unit, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise Linn-Benton Community College's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Linn-Benton Community College as of June 30, 2022, and the changes in its financial position and its cash flows for the year then ended, and the financial position of Linn-Benton Community College Foundation as of December 31, 2021, and the changes in its net assets for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Linn-Benton Community College and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter

As discussed in Note 1 to the basic financial statements under the caption “New Accounting Pronouncement,” during the 2021-22 fiscal year the College adopted new accounting guidance related to accounting and financial reporting for leases. GASB Statement No. 87 establishes standards for measuring and recognizing lease liabilities and right-to-use lease assets. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Linn-Benton Community College’s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Linn-Benton Community College’s internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Linn-Benton Community College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and the required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Linn-Benton Community College's basic financial statements. The other supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory section but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Reports on Other Legal and Regulatory Requirements

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 10, 2022 on our consideration of Linn-Benton Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the entity's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Linn-Benton Community College's internal control over financial reporting and compliance.

Other Reporting Required by Oregon State Regulations

In accordance with the Minimum Standards for Audits of Oregon Municipal Corporations, we have also issued our report dated November 10, 2022 on our consideration of Linn-Benton Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws and regulations, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the entity's internal control over financial reporting or on compliance.

Kenneth Kuhns & Co.

Kenneth Kuhns & Co.

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of Linn-Benton Community College's (the College) Annual Financial Report (AFR) presents an analysis of the financial position and activities of the College for the fiscal year ended June 30, 2022. This report has been prepared by management along with the financial statements and related footnote disclosures and should be read in conjunction with them. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. This discussion is designed to focus on current activities, resulting changes and current known facts.

Accounting Standards

The financial statements have been prepared in accordance with Governmental Accounting Standards Board Statement No. 35, *Basic Financial Statements – and Management’s Discussion and Analysis – For Public Colleges and Universities* which was adopted in November, 1999. The College was required to adopt this standard for the fiscal year ended June 30, 2003. The College implemented Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* for the fiscal year ended June 30, 2012. The College implemented Statement No. 68, *Accounting and Financial Reporting for Pensions* for the fiscal year ended June 30, 2015. The College implemented Statement No. 87, *Leases* for the fiscal year ended June 30, 2022. The financial statements also include the College’s independent Foundation as of December 31, 2021 in accordance with Governmental Accounting Standards Board Statement No. 39, *Determining Whether Certain Organizations Are Component Units*. Under the standard, state and local governments that have qualifying fundraising foundations are required to include, through discrete presentations, the financial activities of those foundations in their financial statements.

Using the Financial Statements

This annual report consists of three parts-management’s discussion and analysis (this section), the basic financial statements and supplementary information. The financial statements focus on the College as a whole and are designed to emulate corporate presentation models whereby all of the College’s activities are consolidated into one total. The statements are prepared in accordance with the accrual basis of accounting. The entity wide statements are comprised of the following:

- The *Statement of Net Position* presents the College’s total assets and deferred outflows and liabilities and deferred inflows, with the difference between the two reported as *net position*. Over time, increases or decreases in the net position are indicators of the improvement or deterioration of the College’s financial health when considered along with non-financial facts such as enrollment levels and the condition of the facilities.
- The *Statement of Revenues, Expenses and Changes in Net Position* presents the revenues earned and the expenses incurred during the year. All changes in net position are reported under the accrual basis of accounting, or as soon as the underlying event giving rise to the change occurs regardless of the timing when the cash is received or occurred. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods. The utilization of long-lived assets is reflected in the financial statements as depreciation, which amortizes the cost of the capital asset over the expected useful life. Revenues and expenses are reported as either operating or non-operating. The primary sources of operating revenues include tuition, grants and contracts. State appropriations and property taxes are classified as non-operating revenues. Because

of the College's dependency on state aid and property tax revenue, this statement presents an operating loss.

- The *Statement of Cash Flows* presents information on cash flows from operating activities, noncapital financing activities, capital financing activities and investing activities. It provides the net increase or decrease in cash between the beginning and end of the fiscal year. This statement assists in evaluating the College's ability to meet financial obligations as they become due.
- The *Notes to the Basic Financial Statements* provide additional information that is essential to a full understanding of the data provided in the entity wide financial statements.

Financial Highlights

The College's financial position at June 30, 2022 shows assets and deferred outflows of \$143,327,772, liabilities and deferred inflows of \$115,811,962 and net position of \$27,515,810, which was an increase from the prior year of \$15,587,996. This was primarily due to fluctuations in timing of state support, fluctuations from net pension liability reporting changes through GASB 68, and a large receivable related to Federal COVID relief funds, all of which are described below.

The state aid timing adjustment for the 2021-22 statements is based on a senate bill passed by the Oregon legislature in 2003 delaying the final quarterly payment to community colleges for the last year of every biennium. The result is five quarterly payments received in the first year of the biennium (2021-22) and only three in the last year of the biennium (prior year 2020-21). The delayed payment of state funding has the effect of decreasing current assets in odd numbered years and increasing them in even numbered years.

The net pension liability adjustment, which is based on actuarial assumptions used throughout the Public Employees Retirement System, dramatically impacts expense categories and unrestricted net position. These reporting requirements are designed to create transparency regarding the college's portion of the unfunded liability for the larger system in which it participates. The related adjustments do not have a direct impact on budget based reporting as shown in schedules 1 through 7, however, the financial statement show the substantial impact of the 2021-22 adjustment. Net pension liability declined by over \$25 million over prior year. This, along with changes in associated deferred inflows and outflows of resources related to pensions, contributed to a \$4.1 million decrease in expenses in 2021-22.

Net assets have also increased due to a large receivable in the amount of \$6.9 million. This receivable relates to the Employee Retention Credit program which was a subset of the CARES Act COVID relief money. The College has confirmed eligibility and submitted full documentation for the credits as of June 30, 2022 and expects to receive the funds in the 2022-23 fiscal year.

The College's largest net position reflects the amount invested in capital assets, e.g., land, buildings, and machinery and equipment, less any outstanding related debt used to acquire the assets, plus remaining bond proceeds held for construction.

Analysis of the Statement of Net Position

The Statement of Net Position includes all assets and liabilities of the College using the accrual basis of accounting. Net position is the difference between assets and liabilities, and is one measure of the financial condition of the College.

(in thousands of dollars)

	2022	2021
Assets		
Current assets	\$31,081	\$20,041
Noncurrent assets	97,138	99,285
Total assets	\$128,219	\$119,326
Deferred Outflows of Resources		
Deferred outflows related to pensions	\$15,069	\$16,522
Deferred loss on refunding	\$40	47
Total deferred outflows of resources	\$15,109	\$16,569
Liabilities		
Current liabilities	\$14,641	\$14,793
Long-term debt, non-current portion	46,182	51,859
Pension transition liability	2,205	2,687
Net pension liability	24,244	49,404
Other non-current liabilities	1,055	691
Total liabilities	\$88,327	\$119,434
Deferred Inflow of Resources		
Deferred inflows related to pensions	\$27,485	\$4,532
Total deferred inflows of resources	\$27,485	\$4,532
Net Position		
Net investment in capital assets	\$60,997	\$60,026
Restricted	1,814	1,812
Unrestricted	(35,295)	(49,909)
Total net position	\$27,516	\$11,929

Current assets include cash and investments from operations. The College's current assets of \$31.1 million are sufficient to cover the College's current liabilities of \$14.6 million. This represents a current ratio of 2.13. Receivables consist of taxes, student accounts, interest and various operating receivables. The College's non-current assets are its investment in capital assets of \$96.7 million, net of depreciation, plus cash and investments restricted for capital construction of \$.3 million and lease assets, net of amortization, of \$.1 million.

The College's current liabilities primarily consist of accounts payable, payroll and payroll taxes payable, vacation payable, unearned revenue from tuition and fees, and the current portion of long-term debt. The non-current liabilities consist mainly of pension liabilities of \$24.2 million and long-term debt from the issuance of general obligation bonds of \$23.9 million and the pension obligation bonds long-term debt of \$15.8 million.

The majority of the College's net position is the \$61.0 million net investment in capital assets. The College's restricted net position consists of amounts set aside for contracted programs, financial aid, and debt service. The College's unrestricted net position consists of amounts for the continuing operation of the College.

Analysis of the Statement of Revenues, Expenses and Changes in Net Position

The Statement of Revenues, Expenses and Changes in Net Position presents the operating results of the College as well as the non-operating revenues and expenses. Annual state reimbursements and property taxes, while budgeted for operations, are considered non-operating revenues according to accounting principles generally accepted in the United States of America (GAAP).

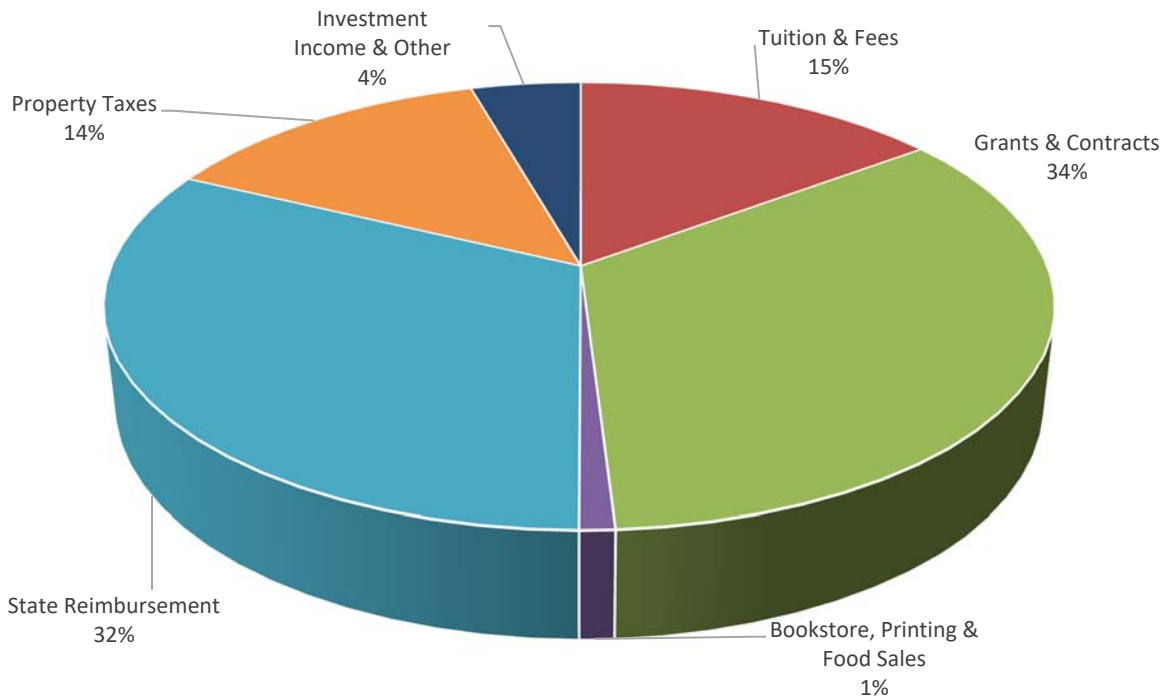
Changes in Linn-Benton Community College's Net Position

(in thousands of dollars)		Percent of total	
	2022	revenue/expense	2021
Revenues			
Tuition & fees, net	\$14,211,239	14.8%	\$15,647,887
Student Financial Aid	8,693,336	9.1%	9,371,712
Intergovernmental grants/contracts	24,077,347	25.1%	14,466,605
Campus Store sales	777,114	0.8%	739,406
Food Service sales	104,099	0.1%	1,175
Printing Services sales	92,340	0.1%	40,825
Other operating revenue	4,084,376	4.3%	3,819,311
Total operating revenue	52,039,851	54.3%	44,086,921
State community college support	30,742,062	32.1%	17,473,138
Property taxes	12,885,125	13.4%	12,408,558
Interest Income	153,903	0.2%	195,614
Total non-operating revenue	43,781,090	45.7%	30,077,310
Total revenues	95,820,941	100.0%	74,164,231
Expenses			
Instruction	32,791,408	40.9%	37,258,529
Instructional support	7,661,243	9.5%	7,503,457
College support services	10,969,678	13.7%	11,702,694
Student services	7,866,336	9.8%	8,191,991
Community services	196,100	0.2%	192,400
Scholarships and grants	10,004,410	12.5%	7,074,381
Plant operations	5,252,567	6.5%	5,171,506
Auxiliary	0	0.0%	0
Depreciation and amortization	3,539,858	4.4%	3,945,828
Total operating expenses	78,281,600	97.6%	81,040,786
Interest expense	2,319,329	2.9%	2,387,199
Amortization of debt premiums	(354,984)	-0.4%	(314,234)
Debt Issuance Costs	0	0.0%	108,424
Loss on disposal of capital assets	0	0.0%	2,391
Total non-operating expenses	1,964,345	2.4%	2,183,780
Total expenses	80,245,945	100.0%	83,224,566
Excess/(deficiency) before special items	15,574,996		(9,060,335)
Capital contributions	13,000		71,312
Increase/(decrease) in net position	\$ 15,587,996		\$ (8,989,023)

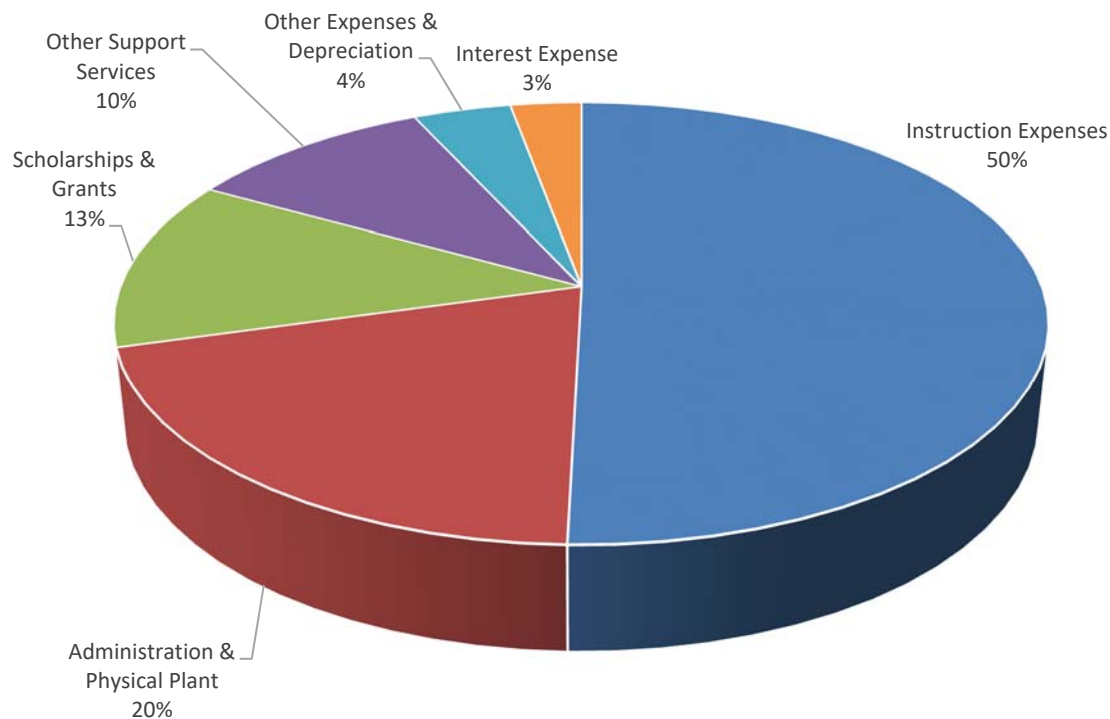
Revenues:

The most significant sources of operating revenue for the College are federal, state and local grants and contracts (including student financial aid) and student tuition and fees. Tuition and fees totaled \$14,211,239, a decrease of 9.2%. Student financial aid decreased at a rate of 7.2% however intergovernmental grants and contracts increased by 66.4% reflecting the addition of numerous grants including the aforementioned Employee Retention Credits. Revenue from Campus Store sales totaled \$777,114 which is attributable to decreased enrollment and the increased availability of open educational resources and other purchasing/rental arrangements surrounding affordable textbooks.

The largest non-operating revenue source is from the State of Oregon. Biennially, the state appropriates funding for community colleges. The College received \$30,742,062 for FTE reimbursement allocation in this fiscal year. This amount is \$13,268,924 more than the College received in fiscal year 2020-21 due to the quarterly payment adjustment. Additional non-operating revenues of \$12,885,125 were received from property taxes the College levied, an increase of 3.8%. The following graph shows the allocation of revenues for the College:

**Expenses:**

Expenses for fiscal year 2021-22 totaled \$80,245,945, a decrease of 3.45%. Instructional expenses represent the largest percentage of total at \$40,452,651. Grants and scholarships awarded to students totaled \$10,004,410 which was an increase of 41.4%. The following graph shows the allocation of expenses for the College:



As mentioned prior, adherence to GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* required a substantial adjustment to net pension liability and related expenses. This accounting adjustment does not reflect budgetary spending by the college. The chart below shows 2022 expenses prior to the pension adjustments and compares to prior year.

	2022 Expenses prior to pension adjustments	2021 Expenses prior to pension adjustments	Total percentage change
(in thousands of dollars)			
Instruction	\$ 35,229	\$ 34,109	3.3%
Instructional support	8,108	7,000	15.8%
College support services	11,502	10,985	4.7%
Student services	8,361	7,593	10.1%
Scholarships and grants	10,008	7,069	41.6%
Plant Operations	5,409	4,957	9.1%

Analysis of the Statement of Cash Flows

This statement provides an assessment of the financial health of the College. Its primary purpose is to provide relevant information about the cash receipts and cash payments of the College during a period. The statement of cash flows also helps users assess the ability of the College to meet obligations as they become due and the need for external financing.

	(in thousands of dollars)	
	2022	2021
Cash provided by (used in):		
Operating activities	\$ (32,540)	\$ (26,253)
Noncapital financing activities	37,425	23,867
Capital financing activities	(9,219)	1,825
Investing activities	154	195
Net increase(decrease) in cash	(4,180)	(366)
Cash -- Beginning of year	19,493	19,859
Cash -- End of year	\$ 15,313	\$ 19,493

The major sources of funds included in the operating activities include student tuition and fees, student financial aid, and grants and contracts. Major uses were payments made to employees and suppliers, and for student financial aid and other scholarships.

State reimbursements and property taxes are the primary source of non-capital financing. The current accounting standards require that we reflect these sources of revenue as non-operating even though the College's budget depends on these revenues for operations. Property taxes are assessed to property owners within the College's tax base. The primary financing activities were the purchase of capital assets, property taxes levied for capital debt, and principal and interest on capital long-term debt.

Capital Assets and Debt Administration

Capital Assets

The College's investment in capital assets as of June 30, 2022 amounts to \$96,691,315 net of accumulated depreciation. Investment in capital assets includes land, buildings, improvements, machinery and equipment, art and historical treasures, library collections and land improvements. More detailed information about the College's capital assets is included in Note 3 to the financial statements.

Long Term Debt

At the end of fiscal year 2022, the College had total debt outstanding of \$79,928,071. Of this amount \$23,930,000 represents general obligation bonds, \$2,310,249 in premiums on general obligation bonds, \$15,825,000 in pension obligation bonds, \$1,468,164 in termination benefits, \$2,205,222 in pension transition liability, \$24,244,178 in net pension liability, \$2,385,487 in the financing agreement, \$6,500,000 in full faith and credit obligations, \$908,122 in premiums on full faith and credit obligations, and \$151,649 in leases payable.

State statutes limit the amount of the general obligation debt the College may issue to 1.5% of Real Market Value of properties within the college district. The current legal debt limit is \$491,881,009, which is significantly higher than the College's outstanding general obligation debt. The College's outstanding general obligation debt is approximately 4.87% of the legal debt limit. More detailed information about the College's long term debt is included in Note 5 to the financial statements.

Economic Factors and Next Year's Budget

The College closed out the 2021-22 year with an operating deficit in the General Fund. The trend of deficit spending in the General Fund continued with the ongoing decline in enrollment magnified by the pandemic. The 2022-23 year has seen expanded in-person course offerings and a return to somewhat normal campus operations in the first “post-pandemic” year. Enrollment has stabilized early in the year and which have improved projections for the coming budget year. The underlying operating deficit, however, remains a concern and the College is projected cost reductions for the coming biennium. The College will continue to monitor changes in the budget environment and incorporate them into the ongoing financial planning especially those related to enrollment and the state funding level for the coming 2023-25 biennium.

Requests for Information:

This financial report is designed to provide a general overview of Linn-Benton Community College's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Accounting Services
Linn-Benton Community College
6500 SW Pacific Blvd.
Albany, OR 97321

BASIC FINANCIAL STATEMENTS

LINN-BENTON COMMUNITY COLLEGE

Statement of Net Position
June 30, 2022

	<u>College</u>	<u>Foundation (Component Unit) as of 12/31/21</u>
<u>Assets</u>		
Current assets:		
Cash and investments	\$ 15,013,483	\$ 540,718
Receivables, net:		
Property taxes	385,208	-
Accounts/grants	15,496,952	117,862
Loans	43,979	-
Inventories	140,805	-
Prepaid expenses	475	2,100
	<u>31,080,902</u>	<u>660,680</u>
Total current assets		
Noncurrent assets:		
Restricted cash and investments	299,681	-
Investments in equity mutual funds	-	9,074,724
Investments in property and equipment	-	3,244,837
Investments held by others	-	341,142
Non-depreciable capital assets	23,338,246	-
Depreciable capital assets, net	73,353,069	-
Lease assets, net	147,149	-
	<u>97,138,145</u>	<u>12,660,703</u>
Total noncurrent assets		
Total assets	<u>128,219,047</u>	<u>13,321,383</u>
<u>Deferred Outflows of Resources</u>		
Deferred outflows related to pensions	15,068,567	-
Deferred loss on refunding	40,158	-
	<u>15,108,725</u>	<u>-</u>
Total deferred outflows of resources		
Total assets and deferred outflows of resources	<u>143,327,772</u>	<u>13,321,383</u>

(Continues)

LINN-BENTON COMMUNITY COLLEGE

Statement of Net Position
June 30, 2022

	<u>College</u>	<u>Foundation (Component Unit) as of 12/31/21</u>
<u>Liabilities</u>		
Current liabilities:		
Accounts payable	\$ 2,786,384	\$ 280,255
Payroll payable	3,372,326	-
Vacation payable	1,547,697	-
Accrued interest payable	97,533	-
Due to others	51,928	-
Unearned revenue	543,273	-
Current maturities of long-term obligations	6,242,267	-
Total current liabilities	<u>14,641,408</u>	<u>280,255</u>
Noncurrent liabilities - long-term obligations:		
General obligation bonds payable	23,930,000	-
Premium on general obligation bonds payable	2,310,249	-
Pension bonds payable	15,825,000	-
Full faith and credit obligations payable	6,500,000	-
Premium on full faith and credit obligations payable	908,122	-
Lease payable	151,649	-
Financing agreement	2,385,487	-
Termination benefits	1,468,164	-
Net pension liability	24,244,178	-
Pension transition liability	2,205,222	-
Total long-term obligations	79,928,071	-
Less current maturities	<u>(6,242,267)</u>	<u>-</u>
Total noncurrent liabilities - long-term obligations	<u>73,685,804</u>	<u>-</u>
Total liabilities	<u>88,327,212</u>	<u>280,255</u>
<u>Deferred Inflows of Resources</u>		
Deferred inflows related to pensions	<u>27,484,750</u>	<u>-</u>
<u>Net Position</u>		
Net investment in capital assets	<u>60,997,296</u>	<u>-</u>
Restricted for grants and contracts	1,064,643	-
Restricted for financial aid	86,508	-
Restricted for debt service	662,601	-
Restricted permanently for endowment fund investments	-	5,029,979
Restricted temporarily for scholarships and special assistance	-	5,583,128
Total restricted net position	<u>1,813,752</u>	<u>10,613,107</u>
Unrestricted	<u>(35,295,238)</u>	<u>2,428,021</u>
Total net position	<u>\$ 27,515,810</u>	<u>\$ 13,041,128</u>

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Statement of Revenues, Expenses and Changes in Net Position
Year Ended June 30, 2022

	<u>College</u>	Foundation (Component Unit) year ended 12/31/21
Operating revenues:		
Tuition and fees (net of scholarship discounts and allowances of \$5,160,810)	\$ 14,211,239	\$ -
Student financial aid grants	8,693,336	-
Intergovernmental grants and contracts	24,077,347	-
Auxiliary enterprises:		
Campus store sales	777,114	-
Food service sales	104,099	-
Printing services	92,340	-
Other operating revenue	<u>4,084,376</u>	<u>1,214,058</u>
Total operating revenues	<u>52,039,851</u>	<u>1,214,058</u>
Operating expenses:		
Instruction	32,791,408	-
Instructional support	7,661,243	-
College support services	10,969,678	-
Student services	7,866,336	-
Community services	196,100	-
Scholarships and grants	10,004,410	-
Plant operations	5,252,567	-
Foundation programs	-	1,254,824
Depreciation and amortization	<u>3,539,858</u>	<u>-</u>
Total operating expenses	<u>78,281,600</u>	<u>1,254,824</u>
Operating loss	<u>(26,241,749)</u>	<u>(40,766)</u>
Nonoperating revenues-(expenses)		
State community college support	30,742,062	-
Property taxes	12,885,125	-
Investment income	153,903	1,325,912
Interest expense	(2,319,329)	-
Amortization of premium on bonds and full faith and credit obligations	361,677	-
Amortization of deferred loss on refunding	<u>(6,693)</u>	<u>-</u>
Total nonoperating revenues-(expenses)	<u>41,816,745</u>	<u>1,325,912</u>
Income before contributions	15,574,996	1,285,146
Capital contributions	<u>13,000</u>	<u>-</u>
Change in net position	15,587,996	1,285,146
Net position - beginning of year - as restated	<u>11,927,814</u>	<u>11,755,982</u>
Net position - end of year	<u><u>\$ 27,515,810</u></u>	<u><u>\$ 13,041,128</u></u>

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Statement of Cash Flows Year Ended June 30, 2022

Cash flows from operating activities:	
Tuition and fees	\$ 14,840,645
Student financial aid grants	8,926,508
Intergovernmental grants and contracts	14,059,506
Campus store receipts	784,759
Food service receipts	103,829
Printing services receipts	86,424
Other cash receipts	4,003,393
Payments to employees for services	(54,812,331)
Payments to suppliers for goods and services	(10,528,134)
Payments for student scholarships and grants	(10,004,410)
	<u>(32,539,811)</u>
Net cash used in operating activities	
Cash flows from noncapital financing activities:	
Cash received from State community college support	30,742,062
Cash received from property taxes	9,680,478
Principal paid on pension bonds	(2,015,000)
Interest paid on pension bonds	(982,714)
	<u>37,424,826</u>
Net cash provided by noncapital financing activities	
Cash flows from capital and related financing activities:	
Acquisition of capital assets	(8,132,847)
Cash received from property taxes levied for capital debt	3,225,353
Principal paid on capital-related long-term debt	(2,910,717)
Interest paid on capital-related long-term debt	(1,331,497)
Principal paid on leases payable	(59,837)
Interest paid on leases payable	(9,929)
	<u>(9,219,474)</u>
Net cash used in capital and related financing activities	
Cash flows from investing activities:	
Investment income	<u>153,903</u>
Net decrease in cash and cash equivalents	(4,180,556)
Cash and cash equivalents - beginning of year	<u>19,493,720</u>
Cash and cash equivalents - end of year	<u><u>\$ 15,313,164</u></u>

(Continues)

LINN-BENTON COMMUNITY COLLEGE

Statement of Cash Flows
Year Ended June 30, 2022

Reconciliation of operating loss to net cash
used in operating activities:

Operating loss	<u>\$ (26,241,749)</u>
Adjustments to reconcile operating loss to net cash used in operating activities:	
Depreciation and amortization	3,539,858
Decrease-(increase) in:	
Accounts/grants receivable	(8,818,833)
Loans receivable	(25,611)
Inventories	33,391
Deferred outflows related to pensions	1,453,639
Increase-(decrease) in:	
Operating accounts payable	775,447
Payroll payable	(201,934)
Vacation payable	(194,529)
Termination benefits	274,423
Due to others	(55,070)
Unearned revenue	(390,343)
Net pension liability	(25,159,711)
Pension transition liability	(481,446)
Deferred inflows related to pensions	<u>22,952,657</u>
Total adjustments	<u>(6,298,062)</u>
Net cash used in operating activities	<u><u>\$ (32,539,811)</u></u>
Noncash capital, investing and financing activities:	
Acquisition of capital assets	\$ (13,000)
Capital contributions	13,000
Deferred loss on refunding	6,693
Premium on bonds and full faith and credit obligations	(361,677)
Amortization of premium on bonds and full faith and credit obligations	361,677
Amortization of deferred loss on refunding	<u>(6,693)</u>
Total noncash capital, investing and financing activities	<u><u>\$ -</u></u>

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The financial statements of Linn-Benton Community College have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB), including GASB Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*, and GASB Statement No. 35, *Basic Financial Statements – and Management’s Discussion and Analysis – for Public Colleges and Universities*, as amended by GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. The College follows the “business-type activities” reporting requirements of GASB Statements No. 34 and No. 35.

(A) Organization and Operation

Linn-Benton Community College (the College) was formed on December 6, 1966 under ORS Chapter 341. The College is governed by a seven member Board of Education whose members are elected independently.

(B) Description of the Reporting Entity

The financial statements of the College present the College and its component unit, Linn-Benton Community College Foundation. The Foundation is a discretely presented component unit and is reported in a separate column in the basic financial statements.

The Foundation is a legally separate, tax-exempt entity and acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Board of Directors of the Foundation is self-perpetuating. Although the College does not control the timing or amount of receipts from the Foundation, the majority of resources, or income thereon, that the Foundation holds and invests, are restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

The Foundation reports as a not-for-profit organization under Financial Accounting Standards Board (FASB) standards. As a result, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's financial information in the College's financial reporting entity for these differences.

During the year ended June 30, 2022, the Foundation provided scholarships of \$430,137 and other contributions of \$206,196 for the benefit of the College. The College provided personnel and administrative contributions to the Foundation totaling \$223,350 during the year. Complete financial statements for the Foundation can be obtained at: 6500 Pacific Boulevard SW, Albany, Oregon 97321.

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(C) Basis of Accounting

The basic financial statements are reported using the economic resources measurement focus and accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenues in the years in which they are levied. Grants and other similar types of revenue are recognized as soon as all eligibility requirements imposed by the grantor have been met.

Operating revenues and expenses are distinguished from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the College's ongoing operations. The principal operating revenues of the College are charges to students for tuition and fees, grants and contracts for specific operating activities of the College, and campus store and food service sales. Operating expenses include the cost of faculty, administration and support expenses, campus store and food service operations, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

(D) Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(E) Investments

Investments are carried at fair value. The College invests in the Oregon Local Government Investment Pool. This investment is authorized by Oregon Revised Statutes. For purposes of the statement of cash flows, cash, demand deposits, the Oregon Local Government Investment Pool and short-term investments purchased with original maturities of three months or less are considered to be cash and cash equivalents.

The College maintains depository insurance under Federal depository insurance funds and state and financial institution collateral pools for its cash deposits, except the Local Government Investment Pool, which is exempt from statutes requiring such insurance.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements

Year Ended June 30, 2022

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(F) Property Taxes Receivable

Ad valorem property taxes are levied on all taxable property as of July 1. Property taxes become an enforceable lien on that date for real property and for personal property. Collection dates are November 15, February 15 and May 15. Discounts are allowed if amounts due are received by November 15. Taxes unpaid and outstanding on May 16 are considered delinquent. Uncollected taxes, including delinquent amounts, are considered substantially collectible or recoverable through liens; therefore, no allowance for uncollectible taxes has been recorded. Property taxes are recognized as revenues when levied.

(G) Accounts/Grants Receivable and Loans Receivable

Unreimbursed grant expenditures due from grantor agencies are recorded in the financial statements as receivables and revenues. Cash received from grantor agencies in excess of related grant expenditures is recorded as unearned revenue.

Loans receivable consist primarily of tuition and fee installment plan loans made with College funds.

Accounts receivable and loans receivable are shown net of an allowance for uncollectible amounts.

(H) Inventories

Inventories, primarily books and supplies held for resale, are valued at the lower of cost (first-in/first-out method) or market.

(I) Capital Assets

Capital assets include land, buildings and improvements, equipment and vehicles, and library books with an estimated useful life greater than one year. The College's capitalization threshold is \$5,000 for all capital assets except library books. Library books are capitalized regardless of cost. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement are reported at acquisition value. Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add value or functionality to the asset are not capitalized, but are expensed as incurred.

Capital assets are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and improvements	30 to 50
Office equipment	10
Computer equipment	5
Vehicles	10
Library books	10

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(J) Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred outflows of resources represent a consumption of net assets that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. Deferred inflows of resources represent an acquisition of net assets that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time.

(K) Deferred Loss on Refunding

The deferred loss on refunding is being amortized over the life of the 2017 Financing Agreement.

(L) Compensated Absences

Employees of the College are permitted to accumulate earned but unused vacation and sick pay. Vacation pay is recorded as a liability and an expense when earned. A liability does not exist for unpaid accumulated sick leave since College policy does not allow payment upon separation of service.

(M) Long-Term Debt

Premiums on bonds and full faith and credit obligations are deferred and amortized over the life of the debt using the straight-line method, which approximates the effective interest method.

(N) Pension Plan

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Oregon Public Employees Retirement System (PERS) and additions to/deductions from PERS' fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

(O) Termination Benefits

The College allows employees who have reached age and service requirements to request early retirement after age 55. The monthly benefit is computed using 1.25% of the employee's final annual compensation. The Board of Education has reserved the right to grant this benefit on a case by case basis. Additionally, for those employees granted the early retirement benefit, the College provides group medical, vision and dental insurance coverage for the employee. Early retirement costs are recognized as a liability and expense when the employees accept the offer.

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(P) Scholarship Discounts and Allowances

Financial aid to students is reported in the basic financial statements under the alternative method as prescribed by the National Association of College and University Business Officers (NACUBO). Certain aid such as loans and funds provided to students as awarded by others is accounted for as a third party payment (credited to the student's account as if they student made the payment). All other aid is reflected in the basic financial statements as operating expenses, or scholarship discounts and allowances, which reduce revenues. The amount reported as operating expense represents the portion of aid that was provided to the student in the form of cash. Scholarship discounts and allowances represent the portion of aid provided to the student in the form of reduced tuition. Under the alternative method, these amounts are computed on a College basis by allocating the cash payments to students, excluding payments for services, on the ratio of total aid to the aid not considered to be third party aid.

(Q) Lease Assets / Leases Payable

Lease assets are assets which the College leases for a term of more than one year. Lease assets and related leases payable are recorded at the inception of the lease at the net present value of the future lease payments at the College's incremental borrowing rate. Lease assets are amortized over the life of the lease.

(R) Net Position

Net position reported in the Statement of Net Position is the difference between the College's total assets and deferred outflows and total liabilities and deferred inflows. Net position is subdivided into three categories: net investment in capital assets, restricted, and unrestricted.

Net investment in capital assets represents capital assets, less accumulated depreciation and outstanding principal and premiums of capital asset related debt, plus deferred loss on refunding of capital asset related debt and cash held for construction.

Restricted net position represents amounts for which constraints were imposed by creditors, grantors, contributors or laws or regulations. The College's policy is to first use restricted resources when an expense is incurred for which both restricted and unrestricted resources are available.

(S) New Accounting Pronouncement

The GASB issued Statement No. 87, *Leases*. The College implemented GASB Statement No. 87 in the year ended June 30, 2022. Additional information can be found in Note 4 – Lease Assets, Note 5 – Long-Term Obligations and Note 10 – Prior Period Adjustment.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

2 - CASH AND INVESTMENTS:

Cash and investments are comprised of the following at June 30, 2022:

Cash on hand	\$ 44,362
Deposits with financial institutions	473,100
Investments	<u>14,795,702</u>
Total cash and investments	<u>\$ 15,313,164</u>

Deposits with Financial Institutions

Deposits with financial institutions are bank demand deposits. The total bank balance, as shown on the banks' records at June 30, 2022, was \$2,345,357. Of these deposits, the total covered by federal depository insurance was \$250,000.

The Oregon State Treasurer is responsible for monitoring public funds held by bank depositories in excess of FDIC insured amounts, and for assuring that public funds on deposit are collateralized to the extent required by Oregon Revised Statutes (ORS) Chapter 295. ORS Chapter 295 requires depository banks to place and maintain on deposit with a third-party custodian bank securities having a value of 10%, 25%, or 110% of public funds on deposit depending primarily on the capitalization level of the depository bank.

Custodial credit risk for deposits is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The College follows State law with respect to custodial credit risk and has not adopted a separate policy. Deposits in excess of FDIC insured amounts were exposed to custodial credit risk as of June 30, 2022, because these deposits were uncollateralized and/or were collateralized but not held by the third-party custodian bank in the College's name.

Investments

State statutes authorize the College to invest in general obligations of the U.S. Government and its agencies, certain bonded obligations of Oregon municipalities, bank repurchase agreements, bankers' acceptances, commercial paper and the Oregon Local Government Investment Pool, among others. The College has no investment policy that would further limit its investment choices.

At June 30, 2022, the College's investments consisted of:

Investment in Oregon Local Government Investment Pool	<u>\$ 14,795,702</u>
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Notes to Financial Statements
Year Ended June 30, 2022

2 - CASH AND INVESTMENTS: (Contd)

Investments (Contd)

The Oregon Local Government Investment Pool is an open-ended, no-load diversified portfolio pool. Participants' account balances in the pool are determined by the amount of participants' deposits, adjusted for withdrawals and distributed interest. Interest is calculated and accrued daily on each participant's account based on the ending account balance and a variable interest rate determined periodically by the Oregon Short-Term Fund.

The Oregon Local Government Investment Pool is an external investment pool which is part of the Oregon Short-Term Fund. Investment policies are governed by the Oregon Revised Statutes and the Oregon Investment Council (Council). The State Treasurer is the investment officer for the Council. Investments are further governed by portfolio guidelines issued by the Oregon Short-Term Fund Board. The Oregon Short-Term Fund does not receive credit quality ratings from nationally recognized statistical rating organizations.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Oregon Short-Term Fund manages this risk by limiting the maturity of the investments held by the fund. Weighted average maturities of investments in the Oregon Short-Term Fund at June 30, 2022 were: 67% mature within 93 days, 13% mature from 94 days to one year, and 20% mature from one to three years.

Restricted Cash and Investments

At June 30, 2022, the College had \$299,681 in unspent full faith and credit obligation proceeds. These unspent proceeds are restricted for capital improvements.

Foundation Cash and Investments

The Foundation's cash and investments of \$540,718 shown as current assets at December 31, 2021, consist of demand deposits and money market accounts.

The Foundation's investments of \$9,074,724 shown as noncurrent assets at December 31, 2021, consist of equity mutual funds. Foundation investments are carried at fair value. Fair value and cost information for investments is as follows:

	<u>Cost</u>	<u>Fair Value</u>
Equity mutual funds	<u>\$ 6,610,277</u>	<u>\$ 9,074,724</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

2 - CASH AND INVESTMENTS: (Contd)

Foundation Cash and Investments (Contd)

The Foundation maintains a checking account at a financial institution insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 at December 31, 2021. Amounts at that financial institution were fully insured as of December 31, 2021.

The Foundation maintains its investments with the investment firm Edward Jones. The Foundation's investments are diversified in a variety of mutual funds, certificates of deposit and equity securities. However, the Foundation's investments are subject to market fluctuations, which could dramatically affect the carrying value of these assets. The Foundation's investments are insured by the Securities Investors Protection Corporation (SIPC) up to a maximum of \$500,000. Investments at Edward Jones are also covered by additional insurance provided to investors through the company.

3 - CAPITAL ASSETS:

Capital assets activity for the year ended June 30, 2022 was as follows:

	Balance July 1, 2021	Increases	Decreases	Balance June 30, 2022
Capital assets not being depreciated:				
Land	\$ 9,163,106	\$ -	\$ -	\$ 9,163,106
Construction in process	6,888,365	7,286,775	-	14,175,140
Total capital assets not being depreciated	16,051,471	7,286,775	-	23,338,246
Capital assets being depreciated:				
Buildings and improvements	119,213,578	-	-	119,213,578
Equipment and vehicles	15,441,907	326,288	-	15,768,195
Total capital assets being depreciated	134,655,485	326,288	-	134,981,773
Less accumulated depreciation for:				
Buildings and improvements	48,088,178	2,804,604	-	50,892,782
Equipment and vehicles	10,063,729	672,193	-	10,735,922
Total accumulated depreciation	58,151,907	3,476,797	-	61,628,704
Total capital assets being depreciated, net	76,503,578	(3,150,509)	-	73,353,069
Total capital assets, net	\$ 92,555,049	\$ 4,136,266	\$ -	\$ 96,691,315

4 - LEASE ASSETS:

Lease assets activity for the year ended June 30, 2022 was as follows:

	Restated Balance July 1, 2021	Increases	Decreases	Balance June 30, 2022
Copiers/printing equipment	\$ 315,304	\$ -	\$ -	\$ 315,304
Less accumulated amortization	(105,094)	(63,061)	-	(168,155)
Total lease assets being amortized, net	210,210	(63,061)	-	147,149

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

5 - LONG-TERM OBLIGATIONS:

Changes in long-term obligations for the year ended June 30, 2022 are as follows:

	Restated Balance July 1, 2021	Additions	Deletions	Balance June 30, 2022	Due within One Year	Interest Matured and Paid
General obligation bonds payable	\$ 26,035,000	\$ -	\$ 2,105,000	\$ 23,930,000	\$ 2,240,000	\$ 1,057,898
Premium on general obligation bonds payable	2,602,070	-	291,821	2,310,249	291,821	-
Pension bonds payable	17,840,000	-	2,015,000	15,825,000	2,250,000	982,714
Full faith and credit obligations payable	6,905,000	-	405,000	6,500,000	415,000	207,148
Premium on full faith and credit obligations payable	977,978	-	69,856	908,122	69,856	-
Leases payable	211,486	-	59,837	151,649	62,771	9,929
Financing agreement	2,786,204	-	400,717	2,385,487	410,074	66,451
Termination benefits	1,193,741	777,168	502,745	1,468,164	502,745	-
Pension transition liability	2,686,668	-	481,446	2,205,222	-	-
Net pension liability	49,403,889	-	25,159,711	24,244,178	-	-
Total	<u>\$ 110,642,036</u>	<u>\$ 777,168</u>	<u>\$ 31,491,133</u>	<u>\$ 79,928,071</u>	<u>\$ 6,242,267</u>	<u>\$ 2,324,140</u>

Bonds Payable

In November 2014, a bond issue in the amount of \$34,000,000 was passed by the voters for the purpose of funding capital construction and improvements. The bonds were sold in February 2015 for \$38,450,270. The full faith and credit of the College is pledged for the Series 2015 General Obligation Bonds. Principal payments are due annually through June 2030 and interest is payable in December and June of each year with fixed rates ranging from 2% to 5%. Bonds maturing on or after June 1, 2026 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

In February 2004, the College issued \$29,235,000 of Limited Tax Pension Obligation Bonds and transferred the net proceeds to the State of Oregon Public Employees Retirement System to cover a portion of the College's share of the cost sharing plan's unfunded actuarial liability. Funds deposited are being used to pay a portion of the College's annual required contribution. Principal payments are due annually through June 30, 2028 and interest is payable in December and June of each year with fixed rates ranging from 5.44% to 5.53%. Under the terms of the Limited Tax Pension Obligation Bonds, a portion of the College's Community College Support Fund distribution from the State of Oregon is deposited directly with the bond trustee in an amount sufficient to meet scheduled principal and interest payments.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

5 - LONG-TERM OBLIGATIONS: (Contd)

Bonds Payable (Contd)

Future bonded debt requirements for the Series 2015 bond issue are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022-23	\$ 2,240,000	\$ 1,016,000	\$ 3,256,000
2023-24	2,430,000	926,400	3,356,400
2024-25	2,610,000	829,200	3,439,200
2025-26	2,805,000	753,450	3,558,450
2026-27	3,050,000	614,450	3,664,450
2027-28	3,315,000	461,950	3,776,950
2028-29	3,590,000	296,200	3,886,200
2029-30	3,890,000	116,700	4,006,700
Total	<u>\$ 23,930,000</u>	<u>\$ 5,014,350</u>	<u>\$ 28,944,350</u>

Future bonded debt requirements for the Series 2004 bond issue are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022-23	\$ 2,250,000	\$ 873,098	\$ 3,123,098
2023-24	2,505,000	750,697	3,255,697
2024-25	2,785,000	612,171	3,397,171
2025-26	3,080,000	458,160	3,538,160
2026-27	3,400,000	287,836	3,687,836
2027-28	1,805,000	99,817	1,904,817
Total	<u>\$ 15,825,000</u>	<u>\$ 3,081,779</u>	<u>\$ 18,906,779</u>

The following is a schedule combining the 2015 and 2004 bond issues:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022-23	\$ 4,490,000	\$ 1,889,098	\$ 6,379,098
2023-24	4,935,000	1,677,097	6,612,097
2024-25	5,395,000	1,441,371	6,836,371
2025-26	5,885,000	1,211,610	7,096,610
2026-27	6,450,000	902,286	7,352,286
2027-28	5,120,000	561,767	5,681,767
2028-29	3,590,000	296,200	3,886,200
2029-30	3,890,000	116,700	4,006,700
	<u>\$ 39,755,000</u>	<u>\$ 8,096,129</u>	<u>\$ 47,851,129</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements

Year Ended June 30, 2022

5 - LONG-TERM OBLIGATIONS: (Contd)

Full Faith and Credit Obligations Payable

In January 2021, the College issued \$7,055,000 in full faith and credit obligations which, along with \$1,007,084 in premium, will be used to finance capital construction and improvements. The full faith and credit of the College is pledged for the Series 2021 Full Faith and Credit Obligations. Principal payments are due annually through June 2035 and interest is payable in December and June of each year at a fixed rate of 3%. Obligations maturing on or after June 15, 2032 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

Future debt requirements for the Series 2021 obligations are as follows:

	Principal	Interest	Total
2022-23	\$ 415,000	\$ 195,000	\$ 610,000
2023-24	430,000	182,550	612,550
2024-25	440,000	169,650	609,650
2025-26	455,000	156,450	611,450
2026-27	470,000	142,800	612,800
2027-28	485,000	128,700	613,700
2028-29	495,000	114,150	609,150
2029-30	510,000	99,300	609,300
2030-31	525,000	84,000	609,000
2031-32	545,000	68,250	613,250
2032-33	560,000	51,900	611,900
2033-34	575,000	35,100	610,100
2034-35	595,000	17,850	612,850
	<u>\$ 6,500,000</u>	<u>\$ 1,445,700</u>	<u>\$ 7,945,700</u>

Leases Payable

The College has two lease agreements for copiers and printing equipment, one with annual payments of \$49,422 for principal and interest at 4.87% through August 2023 and another with monthly payments of \$1,695 for principal and interest at 4.87% through August 2025. Future debt requirements for the leases payable are as follows:

	Principal	Interest	Total
2022-23	\$ 62,771	\$ 6,995	\$ 69,766
2023-24	65,850	3,916	69,766
2024-25	19,658	687	20,345
2025-26	3,370	21	3,391
Total	<u>151,649</u>	<u>11,619</u>	<u>163,268</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements

Year Ended June 30, 2022

5 - LONG-TERM OBLIGATIONS: (Contd)

Financing Agreement

In February 2017, the College issued a full faith and credit refunding financing agreement with a private bank totaling \$4,172,008, the proceeds of which were used to advance refund \$1,880,000 of Series 2007 Full Faith and Credit Obligations and \$2,085,000 of Series 2008 Full Faith and Credit Obligations through an in-substance defeasance and to pay issuance costs. This constituted all remaining Series 2007 Obligations and all but \$165,000 of the remaining Series 2008 Obligations. The remaining Series 2008 Obligations were paid by the College during 2017-18 along with interest of \$8,250. The College advance refunded these obligations to reduce its total debt service payments over the life of the Series 2017 Financing Agreement by \$247,406 and to obtain an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$218,185. All defeased Series 2007 and Series 2008 Obligations were redeemed on June 1, 2018. The full faith and credit of the College is pledged for the financing agreement. Principal payments on the Series 2017 Financing Agreement are due annually beginning in June 2017 through June 1, 2027 and interest is payable in December and June of each year at a fixed rate of 2.39%. Obligations under the financing agreement maturing on or after June 1, 2020 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

Future requirements for the Series 2017 Financing Agreement are as follows:

	Principal	Interest	Total
2022-23	\$ 410,074	\$ 56,894	\$ 466,968
2023-24	419,054	47,114	466,168
2024-25	427,649	37,119	464,768
2025-26	440,848	26,920	467,768
2026-27	448,562	16,406	464,968
2027-28	239,300	5,707	245,007
Total	<u>\$ 2,385,487</u>	<u>\$ 190,160</u>	<u>\$ 2,575,647</u>

Termination Benefits

The early retirement benefit is reported as a liability on the College's financial statements and is recognized as a voluntary termination benefit as classified under GASB Statement No. 47. The liability reflects the discounted present value of expected future stipend payments and group medical, vision and dental insurance coverage premiums. The discount rate used was 3%, which approximates the College's historical yield on current investments held in the Local Government Investment Pool.

6 - PENSION PLANS:

Plan Description

The College contributes to two pension plans administered by the Oregon Public Employees Retirement System (PERS). The Oregon Public Employees Retirement Fund (OPERF) applies to the College's contribution for qualifying employees who were hired before August 29, 2003, and is a cost-sharing multiple-employer defined benefit pension plan. The Oregon Public Service Retirement Plan (OPSRP) is a hybrid successor plan to the OPERF and consists of two programs: 1) The Pension Program, the defined benefit portion of the plan which applies to qualifying College employees hired on or after August 29, 2003. Benefits are calculated by a formula for members who attain normal retirement age. The formula takes into account final average salary and years of service. 2) The Individual Account Program (IAP), the defined contribution portion of the plan. Effective January 1, 2004, all PERS member contributions began going into the IAP, but effective July 1, 2020 a portion of member contributions were redirected to help fund the defined benefits provided under OPERF Tier One/Tier Two and OPSRP. PERS members retain their existing PERS accounts, but the IAP portion of any future member contributions are deposited into the member's IAP, not the member's PERS account.

Both PERS plans provide retirement and disability benefits, postemployment healthcare benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS is administered under Oregon Revised Statute Chapter 238, which establishes the Public Employees Retirement Board as the governing body of PERS. PERS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained at:

<https://www.oregon.gov/pers/Pages/Financials/Actuarial-Financial-Information.aspx>.

Benefits provided

A. Tier One/Tier Two Retirement Benefit ORS Chapter 238

Pension Benefits

The PERS retirement allowance is payable monthly for life. It may be selected from 13 retirement benefit options. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated under either a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if a greater benefit results.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or has reached at least 50 years of age before ceasing employment with a participating employer. General service employees may retire after reaching age 55. Tier One general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier Two members are eligible for full benefits at age 60. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

6 - PENSION PLANS: (Contd)

Death Benefits

Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance, provided one or more of the following conditions are met:

- the member was employed by a PERS employer at the time of death,
- the member died within 120 days after termination of PERS-covered employment,
- the member died as a result of injury sustained while employed in a PERS-covered job, or
- the member was on an official leave of absence from a PERS-covered job at the time of death.

Disability Benefits

A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 when determining the monthly benefit.

Benefit Changes After Retirement

Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments.

Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes (COLA). The COLA is capped at 2.0 percent.

B. OPSRP Pension Program (OPSRP DB)

Pension Benefits

The Pension Program (ORS Chapter 238A) provides benefits to members hired on or after August 29, 2003. This portion of OPSRP provides a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age:

General service: 1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

6 - PENSION PLANS: (Contd)

Pension Benefits (Contd)

A member of the OPSRP Pension Program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective.

Death Benefits

Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member.

Disability Benefits

A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

Benefit Changes After Retirement

Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes (COLA). The COLA is capped at 2.0 percent.

C. OPSRP Individual Account Program (OPSRP IAP)

Pension Benefits

An IAP member becomes vested on the date the employee account is established or on the date the rollover account was established. If the employer makes optional employer contributions for a member, the member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies.

Upon retirement, a member of the OPSRP Individual Account Program (IAP) may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5-, 10-, 15-, 20-year period or an anticipated life span option. Each distribution option has a \$200 minimum distribution limit.

6 - PENSION PLANS: (Contd)

Death Benefits

Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

Recordkeeping

PERS contracts with VOYA Financial to maintain IAP participant records.

Contributions

PERS funding policy provides for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate sufficient assets to pay benefits when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Postemployment Benefit Plans. Employer contribution rates during the period were based on the December 31, 2019 actuarial valuation. The rates based on a percentage of payroll, first became effective July 1, 2021. Employer contributions for the year ended June 30, 2022 were \$4,123,041, excluding amounts to fund employer specific liabilities. The rates in effect for the fiscal year ended June 30, 2022 were 16.80 percent for Tier One/Tier Two General Service Members and 13.16 percent for OPSRP Pension Program General Service Members, net of 10.59 percent of side account rate relief. An additional 6 percent contribution is required for the OPSRP Individual Account Program, of which a portion is used to help fund the defined benefits provided under OPERF Tier One/Tier Two and OPSRP.

Pension Liabilities, Pension Expenses, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions

At June 30, 2022, the College reported a liability of \$24,244,178 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2021 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019 rolled forward to June 30, 2021. The College's proportion of the net pension liability was based on a projection of the College's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities actuarially determined. PERS has established side accounts for employers that made lump sum payments to the plan in excess of their actuarially required contributions. Since different contribution rates are assessed to employers based on the value of the side accounts, the side account values were reflected separately in the proportionate share calculation. On June 30, 2021, the College's proportion was 0.24819428%.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

6 - PENSION PLANS: (Contd)

Pension Liabilities, Pension Expenses, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions (Contd)

For the year ended June 30, 2022, the College recognized pension expense of approximately \$3.4 million. At June 30, 2022, the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 2,780,125	\$ -
Changes in assumptions	7,434,834	78,164
Net difference between projected and actual earnings on investments	-	21,986,766
Changes in proportionate share	730,567	1,206,224
Changes in proportion and differences between employer contributions and proportionate share of contributions	-	4,213,596
College's contributions subsequent to the measurement date	4,123,041	-
Deferred outflows/inflows at June 30, 2022	<u>\$ 15,068,567</u>	<u>\$ 27,484,750</u>

Contributions subsequent to the measurement date of \$4,123,041 reported as deferred outflows of resources will be recognized as a reduction of the net pension liability in the year ended June 30, 2023. Other deferred outflows of resources totaling \$10,945,526 less deferred inflows of resources of \$27,484,750 related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2023	\$ (3,327,675)
2024	(3,376,165)
2025	(4,221,872)
2026	(6,049,326)
2027	435,814
Total	<u>\$ (16,539,224)</u>

Notes to Financial Statements
Year Ended June 30, 2022

6 - PENSION PLANS: (Contd)

Actuarial assumptions

The employer contribution rates effective July 1, 2021, through June 30, 2023, were set using the entry age normal actuarial cost method. For the Tier One/Tier Two component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years. However, Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two unfunded actuarial accrued liability over a 22 year period in the December 31, 2019 actuarial valuation. For the OPSRP Pension Program component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (a) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (b) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years.

The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions:

Valuation Date	December 31, 2019 rolled forward to June 30, 2021
Experience Study Report	2018, published July 24, 2019
Actuarial Cost Method	Entry Age Normal
Amortization Method	Amortized as a level percentage of payroll as layered amortization bases over a closed period; Tier One/Tier Two UAL is amortized over 20 years and OPSRP pension UAL is amortized over 16 years. However, Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two UAL over a closed 22 year period in the December 31, 2019 actuarial valuation.
Asset Valuation Method	Fair value of assets
Actuarial Assumptions:	
Inflation Rate	2.40 percent
Investment Rate of Return	6.90 percent
Discount Rate	6.90 percent
Projected Salary Increases	3.40 percent overall payroll growth
Cost of Living Adjustments (COLA)	Blend of 2.00% COLA and graded COLA (1.25%/0.15%) in accordance with <i>Moro</i> decision; blend based on service.
Mortality	<p>Healthy retirees and beneficiaries: Pub-2010 Healthy Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.</p> <p>Active members: Pub-2010 Employee, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.</p> <p>Disabled retirees: Pub-2010 Disabled Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.</p>

Notes to Financial Statements
Year Ended June 30, 2022

6 - PENSION PLANS: (Contd)

Actuarial assumptions (Contd)

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2018 Experience Study which reviewed experience for the four-year period ending on December 31, 2018.

Long-term expected rate of return

To develop an analytical basis for the selection of the long-term expected rate of return assumption, the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the Oregon Investment Council's (OIC) investment advisors. The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the OIC long-term target asset allocation. The OIC's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

Asset Class	Target Allocation	Compounded Annual Return (Geometric)
Global Equity	30.62%	5.85%
Private Equity	25.50%	7.71%
Core Fixed Income	23.75%	2.73%
Real Estate	12.25%	5.66%
Master Limited Partnerships	0.75%	5.71%
Infrastructure	1.50%	6.26%
Commodities	0.63%	3.10%
Hedge Fund of Funds - Multistrategy	1.25%	5.11%
Hedge Fund Equity - Hedge	0.63%	5.31%
Hedge Fund - Macro	5.62%	5.06%
U.S. Cash	-2.50%	1.76%
Total	100.00%	
Assumed Inflation - Mean		2.40%

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

6 - PENSION PLANS: (Contd)

Discount rate

The discount rate used to measure the total pension liability was 6.90 percent for the Defined Benefit Pension Plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments for the Defined Benefit Pension Plan was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the College's proportionate share of the net pension liability to changes in the discount rate

The following presents the College's proportionate share of the net pension liability calculated using the discount rate of 6.90%, as well as what the College's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.90%) or 1-percentage-point higher (7.90%) than the current rate:

	<u>1% Decrease (5.90%)</u>	<u>Discount Rate (6.90%)</u>	<u>1% Increase (7.90%)</u>
College's proportionate share of the net pension liability	\$ 52,867,978	\$ 24,244,178	\$ 296,458

Changes of plan provisions

Senate Bill 1049, signed into law in June 2019, introduced a limit on the amount of annual salary included for the calculation of benefits. Beginning in 2020, annual salary in excess of \$195,000 (as indexed for inflation in future years) will be excluded when determining member benefits. Additionally, effective July 1, 2020, a portion of the 6% of salary member contribution to the Individual Account Program will be redirected to Employee Pension Stability Accounts, which will help fund the defined benefits provided under Tier One/Tier Two and OPSRP. For Tier One/Tier Two members, the prospectively redirected amount will be 2.50% of salary, and for OPSRP members the amount will be 0.75% of salary. The redirection will only apply to members earning \$2,500 per month or more (indexed for inflation).

Notes to Financial Statements
Year Ended June 30, 2022

6 - PENSION PLANS: (Contd)

Changes in actuarial assumptions

Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two unfunded actuarial accrued liability over a closed 22 year period in the December 31, 2019 actuarial valuation.

In July 2021, the PERS Board selected a lower long-term expected rate of investment return assumption of 6.90% to be used in the December 31, 2020 and December 31, 2021 actuarial valuations. At the same time, the PERS Board reduced the inflation and payroll growth assumptions to 2.40% and 3.40%, respectively. The PERS Board has also chosen to reflect these updated economic assumptions in the roll-forward of the December 31, 2019 actuarial valuation amounts for the June 30, 2021 measurement date.

Pension plan fiduciary net position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

Transition Liability

The College reports a separate liability to the plan with a balance of \$2,205,222 at June 30, 2022. The liability represents the College's allocated share of the pre-SLGRP pooled liability. The College is being assessed an employer contribution rate of 1.52 percent of covered payroll for payment of this transition liability.

7 - RISK MANAGEMENT:

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The College is a member of the Oregon School Boards Association PACE Program and pays an annual premium to PACE for its general and automobile liability and automobile physical damage coverage. Under the membership agreement with PACE, the insurance pool is to be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of certain limits.

The College carries commercial insurance for other risks of loss including property damage, boiler and machinery, workers' compensation, public official bond and employee dishonesty coverage. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years.

8 - CONTINGENCIES:

Grants receivable and grant receipts are subject to adjustment by grantor agencies, principally the Federal Government. Any disallowed claims, including claims already collected, could become a liability to the College.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2022

9 - BUDGET:

The College budgets all College funds required to be budgeted in accordance with the Oregon Local Budget Law on a Non GAAP budgetary basis. The College follows these procedures in establishing its budget:

1. In the spring of each year, the President of the College submits a proposed budget to the budget committee which consists of the Board of Education and an equal number of concerned citizens of the community. Estimated receipts and expenditures are budgeted by fund, department and major category.
2. The budget committee conducts public hearings for the purpose of obtaining taxpayer comments.
3. The budget committee proposes a budget to the Board of Education. The estimated expenditures for each fund may not be increased by more than 10 percent by the Board, and ad valorem taxes for all funds may not exceed the amount shown in the budget document unless the Board republishes the budget and holds additional public hearings.
4. The Board legally adopts the budget before July 1 through a Board resolution. The resolution authorizing appropriations for each fund sets the level by which expenditures cannot legally exceed appropriations. The level of control established by the resolution for each fund is at the sub-object level (i.e., Personal Services, Materials and Services, Capital Outlay, Debt Service, and Operating Contingency). Appropriations lapse at year end.
5. The Board may change the budget throughout the year by appropriation transfers between levels of control and supplemental budgets as authorized by Oregon Revised Statutes. During the fiscal year ended June 30, 2022, the Board approved transfer resolutions and appropriated grant funds as allowed by state law.
6. Encumbrances represent commitments related to unperformed contracts for goods or services. All encumbrances lapse at the end of each fiscal year. Any outstanding purchase orders at June 30 are re-encumbered in the subsequent year.

During 2021-22, the College overexpended the capital outlay appropriation in the Special Projects Fund by \$316,257 and the materials and services appropriation in the Capital Projects Fund by \$21,407.

10 - PRIOR PERIOD ADJUSTMENT:

Based on the implementation of GASB Statement No. 87, the College had prior period adjustments as follows:

	Lease Assets, net	Leases Payable	Net Position
July 1, 2021 - as originally reported	\$ -	\$ -	\$ 11,929,090
Restatement for GASB Statement No. 87	210,210	211,486	(1,276)
July 1, 2021 - as restated	<u>\$ 210,210</u>	<u>\$ 211,486</u>	<u>\$ 11,927,814</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements

Year Ended June 30, 2022

11 - SUBSEQUENT EVENT:

In May of 2022 a General Obligation bond for the College was placed on the ballot and passed by the voters of Linn and Benton counties. The bond was proposed at \$16 million to be used for facilities upgrades, a new Agricultural Center, and improvement to childcare facilities and access. The Agricultural Center was approved for \$8 million in matching funds provided by the State of Oregon. Proceeds from the actual sale of the bonds were received in August 2022.

REQUIRED SUPPLEMENTARY INFORMATION

LINN-BENTON COMMUNITY COLLEGE

Schedule of the Proportionate Share of the Net Pension Liability
Oregon Public Employees Retirement System Pension Plan
For the last nine fiscal years

Fiscal Year Ended June 30	(a) College's proportion of the net pension liability (asset)	(b) College's proportionate share of the net pension liability (asset)	(c) College's covered payroll	(b/c) College's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability
2022	0.2482%	\$ 24,244,178	\$ 29,594,017	81.92%	87.57%
2021	0.2539%	49,403,889	28,836,402	171.32%	75.79%
2020	0.2543%	37,132,862	28,646,312	129.63%	80.23%
2019	0.2466%	28,453,976	27,933,588	101.86%	82.07%
2018	0.2431%	23,451,821	26,580,474	88.23%	83.12%
2017	0.2498%	29,694,933	25,574,924	116.11%	80.53%
2016	0.2602%	6,811,500	24,818,945	27.44%	91.88%
2015	0.2902%	(16,109,823)	24,162,714	-66.67%	103.60%
2014	0.2902%	5,843,993	24,162,714	24.19%	91.97%

The amounts presented for each fiscal year were actuarially determined as of December 31 and rolled forward to the measurement date which is a date one year earlier than the fiscal year-end date above.

This schedule is presented to illustrate the requirements to show information for ten years. However, until a full ten-year trend has been compiled, information is presented only for the years for which the required supplementary information is available.

LINN-BENTON COMMUNITY COLLEGE

Schedule of Contributions
Oregon Public Employees Retirement System Pension Plan
For the last nine fiscal years

Fiscal Year Ended June 30	(a) Statutorily required contribution	(b) Contributions in relation to the statutorily required contribution	(a-b) Contribution deficiency (excess)	(c) College's covered payroll	(b/c) Contributions as a percent of covered payroll
2022	\$ 4,123,041	\$ 4,123,041	\$ -	\$ 30,651,826	13.45%
2021	3,478,584	3,478,584	-	29,594,017	11.75%
2020	3,404,097	3,404,097	-	28,836,402	11.80%
2019	2,341,747	2,341,747	-	28,646,312	8.17%
2018	2,279,127	2,279,127	-	27,933,588	8.16%
2017	1,598,024	1,598,024	-	26,580,474	6.01%
2016	1,649,128	1,649,128	-	25,574,924	6.45%
2015	1,605,997	1,605,997	-	24,818,945	6.47%
2014	1,622,115	1,622,115	-	24,162,714	6.71%

The amounts presented for each fiscal year were actuarially determined as of December 31 and rolled forward to the measurement date which is a date one year earlier than the fiscal year-end date above. However, the contributions above represent contributions made during the respective fiscal year indicated above.

This schedule is presented to illustrate the requirements to show information for ten years. However, until a full ten-year trend has been compiled, information is presented only for the years for which the required supplementary information is available.

LINN-BENTON COMMUNITY COLLEGE

Notes to Required Supplementary Information Oregon Public Employees Retirement System Pension Plan

Changes in Plan Provisions

Key changes in plan provisions effective for the June 30, 2015 measurement date are described in the Oregon Public Employees Retirement System's GASB 68 Disclosure Information which was published on September 18, 2013 and can be found at:

<https://www.oregon.gov/pers/EMP/Documents/GASB/2014/GASB-Disclosure-Information.pdf>

and in a letter from the plan's actuary dated May 23, 2016 which can be found at:

<https://www.oregon.gov/pers/EMP/Documents/GASB/2015/Letter-From-Actuary-5-23-16.pdf>

Key changes in plan provisions effective for the June 30, 2020 measurement date are as follows:

Senate Bill 1049, signed into law in June 2019, introduced a limit on the amount of annual salary included for the calculation of benefits. Beginning in 2020, annual salary in excess of \$195,000 (as indexed for inflation in future years) will be excluded when determining member benefits. Additionally, effective, July 1, 2020, a portion of the 6% of salary member contribution to the Individual Account Program will be redirected to Employee Pension Stability Accounts, which will help fund the defined benefits provided under Tier One/Tier Two and OPSRP. For Tier One/Tier Two members, the prospectively redirected amount will be 2.50% of salary, and for OPSRP members the amount will be 0.75% of salary. The redirection will only apply to members earning \$2,500 per month or more (indexed for inflation).

Changes in assumptions

Key changes in assumptions for the December 31, 2012 and 2013 valuations are described in the Oregon Public Employees Retirement System's 2012 Experience Study (Updated) which was published on September 18, 2013 and can be found at:

<https://www.oregon.gov/PERS/Documents/Financials/Actuarial/2013/Experience-Study-Updated.pdf>

Key changes in assumptions for the December 31, 2014 and 2015 valuations are described in the Oregon Public Employees Retirement System's 2014 Experience Study which was published on September 23, 2015 and can be found at: <https://www.oregon.gov/PERS/Documents/Financials/Actuarial/2015/Experience-Study.pdf>

Key changes in assumptions for the December 31, 2016 and 2017 valuations are the reduction of the discount rate and the assumed investment rate of return from 7.5% to 7.2%.

Key changes in assumptions for the December 31, 2019 valuation are as follows:

Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two unfunded actuarial accrued liability over a closed 22 year period in the December 31, 2019 actuarial valuation.

In July 2021, the PERS Board selected a lower long-term expected rate of investment return assumption of 6.90% to be used in the December 31, 2020 and December 31, 2021 actuarial valuations. At the same time, the PERS Board reduced the inflation and payroll growth assumptions to 2.40% and 3.40%, respectively. The PERS Board has also chosen to reflect these updated economic assumptions in the roll-forward of the December 31, 2019 actuarial valuation amounts for the June 30, 2021 measurement date.

OTHER SUPPLEMENTARY INFORMATION

OTHER SUPPLEMENTARY INFORMATION

Description of Budgeted College Funds

Other supplementary information consists of schedules required by the Minimum Standards for Audits of Oregon Municipal Corporations, prescribed by the Oregon Secretary of State. Statements of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual are presented on a Non GAAP budgetary basis for each College fund required to be budgeted in accordance with the Oregon Local Budget Law.

Budgeted College funds are as follows:

General Fund - Accounts for all resources traditionally associated with operating the College which are not required legally or by sound financial management to be accounted for in another fund.

Special Projects Fund - Accounts for projects funded from federal, state, and local grant funds.

Auxiliary Fund - Accounts for projects funded by restricted revenues generated from state grant funds, contracted training, special divisional projects, student activities and proceeds from the sale of excess property.

Financial Aid Fund - Accounts for federal, state, and local student loan and grant programs associated with student financial aid.

Capital Projects Fund - Accounts for activities relating to major construction projects including acquisition of real property, construction of new facilities and major renovations of existing facilities. Resources are primarily provided from the issuance of debt.

Debt Service Fund - Accounts for the funds collected to pay the debt service requirements on bonds and full faith and credit obligations.

ASLBCC, Clubs and Workforce Agency Fund - Accounts for the activities of the student government, clubs and workforce programs.

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
GENERAL FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Property taxes	\$ 9,780,643	\$ 9,780,643	\$ 9,790,311	\$ 9,668
Tuition and fees	20,549,609	20,549,609	17,022,721	(3,526,888)
Other local	212,000	212,000	242,502	30,502
Intergovernmental - state and federal	24,945,751	24,945,751	26,543,154	1,597,403
Interest	236,418	236,418	106,317	(130,101)
Other	75,000	75,000	103,221	28,221
Total revenues	55,799,421	55,799,421	53,808,226	(1,991,195)
Expenditures:				
Personal services	47,512,999	49,008,138	46,791,990	2,216,148
Materials and services	6,774,704	6,774,704	6,556,952	217,752
Capital outlay	64,905	64,905	40,043	24,862
Operating contingency	10,704,400	8,379,261	-	8,379,261
Total expenditures	65,057,008	64,227,008	53,388,985	10,838,023
Revenues over-(under) expenditures	(9,257,587)	(8,427,587)	419,241	8,846,828
Other financing sources-(uses):				
Transfers in	150,000	150,000	150,000	-
Transfers out	(2,191,316)	(3,021,316)	(3,014,591)	6,725
Total other financing sources-(uses)	(2,041,316)	(2,871,316)	(2,864,591)	6,725
Revenues and other sources over-(under) expenditures and other uses	(11,298,903)	(11,298,903)	(2,445,350)	8,853,553
Fund balance - July 1, 2021	11,298,903	11,298,903	10,347,428	(951,475)
Fund balance - June 30, 2022	\$ -	\$ -	\$ 7,902,078	\$ 7,902,078

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
SPECIAL PROJECTS FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Tuition and fees	\$ 196,000	\$ 196,000	\$ 150,035	\$ (45,965)
Other local	3,201,094	3,201,094	1,279,757	(1,921,337)
Intergovernmental - state and federal	17,042,076	18,400,767	16,140,437	(2,260,330)
Other	-	-	3,116	3,116
Total revenues	20,439,170	21,797,861	17,573,345	(4,224,516)
Expenditures:				
Personal services	5,934,226	6,320,057	4,885,936	1,434,121
Materials and services	15,081,153	16,054,013	11,886,981	4,167,032
Capital outlay	506,496	506,496	822,753	(316,257)
Contingency	133,895	133,895	-	133,895
Total expenditures	21,655,770	23,014,461	17,595,670	5,418,791
Revenues over-(under) expenditures	(1,216,600)	(1,216,600)	(22,325)	1,194,275
Fund balance - July 1, 2021	1,216,600	1,216,600	1,086,968	(129,632)
Fund balance - June 30, 2022	\$ -	\$ -	\$ 1,064,643	\$ 1,064,643

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
AUXILIARY FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Tuition and fees	\$ 4,241,236	\$ 4,241,236	\$ 2,199,293	\$ (2,041,943)
Other local	2,150,683	2,150,683	1,556,566	(594,117)
Intergovernmental - state and federal	120,792	120,792	603,595	482,803
Student activities and sales	5,236,525	5,236,525	2,081,699	(3,154,826)
Other	42,400	42,400	57,183	14,783
Total revenues	11,791,636	11,791,636	6,498,336	(5,293,300)
Expenditures:				
Personal services	4,715,491	4,729,182	2,931,484	1,797,698
Materials and services	8,152,909	8,152,909	3,050,683	5,102,226
Capital outlay	697,794	697,794	56,209	641,585
Operating contingency	297,641	283,950	-	283,950
Total expenditures	13,863,835	13,863,835	6,038,376	7,825,459
Revenues over-(under) expenditures	(2,072,199)	(2,072,199)	459,960	2,532,159
Other financing sources-(uses):				
Transfers out	(208,985)	(208,985)	(183,604)	25,381
Revenues and other sources over-(under) expenditures and other uses	(2,281,184)	(2,281,184)	276,356	2,557,540
Fund balance - July 1, 2021	2,281,184	2,281,184	3,941,956	1,660,772
Fund balance - June 30, 2022	\$ -	\$ -	\$ 4,218,312	\$ 4,218,312

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
FINANCIAL AID FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Intergovernmental - state	\$ 8,506,000	\$ 8,506,000	\$ 3,051,079	\$ (5,454,921)
Intergovernmental - federal	11,541,312	11,541,312	5,212,120	(6,329,192)
Scholarships	205,000	205,000	430,137	225,137
Other	1,373,500	1,373,500	855,253	(518,247)
Total revenues	21,625,812	21,625,812	9,548,589	(12,077,223)
Expenditures:				
Personal services	341,557	341,557	45,580	295,977
Materials and services	21,549,488	21,549,488	9,558,718	11,990,770
Total expenditures	21,891,045	21,891,045	9,604,298	12,286,747
Revenues over-(under) expenditures	(265,233)	(265,233)	(55,709)	209,524
Other financing sources-(uses):				
Transfers in	227,733	227,733	10,629	(217,104)
Transfers out	(15,000)	(15,000)	-	15,000
Total other financing sources-(uses)	212,733	212,733	10,629	(202,104)
Revenues and other sources over-(under) expenditures and other uses	(52,500)	(52,500)	(45,080)	7,420
Fund balance - July 1, 2021	52,500	52,500	131,588	79,088
Fund balance - June 30, 2022	\$ -	\$ -	\$ 86,508	\$ 86,508

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
CAPITAL PROJECTS FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Intergovernmental - state and federal	\$ -	\$ -	\$ 7,663,002	\$ 7,663,002
Other:				
Interest	50,500	50,500	27,967	(22,533)
Miscellaneous	2,000	2,000	166,984	164,984
Total revenues	52,500	52,500	7,857,953	7,805,453
Expenditures:				
Materials and services	1,718,750	1,718,750	1,740,157	(21,407)
Capital outlay	13,597,450	13,597,450	6,431,856	7,165,594
Total expenditures	15,316,200	15,316,200	8,172,013	7,144,187
Revenues over-(under) expenditures	(15,263,700)	(15,263,700)	(314,060)	14,949,640
Other financing sources-(uses):				
Transfers in	966,645	1,796,645	1,958,250	161,605
Transfers out	(8,395)	(8,395)	-	8,395
Total other financing sources-(uses)	958,250	1,788,250	1,958,250	170,000
Revenues and other sources over-(under) expenditures and other uses	(14,305,450)	(13,475,450)	1,644,190	15,119,640
Fund balance - July 1, 2021	14,305,450	14,305,450	7,576,169	(6,729,281)
Fund balance - June 30, 2022	\$ -	\$ 830,000	\$ 9,220,359	\$ 8,390,359

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
DEBT SERVICE FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Property taxes	\$ 3,133,100	\$ 3,133,100	\$ 3,254,756	\$ 121,656
Other:				
Miscellaneous	2,987,713	2,987,713	2,909,041	(78,672)
Interest	40,000	40,000	19,619	(20,381)
Total revenues	6,160,813	6,160,813	6,183,416	22,603
Expenditures:				
Debt service:				
Principal	4,925,717	4,925,717	4,925,717	-
Interest	2,314,414	2,314,414	2,314,211	203
Total expenditures	7,240,131	7,240,131	7,239,928	203
Revenues over-(under) expenditures	(1,079,318)	(1,079,318)	(1,056,512)	22,806
Other financing sources-(uses):				
Transfers in	1,079,318	1,079,318	1,079,316	(2)
Revenues and other sources over-(under) expenditures and other uses	-	-	22,804	22,804
Fund balance - July 1, 2021	-	-	542,795	542,795
Fund balance - June 30, 2022	\$ -	\$ -	\$ 565,599	\$ 565,599

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Due to Others - Budget and Actual
ASLBCC, CLUBS AND WORKFORCE AGENCY FUND
Year Ended June 30, 2022

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Fees	\$ 166,669	\$ 166,669	\$ 132,820	\$ (33,849)
Club sources	28,911	28,911	5,510	(23,401)
Other	-	-	13,392	13,392
Total revenues	195,580	195,580	151,722	(43,858)
Expenditures:				
Personal services	23,775	23,775	15,139	8,636
Materials and services	340,435	340,435	150,479	189,956
Contingency	38,201	38,201	-	38,201
Total expenditures	402,411	402,411	165,618	236,793
Revenues over-(under) expenditures	(206,831)	(206,831)	(13,896)	192,935
Other financing sources-(uses):				
Transfers in	150,236	150,236		
Transfers out	(150,236)	(150,236)	-	150,236
Total other financing sources-(uses)	-	-	-	150,236
Revenues and other sources over-(under) expenditures and other uses	(206,831)	(206,831)	(13,896)	343,171
Due to others - July 1, 2021	206,831	206,831	176,761	(30,070)
Due to others - June 30, 2022	\$ -	\$ -	\$ 162,865	\$ 162,865

***INDEPENDENT AUDITOR'S COMMENTS REQUIRED BY
OREGON STATE REGULATIONS***

KENNETH KUHNS & CO.
CERTIFIED PUBLIC ACCOUNTANTS
570 LIBERTY STREET S.E., SUITE 210
SALEM OREGON 97301-3594
TELEPHONE (503) 585-2550

INDEPENDENT AUDITOR'S COMMENTS
REQUIRED BY OREGON STATE REGULATIONS

November 10, 2022

Board of Education
Linn-Benton Community College
Albany, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Linn-Benton Community College as of and for the year ended June 30, 2022, and have issued our report thereon dated November 10, 2022.

Internal Control Over Financial Reporting

Our report on Linn-Benton Community College's internal control over financial reporting is presented elsewhere in this Annual Financial Report.

Compliance

As part of obtaining reasonable assurance about whether Linn-Benton Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-010-0000 through 162-010-0320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to, the following:

- Deposit of public funds with financial institutions (ORS Chapter 295).
- Indebtedness limitations, restrictions and repayment.
- Budgets legally required (ORS Chapter 294).
- Insurance and fidelity bonds in force or required by law.
- Programs funded from outside sources.
- Authorized investment of surplus funds (ORS Chapter 294).
- Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).

In connection with our testing nothing came to our attention that caused us to believe Linn-Benton Community College was not in substantial compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-010-0000 through 162-010-0320 of the Minimum Standards for Audits of Oregon Municipal Corporations, except as described in the following paragraph.

As discussed in Note 9 to the financial statements, the College overexpended certain appropriations during the year. ORS 294.456(6) provides that no greater amount be expended than appropriated except as specifically provided by law.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Board of Education, management and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these specified parties.

Kenneth Kuhns & Co

Kenneth Kuhns & Co.

***DISCLOSURES IN ACCORDANCE WITH GOVERNMENT
AUDITING STANDARDS***

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF THE FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

November 10, 2022

Board of Education
Linn-Benton Community College
Albany, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Linn-Benton Community College as of and for the year ended June 30, 2022, and have issued our report thereon dated November 10, 2022.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Linn-Benton Community College's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Linn-Benton Community College's internal control. Accordingly, we do not express an opinion on the effectiveness of Linn-Benton Community College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Linn-Benton Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Kenneth Kuhns & Co.

Kenneth Kuhns & Co.

**LINN-BENTON COMMUNITY COLLEGE
ALBANY, OREGON**

**ANNUAL FINANCIAL REPORT
Year Ended June 30, 2023**

KENNETH KUHNS & CO.

Certified Public Accountants
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Salem, Oregon 97301-3594

Telephone: (503) 585-2550

**LINN-BENTON COMMUNITY COLLEGE
ALBANY, OREGON**

**ANNUAL FINANCIAL REPORT
Year Ended June 30, 2023**

**Dr. Lisa Avery, President
P. Sheldon Flom, Vice President, Finance and Operations
Jess Jacobs, Director, Accounting and Budget**

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INTRODUCTORY SECTION



November 30, 2023

The Board of Education
Linn-Benton Community College
Albany, Oregon 97321

The Annual Financial Report of Linn-Benton Community College for the fiscal year ended June 30, 2023, is submitted in accordance with Oregon Revised Statutes (ORS) 297.405 to 297.555 and 297.990, known as Municipal Audit Law. This report was prepared by the College's business office. The responsibility for the completeness and fairness of the data presented and all accompanying disclosures rests with the management of Linn-Benton Community College. We believe the report and its data are accurate and complete in all material aspects in disclosing the financial position and results of operations of Linn-Benton Community College as of June 30, 2023, and for the year then ended.

The Annual Financial Report is organized in four sections, as follows:

1. The Introductory Section contains the letter of transmittal with an overview of the college that includes factors affecting the financial condition and required supplementary information, a listing of principal officials, and the organization chart.
2. The Financial Section includes Management's Discussion and Analysis, the basic financial statements and accompanying notes as well as the independent auditor's report. A narrative introduction, overview and analysis are included in the Management's Discussion and Analysis in this section.
3. The College is required to have an annual single audit in conformity with the provisions of the Single Audit Act and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Information related to the single audit, and *Government Auditing Standards*, including the Schedule of Expenditures of Federal Awards and various independent auditors' reports, are included in the Governmental Auditing Standards and Uniform Guidance Section.
4. The Independent Auditor's Comments Section includes the auditor's comments required by the Minimum Standards for Audits of Oregon Municipal Corporations.

COLLEGE INFORMATION

Linn-Benton Community College is a comprehensive, two-year, public college serving the educational needs of residents in Linn and Benton counties. Established in 1966, the College offers Associates of Science, Associates of Arts, Associates of Applied Science, and Associate of General Studies degrees, vocational certificates and diplomas for high school completion. Additionally, the college partners with business and industry to provide skills upgrading and has an extensive offering of community education.

The college's 104-acre main campus is centrally located in the Mid-Willamette Valley, two miles south of Albany (population 57,322) and 11 miles east of Corvallis (population 59,434). The college has three

extended learning centers located in the towns of Corvallis, Lebanon (population 19,662) and Sweet Home (Population 10,097). Total population for the two counties is approximately 226,788.

Albany is the county seat of Linn County and is recognized as the “hub of the Willamette Valley” due to its location at the junction of US Highways 99 and 20, and Interstate 5. Albany is 25 miles south of the Oregon state capitol, Salem, and 70 miles south of the state’s largest city, Portland.

College Mission

“To engage in an education that enables all of us to participate in, contribute to, and benefit from the cultural richness and economic vitality of our communities.”

Programs

Linn-Benton Community College has four major areas of study:

Career and Technical education trains students who want to qualify to work in specific fields.

College transfer courses prepare students who will continue their education at a four-year college or university. Linn-Benton offers a dual enrollment program with Oregon State University allowing students to take classes at either institution, or both, as best fits their needs , and progress towards their chosen degree.

Lifelong learning opportunities are presented through both credit and non-credit courses and workshops.

Developmental skill-building classes are offered for people who want to learn basic reading, writing, mathematics, and study skills, finish high school, or learn English as a second language.

Linn-Benton Community College provides comprehensive educational opportunities throughout the District. Classes and training opportunities are offered in Benton County at the Benton Center and Chinook Hall in Corvallis, and at the Lebanon Center, Sweet Home Center, Advanced Transportation Technology Center, and Health Occupations Center in Linn County. Linn-Benton Community College, in partnership with employers and community groups, offers classes at hundreds of locations throughout the district. In addition, distance education and online classes are offered to increase access to higher education opportunities.

Economy

The economic well-being, industrial structure and occupational mix vary considerably between Linn and Benton counties. Benton County’s unemployment rates have consistently been among the lowest in the state (2.8% in June, 2023) while Linn County rates have been among the highest (4.0% in June, 2023). Benton County is home to Oregon State University and several high-tech companies including Hewlett-Packard. The per capita income of Benton County residents in 2022 was \$47,677 which was \$6,013 lower than the state per capita income of \$53,690. Linn County’s primary industries are agriculture, timber (including lumber, plywood and paper products), rare metals and manufactured homes. The 2022 per capita income of Linn County residents was \$45,215 which was \$8,475 lower than the state per capita income.

Governing Bodies

The members of the Board of Education of Linn-Benton Community College are duly elected representatives of the people, pursuant to the statutes of Oregon and consistent with the rules of the Oregon Board of Education. They have statutory charge and control of all activities, operations and programs of the College including its property, personnel, and finances. The College is not a component unit of any other entity, nor does it have oversight of any component units. The Board of Education is composed of seven qualified members elected for four year terms. Members are elected from established zones within the two-county district.

Oregon State Board of Education

The Oregon State Board of Education is the agency that provides state-level regulation of Oregon's community college system. The Higher Education Coordinating Commission (HECC) is responsible for advising the Oregon Legislature, the Governor, and the Chief Education Office on higher education policy. The Board establishes state standards for educational programs and facilities and approves courses of study.

College Management

The President, appointed by the local Board of Education, is the Chief Executive Officer of the College and President/Clerk of the Linn-Benton Community College Board. The President, along with the administrative team administers policies set by the Linn-Benton Board of Education and collectively shares in working toward achieving the mission of the College.

Accreditation

Linn-Benton Community College received initial accreditation in 1972. In 2010, the Commission revised its accreditation process to a seven year process. A full site visit and evaluation took place in the fall of 2023. The results of the draft report released in October 2023 listed four commendations and four recommendations for improvement none of which are fiscal in nature.

Internal Controls

Linn-Benton Community College management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the College are protected from loss, theft, or misuse and to ensure adequate accounting information is available for the preparation of the financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management.

Single Audit

As a recipient of state and federal financial assistance, Linn-Benton Community College is responsible for ensuring that an adequate internal control structure is established to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management and outside auditors. As a part of Linn-Benton Community College's single audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal financial assistance programs, as well as to determine that Linn-Benton Community College has complied

with applicable laws and regulations. The results of the College's single audit for the fiscal year ended June 30, 2023 provided no instances of material weaknesses in the internal control structure or significant violations of applicable laws and regulations.

Budgeting Controls

The Linn-Benton Community College Budget Committee is comprised of 14 members: seven appointed voters of the College district and the seven elected Board of Education members, each representing one of seven zones. Appointments to the Budget Committee are made by the Board. Appointed members serve three-year terms. It is the duty of the Budget Committee to analyze and approve the College's proposed operating budget and forward its recommendations to the Board for final consideration. As a part of the budget review and approval process, the Budget Committee holds public meetings at which citizens of the community are invited to give testimony on the budget before it is approved by the Budget Committee. Following approval of the budget by the Budget Committee, the Linn-Benton Board of Education holds a public hearing on the budget. The purpose of this hearing is to provide the citizens of the community an opportunity to give testimony on the budget approved by the Budget Committee before it is adopted by the Linn-Benton Board of Education. The Budget Committee does not act on educational and personnel matters but only on fiscal matters.

Additionally, Linn-Benton Community College maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Linn-Benton Board of Education. Activities of all funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the sub-object level; i.e., personal services, materials and services, capital outlay, transfers out, debt service and operating contingency within an individual fund. Transfers of appropriations between existing budget categories can be authorized by resolution of the Linn-Benton Board of Education.

Factors Affecting Financial Condition

Measure 5 and 50 resulted in the College being assigned a permanent tax rate of .5019 per \$1000 of assessed value and restricts future annual increases in assessed property values to a cap of no more than three percent. Prior to the two measures, the College received approximately 46 percent of its general fund revenue from local property taxes. Currently the College receives approximately 19 percent from local property taxes. State funding has replaced property taxes as the primary revenue source for the college. The 2023-2025 biennial appropriation was approved with \$795 million for the Community College Support Fund (CCSF) which is up from \$699 million in the prior biennium. Future increases in state funding are subject to larger shifts in the state budget and are further impacted by legislation affecting the tax model the state relies upon. The college monitors the condition of the state budget and balances the overall mix of revenue with tuition affordability concerns.

General Obligation Bonds

In November 2014, a bond issue in the amount of \$34.0 million was passed by the voters to fund capital construction and improvements and was sold in February 2015. The principal balance at June 30, 2023, was \$21,690,000. Additionally, in May 2022, another bond issue was passed in the amount of \$16.0 million and the principal balance at June 30, 2023 was \$15,350,000. Detailed debt repayment schedules appear in Note 5 of this financial report.

Pension Obligation Bonds

In February 2004, the College issued \$29.235 million of Limited Tax Pension Obligation Bonds and transferred the net proceeds to the State of Oregon Public Employees Retirement System to cover a portion of the College's share of the cost sharing plan's unfunded actuarial liability. Principal payments are due annually beginning in June 2008 through June 30, 2028 and interest is payable in December and June of each year with rates ranging from 4.75% to 5.53%.

Full Faith and Credit Obligations/Financing Agreement

In May 2007, the College issued full faith and credit obligations totaling \$3.1 million. Principal payments are due annually beginning in the 2007-08 fiscal year and continuing through fiscal year 2026-27. Interest rates range from 4.00% to 5.00%.

In April 2008, the College issued full faith and credit obligations totaling \$3.5 million. Principal payments are due annually beginning in the 2008-09 fiscal year and continuing through fiscal year 2027-28 with interest rates ranging from 3.25% to 5.00%.

In February 2017, the College issued a financing agreement with a private bank totaling \$4.2 million, the proceeds of which were used to advance refund \$1.9 million of Series 2007 Full Faith and Credit Obligations and \$2.1 million of Series 2008 Full Faith and Credit Obligations. This constituted all remaining Series 2007 Obligations and all but \$165,000 of the remaining Series 2008 Obligations. The remaining Series 2008 Obligations were paid by the College during 2017-18 along with interest of \$8,250. The College advance refunded these obligations to reduce its total debt service payments over the life of the Series 2017 Financing Agreement by \$247,406.

In 2021, the College issued full faith and credit obligations totaling \$7.1 million. Principal payments are due annually beginning in the 2021-22 fiscal year and continuing through fiscal year 2034-35. The interest rate is fixed at 3.00%

Cash Management

The College maintains a cash management program with the aim of maximizing interest earnings while safeguarding capital. Available cash resources are invested and collateralized in accordance with College Board of Education guidelines and applicable Oregon Revised Statutes. The College is restricted by Oregon Revised Statutes as to the types of investments in which it may invest its cash balances. Statutes authorize the College to invest in obligations of the U.S. Treasury, agencies, and instrumentalities; corporate indebtedness; bankers' acceptances; repurchase agreements, and the state treasurer's investment pool. Additionally, state statutes require that amounts on deposit with financial institutions be secured at a rate of at least 10% of amounts in excess of deposit insurance coverage. College funds are pooled and invested to the fullest extent possible. Interest earnings on pooled cash and investments are allocated to the various funds based on monthly inter-fund balances.

Risk Management

Linn-Benton Community College's workers' compensation report reflects a proactive record of managing claims and a favorable time-loss record. This can be attributed to LBCC's focus on campus safety awareness and the instigation of an early return to work process.

The College has a Safety Committee, which is an advisory committee for safety education, hazard communication, hazard identification, and risk assessment and reduction. The committee is charged by the

college with the purpose of enhancing the safety culture at the college by thinking strategically about college-wide safety and loss prevention issues and to make policy and procedural recommendations regarding safety and health issues.

The College purchases insurance from commercial vendors for workers' compensation, property/casualty and liability coverage. In addition, our very active Wellness Committee provides programs that are available to all employees.

Independent Audit

State statutes require an annual audit by independent certified public accountants. The Linn-Benton Board of Education selected the accounting firm of Kenneth Kuhns & Co. to conduct the annual audit. In addition to meeting the requirements set forth in Oregon statutes, the audit also was designed to meet the requirements of *Government Auditing Standards* and the Uniform Guidance.

Acknowledgments

We wish to express our appreciation to the entire business office staff for their efforts and contributions to our Annual Financial Report. We also thank the members of the Linn-Benton Board of Education for their support and dedication to the financial operations of the college.

Sincerely,



Dr. Lisa Avery
President



Sheldon Flom
Vice President,
Finance & Operations



Jess Jacobs
Director,
Accounting & Budget

LINN-BENTON COMMUNITY COLLEGE

June 30, 2023

Board of Education

Official	Office
Kristin Adams	Chair
Jeannie Davis	Vice Chair
Sherlyn Dahl	Member
Jeff Davis	Member
Dick Running	Member
John Sarna	Member
Stacie Wyss-Schoenborn	Member

6500 Pacific Blvd. SW
Albany, Oregon 97321

FINANCIAL SECTION

KENNETH KUHNS & CO.
CERTIFIED PUBLIC ACCOUNTANTS
570 LIBERTY STREET S.E., SUITE 210
SALEM OREGON 97301-3594
TELEPHONE (503) 585-2550

INDEPENDENT AUDITOR'S REPORT

November 30, 2023

Board of Education
Linn-Benton Community College
Albany, Oregon

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of Linn-Benton Community College as of and for the year ended June 30, 2023, and Linn-Benton Community College Foundation, its discretely presented component unit, as of and for the year ended December 31, 2022, and the related notes to the financial statements, which collectively comprise Linn-Benton Community College's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Linn-Benton Community College as of June 30, 2023, and the changes in its financial position and its cash flows for the year then ended, and the financial position of Linn-Benton Community College Foundation as of December 31, 2022, and the changes in its net assets for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Linn-Benton Community College and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions. The financial statements of Linn-Benton Community College Foundation were not audited in accordance with *Government Auditing Standards*.

Emphasis of Matter

As discussed in Note 1 to the basic financial statements under the caption “New Accounting Pronouncement,” during the 2022-23 fiscal year the College adopted new accounting guidance related to accounting and financial reporting for subscription-based information technology arrangements (SBITA). GASB Statement No. 96 establishes standards for measuring and recognizing SBITA liabilities and right-to-use SBITA assets. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Linn-Benton Community College’s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Linn-Benton Community College’s internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Linn-Benton Community College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and the required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Linn-Benton Community College's basic financial statements. The other supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory section but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

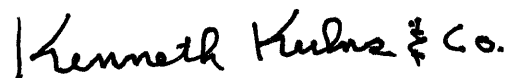
Reports on Other Legal and Regulatory Requirements

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 30, 2023 on our consideration of Linn-Benton Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the entity's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Linn-Benton Community College's internal control over financial reporting and compliance.

Other Reporting Required by Oregon State Regulations

In accordance with the Minimum Standards for Audits of Oregon Municipal Corporations, we have also issued our report dated November 30, 2023 on our consideration of Linn-Benton Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws and regulations, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the entity's internal control over financial reporting or on compliance.



Kenneth Kuhns & Co.

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of Linn-Benton Community College's (the College) Annual Financial Report (AFR) presents an analysis of the financial position and activities of the College for the fiscal year ended June 30, 2023. This report has been prepared by management along with the financial statements and related footnote disclosures and should be read in conjunction with them. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. This discussion is designed to focus on current activities, resulting changes and current known facts.

Accounting Standards

The financial statements have been prepared in accordance with Governmental Accounting Standards Board Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – For Public Colleges and Universities* which was adopted in November, 1999. The College was required to adopt this standard for the fiscal year ended June 30, 2003. The College implemented Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* for the fiscal year ended June 30, 2012. The College implemented Statement No. 68, *Accounting and Financial Reporting for Pensions* for the fiscal year ended June 30, 2015. The College implemented Statement No. 87, *Leases* for the fiscal year ended June 30, 2022. The College implemented Statement No. 96, *Subscription-based Information Technology Arrangements* for the fiscal year ended June 30, 2023. The financial statements also include the College's independent Foundation as of December 31, 2022 in accordance with Governmental Accounting Standards Board Statement No. 39, *Determining Whether Certain Organizations Are Component Units*. Under the standard, state and local governments that have qualifying fundraising foundations are required to include, through discrete presentations, the financial activities of those foundations in their financial statements.

Using the Financial Statements

This annual report consists of three parts-management's discussion and analysis (this section), the basic financial statements and supplementary information. The financial statements focus on the College as a whole and are designed to emulate corporate presentation models whereby all of the College's activities are consolidated into one total. The statements are prepared in accordance with the accrual basis of accounting. The entity wide statements are comprised of the following:

- The *Statement of Net Position* presents the College's total assets and deferred outflows and liabilities and deferred inflows, with the difference between the two reported as *net position*. Over time, increases or decreases in the net position are indicators of the improvement or deterioration of the College's financial health when considered along with non-financial facts such as enrollment levels and the condition of the facilities.
- The *Statement of Revenues, Expenses and Changes in Net Position* presents the revenues earned and the expenses incurred during the year. All changes in net position are reported under the accrual basis of accounting, or as soon as the underlying event giving rise to the change occurs regardless of the timing when the cash is received or occurred. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods. The utilization of long-lived assets is reflected in the financial statements as depreciation, which amortizes the cost of the capital asset over the expected useful life. Revenues and expenses are reported as either operating or non-operating. The primary sources of operating revenues include tuition, grants and contracts.

State appropriations and property taxes are classified as non-operating revenues. Because of the College's dependency on state aid and property tax revenue, this statement presents an operating loss.

- The *Statement of Cash Flows* presents information on cash flows from operating activities, noncapital financing activities, capital financing activities and investing activities. It provides the net increase or decrease in cash between the beginning and end of the fiscal year. This statement assists in evaluating the College's ability to meet financial obligations as they become due.
- The *Notes to the Basic Financial Statements* provide additional information that is essential to a full understanding of the data provided in the entity wide financial statements.

Financial Highlights

The College's financial position at June 30, 2023 shows assets and deferred outflows of \$150,252,560, liabilities and deferred inflows of \$131,550,135 and net position of \$18,702,425, which was a decrease from the prior year of \$8,814,569. This was primarily due to fluctuations in state support described below and fluctuations from net pension liability reporting changes through GASB 68. This adjustment, which is based on actuarial assumptions used throughout the Public Employees Retirement System, dramatically impacts expense categories and reduces unrestricted net position. These reporting requirements are designed to create transparency regarding the college's portion of the unfunded liability for the larger system in which it participates. The related adjustments do not have a direct impact on budget based reporting as shown in schedules 1 through 7.

A second large adjustment for the 2022-23 statements is based on a senate bill passed by the Oregon legislature in 2003 delaying the final quarterly payment to community colleges for the last year of every biennium. For 2022-23 that final payment of \$6,085,266 was received in July 2023 and therefore was not included in the College's financial statements for 2022-23. The College received three quarterly payments in 2022-23 compared to five quarterly payments received in 2021-22. The delayed payment of state funding has the effect of decreasing current assets in odd numbered years and increasing them in even numbered years.

The College's largest net position reflects the amount invested in capital assets, e.g., land, buildings, and machinery and equipment, less any outstanding related debt used to acquire the assets, plus remaining bond proceeds held for construction.

In addition to the delayed state support payment, current assets have decreased with debt-funded projects based being completed. The cash outlays on those remaining projects reduced cash levels and account for a significant decline in current assets; shifting cash to non-current capital assets.

Additionally, the College realized a significant deficit in the General Fund. This was an intentional decision as the College emerged from the pandemic unsure of ultimate enrollment levels. Cost reductions were delayed for this reason with one-time Federal COVID relief dollars offsetting deficits for several years. In 2022-23 enrollment stabilized and Federal funds were exhausted which caused the College to enact substantial cost reductions that will be realized in 2023-24 and 2024-25.

Analysis of the Statement of Net Position

The Statement of Net Position includes all assets and liabilities of the College using the accrual basis of accounting. Net position is the difference between assets and liabilities, and is one measure of the financial condition of the College.

(in thousands of dollars)		
	2023	2022
Assets		
Current assets	\$22,304	\$31,081
Noncurrent assets	115,673	97,138
Total assets	\$137,977	\$128,219
Deferred Outflows of Resources		
Deferred outflows related to pensions	\$12,242	\$15,069
Deferred loss on refunding	33	40
Total deferred outflows of resources	\$12,275	\$15,109
Liabilities		
Current liabilities	\$19,204	\$14,641
Long-term debt, non-current portion	56,152	45,617
Pension transition liability	1,767	2,205
Net pension liability	35,464	24,244
Other non-current liabilities	2,766	1,620
Total liabilities	\$115,353	\$88,327
Deferred Inflow of Resources		
Deferred inflows related to pensions	\$16,197	\$27,485
Total deferred inflows of resources	\$16,197	\$27,485
Net Position		
Net investment in capital assets	\$63,521	\$60,997
Restricted	2,315	1,814
Unrestricted	(47,133)	(35,295)
Total net position	\$18,703	\$27,516

Current assets include cash and investments from operations. The College's current assets of \$22.3 million are sufficient to cover the College's current liabilities of \$19.2 million. This represents a current ratio of 1.16. Receivables consist of taxes, student accounts, interest and various operating receivables. The College's non-current assets are its investment in capital assets of \$98.8 million, net of depreciation, plus cash and investments restricted for capital construction of \$15.2 million.

The College's current liabilities primarily consist of accounts payable, payroll and payroll taxes payable, vacation payable, unearned revenue from tuition and fees, and the current portion of long-term debt. The non-current liabilities consist mainly of pension liabilities of \$36.5 million and

long-term debt from the issuance of general obligation bonds of \$37.0 million and the pension obligation bonds long-term debt of \$13.6 million. The majority of the College's net position is the \$63.5 million net investment in capital assets. The College's restricted net position consists of amounts set aside for contracted programs, financial aid, and debt service. The College's unrestricted net position consists of amounts for the continuing operation of the College.

Analysis of the Statement of Revenues, Expenses and Changes in Net Position

The Statement of Revenues, Expenses and Changes in Net Position presents the operating results of the College as well as the non-operating revenues and expenses. Annual state reimbursements and property taxes, while budgeted for operations, are considered non-operating revenues according to accounting principles generally accepted in the United States of America (GAAP).

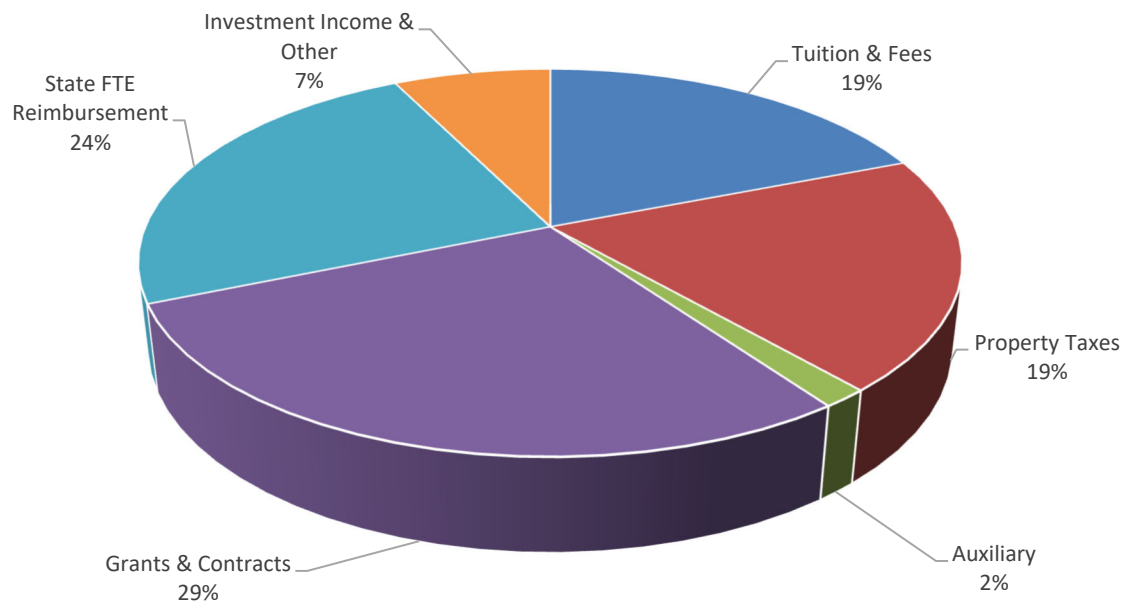
Changes in Linn-Benton Community College's Net Position

(in thousands of dollars)	2023	Percent of total revenue/expense	2022
Revenues			
Tuition & fees, net	\$14,631,380	19.1%	\$14,211,239
Student Financial Aid	9,946,940	13.0%	8,693,336
Intergovernmental grants/contracts	12,021,738	15.7%	24,077,347
Campus Store sales	892,186	1.2%	777,114
Food Service sales	184,907	0.2%	104,099
Printing Services sales	117,332	0.2%	92,340
Other operating revenue	4,692,143	6.1%	4,084,376
Total operating revenue	42,486,626	55.4%	52,039,851
State community college support	18,342,564	23.9%	30,742,062
Property taxes	14,948,795	19.5%	12,885,125
Interest Income	958,774	1.2%	153,903
Total nonoperating revenue	34,250,133	44.6%	43,781,090
Total revenues	76,736,759	100.0%	95,820,941
Expenses			
Instruction	37,595,691	43.6%	32,791,408
Instructional support	9,854,747	11.4%	7,661,243
College support services	12,090,902	14.0%	10,969,678
Student services	9,532,875	11.1%	7,866,336
Community services	199,900	0.2%	196,100
Scholarships and grants	5,153,155	6.0%	10,004,410
Plant operations	5,139,158	6.0%	5,252,567
Depreciation	4,198,437	4.9%	3,539,858
Total operating expenses	83,764,865	97.1%	78,281,600
Interest expense	2,833,094	3.3%	2,319,329
Amortization of debt premiums	(528,549)	-0.6%	(354,984)
Debt issuance costs	188,532	0.2%	0
Loss on disposal of capital assets	9,192	0.0%	0
Total nonoperating expenses	2,502,269	2.9%	1,964,345
Total expenses	86,267,134	100.0%	80,245,945
Excess/(deficiency) before special items	(9,530,375)		15,574,996
Capital contributions	715,806		13,000
Increase/(decrease) in net position	\$ (8,814,569)		\$ 15,587,996

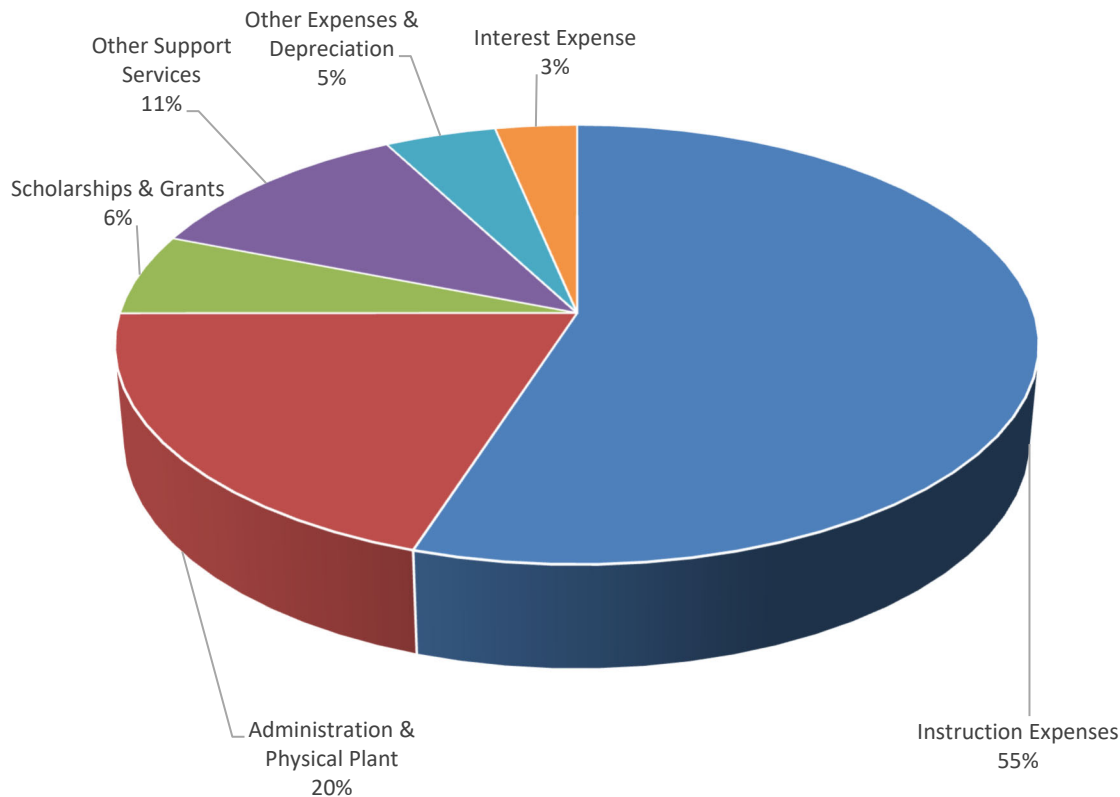
Revenues:

The most significant sources of operating revenue for the College are federal, state and local grants and contracts (including student financial aid) and student tuition and fees. Tuition and fees totaled \$14,631,380, an increase of 3.0%. Student financial aid increased at a rate of 14.4% and intergovernmental grants and contracts decreased by 50.1% as one-time COVID relief funding was depleted in the prior year. The increase in tuition revenue as well as the Campus Store, Food/Printing Services areas is attributable to an increase in overall student activity coming out of the pandemic timeframe.

The largest non-operating revenue source is from the State of Oregon. Biennially, the state appropriates funding for community colleges. The College received \$18,342,564 for FTE reimbursement allocation in this fiscal year. This amount is \$12,399,498 less than the College received in fiscal year 2021-22 due to the quarterly payment adjustment. Additional non-operating revenues of \$14,948,795 were received from property taxes the College levied, an increase of 13.4% due to an additional General Obligation bond tax levy being implemented. The following graph shows the allocation of revenues for the College:

**Expenses:**

Expenses for fiscal year 2022-23 totaled \$86,267,134, an increase of 7.5%. Academic services represent the largest percentage of total at \$47,450,438. Grants and scholarships awarded to students totaled \$5,153,155 which was a decrease of 48.5% due to COVID relief dollars being unavailable for the 2022-23 fiscal year. The following graph shows the allocation of expenses for the College:



As mentioned prior, adherence to GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* required a substantial adjustment to net pension liability and related expenses. This accounting adjustment does not reflect budgetary spending by the college. The chart below shows 2023 expenses prior to the pension adjustments and compares to prior year.

	2023 Expenses prior to pension adjustments	2022 Expenses prior to pension adjustments	Total percentage change
(in thousands of dollars)			
Instruction	\$ 38,192	\$ 35,229	8.41%
Instructional support	9,972	8,108	22.9%
College support services	12,218	11,502	6.23%
Student services	9,654	8,361	15.46%
Scholarships and grants	5,155	10,008	-48.49%
Plant Operations	5,180	5,409	-4.23%

Analysis of the Statement of Cash Flows

This statement provides an assessment of the financial health of the College. Its primary purpose is to provide relevant information about the cash receipts and cash payments of the College during a period. The statement of cash flows also helps users assess the ability of the College to meet obligations as they become due and the need for external financing.

	(in thousands of dollars)	
	2023	2022
Cash provided by (used in):		
Operating activities	\$ (33,179)	\$ (32,540)
Noncapital financing activities	25,441	37,425
Capital financing activities	12,803	(9,219)
Investing activities	(11,359)	153
Net increase(decrease) in cash	(6,294)	(4,181)
Cash -- Beginning of year	15,313	19,494
Cash -- End of year	\$ 9,019	\$ 15,313

The major sources of funds included in the operating activities include student tuition and fees, student financial aid, and grants and contracts. Major uses were payments made to employees and suppliers, and for student financial aid and other scholarships.

State reimbursements and property taxes are the primary source of non-capital financing. The current accounting standards require that we reflect these sources of revenue as non-operating even though the College's budget depends on these revenues for operations. Property taxes are assessed to property owners within the College's tax base. The primary financing activities were the purchase of capital assets, property taxes levied for capital debt, and principal and interest on capital long-term debt.

Capital Assets and Debt Administration

Capital Assets

The College's investment in capital assets as of June 30, 2023 amounts to \$98,774,178 net of accumulated depreciation. Investment in capital assets includes land, buildings, improvements, machinery and equipment, art and historical treasures, library collections and land improvements. More detailed information about the College's capital assets is included in Note 3 to the financial statements.

Long Term Debt

At the end of fiscal year 2023, the College had total debt outstanding of \$104,099,448. Of this amount \$37,040,000 represents general obligation bonds, \$4,588,837 in premiums on general obligation bonds, \$13,575,000 in pension obligation bonds, \$1,124,959 in termination benefits, \$1,767,408 in pension transition liability, \$35,463,663 in net pension liability, \$1,975,413 in the financing agreement, and \$6,085,000 in full faith and credit obligations.

State statutes limit the amount of the general obligation debt the College may issue to 1.5% of Real Market Value of properties within the college district. The current legal debt limit is \$768,720,717 which is significantly higher than the College's outstanding general obligation debt. The College's outstanding general obligation debt is approximately 6.57% of the legal debt limit. More detailed information about the College's long term debt is included in Note 5 to the financial statements.

Economic Factors and Next Year's Budget

Enrollment declines during the pandemic were offset by one-time Federal relief funds. The College did not initially address the shortfalls as the enrollment environment coming out of the pandemic was not clear. However, with enrollment stabilizing and the net deficit more clearly laid out, the College enacted significant cost reductions that will be realized in the 2023-24 and 2024-25 fiscal years. State appropriations were increased for the biennium beginning July 1, 2023 and this enabled cost reductions to be decreased. However, the College is monitoring enrollment levels to determine if tuition revenue will create an improved budget picture or if the early signs of enrollment growth do not become a trend. The College will continue to monitor changes in the budget environment and incorporate them into the ongoing financial planning.

Requests for Information:

This financial report is designed to provide a general overview of Linn-Benton Community College's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Business Office
Linn-Benton Community College
6500 SW Pacific Blvd.
Albany, OR 97321

BASIC FINANCIAL STATEMENTS

LINN-BENTON COMMUNITY COLLEGE

Statement of Net Position
June 30, 2023

	<u>College</u>	<u>Foundation (Component Unit) as of 12/31/22</u>
<u>Assets</u>		
Current assets:		
Cash and equivalents	\$ 6,095,954	\$ 236,030
Receivables, net:		
Property taxes	460,607	-
Accounts/grants	15,472,963	84,279
Loans	60,969	-
Inventories	134,698	-
Prepaid expenses	78,482	-
	<u>22,303,673</u>	<u>320,309</u>
Total current assets		
Noncurrent assets:		
Restricted cash and investments (including cash and cash equivalents of \$2,922,644)	15,240,469	-
Investments in equity mutual funds	-	8,161,887
Investments in property and equipment	-	3,241,479
Investments held by others	-	292,763
Non-depreciable capital assets	12,649,734	-
Depreciable capital assets, net	86,124,444	-
Lease assets, net	84,088	-
SBITA assets, net	1,574,793	-
	<u>115,673,528</u>	<u>11,696,129</u>
Total noncurrent assets		
Total assets	<u>137,977,201</u>	<u>12,016,438</u>
<u>Deferred Outflows of Resources</u>		
Deferred outflows related to pensions	12,241,894	-
Deferred loss on refunding	33,465	-
	<u>12,275,359</u>	<u>-</u>
Total deferred outflows of resources		
Total assets and deferred outflows of resources	<u>150,252,560</u>	<u>12,016,438</u>

(Continues)

LINN-BENTON COMMUNITY COLLEGE

Statement of Net Position
June 30, 2023

	<u>College</u>	<u>Foundation (Component Unit) as of 12/31/22</u>
<u>Liabilities</u>		
Current liabilities:		
Accounts payable	\$ 4,551,027	\$ 45,301
Payroll payable	3,808,879	-
Vacation payable	1,903,898	-
Accrued interest payable	120,712	-
Due to others	212,142	-
Unearned revenue	656,601	-
Current maturities of long-term obligations	7,950,319	-
Total current liabilities	<u>19,203,578</u>	<u>45,301</u>
Noncurrent liabilities - long-term obligations:		
General obligation bonds payable	37,040,000	-
Premium on general obligation bonds payable	4,588,837	-
Pension bonds payable	13,575,000	-
Full faith and credit obligations payable	6,085,000	-
Premium on full faith and credit obligations payable	838,266	-
Lease payable	88,878	-
SBITA payable	1,552,024	-
Financing agreement	1,975,413	-
Termination benefits	1,124,959	-
Net pension liability	35,463,663	-
Pension transition liability	1,767,408	-
Total long-term obligations	104,099,448	-
Less current maturities	(7,950,319)	-
Total noncurrent liabilities - long-term obligations	<u>96,149,129</u>	<u>-</u>
Total liabilities	<u>115,352,707</u>	<u>45,301</u>
<u>Deferred Inflows of Resources</u>		
Deferred inflows related to pensions	<u>16,197,428</u>	<u>-</u>
<u>Net Position</u>		
Net investment in capital assets	<u>63,520,596</u>	<u>-</u>
Restricted for grants and contracts	1,301,690	-
Restricted for financial aid	166,058	-
Restricted for debt service	847,202	-
Restricted permanently for endowment fund investments	-	5,874,836
Restricted temporarily for scholarships and special assistance	-	4,247,256
Total restricted net position	<u>2,314,950</u>	<u>10,122,092</u>
Unrestricted	<u>(47,133,121)</u>	<u>1,849,045</u>
Total net position	<u>\$ 18,702,425</u>	<u>\$ 11,971,137</u>

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Statement of Revenues, Expenses and Changes in Net Position
Year Ended June 30, 2023

	<u>College</u>	Foundation (Component Unit) year ended 12/31/22
Operating revenues:		
Tuition and fees (net of scholarship discounts and allowances of \$5,762,724)	\$ 14,631,380	\$ -
Student financial aid grants	9,946,940	-
Intergovernmental grants and contracts	12,021,738	-
Auxiliary enterprises:		
Campus store sales	892,186	-
Food service sales	184,907	-
Printing services	117,332	-
Other operating revenue	<u>4,692,143</u>	<u>1,809,324</u>
Total operating revenues	<u>42,486,626</u>	<u>1,809,324</u>
Operating expenses:		
Instruction	37,595,691	-
Instructional support	9,854,747	-
College support services	12,090,902	-
Student services	9,532,875	-
Community services	199,900	-
Scholarships and grants	5,153,155	-
Plant operations	5,139,158	-
Foundation programs	-	1,446,483
Depreciation and amortization	<u>4,198,437</u>	<u>-</u>
Total operating expenses	<u>83,764,865</u>	<u>1,446,483</u>
Operating loss	<u>(41,278,239)</u>	<u>362,841</u>
Nonoperating revenues-(expenses)		
State community college support	18,342,564	-
Property taxes	14,948,795	-
Investment income-(loss)	958,774	(1,432,832)
Interest expense	(2,833,094)	-
Debt issuance costs	(188,532)	-
Amortization of premium on bonds and full faith and credit obligations	535,242	-
Amortization of deferred loss on refunding	(6,693)	-
Loss on disposition of capital assets	<u>(9,192)</u>	<u>-</u>
Total nonoperating revenues-(expenses)	<u>31,747,864</u>	<u>(1,432,832)</u>
Income before contributions	(9,530,375)	(1,069,991)
Capital contributions	<u>715,806</u>	<u>-</u>
Change in net position	(8,814,569)	(1,069,991)
Net position - beginning of year - as restated	<u>27,516,994</u>	<u>13,041,128</u>
Net position - end of year	<u><u>\$ 18,702,425</u></u>	<u><u>\$ 11,971,137</u></u>

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Statement of Cash Flows Year Ended June 30, 2023

Cash flows from operating activities:	
Tuition and fees	\$ 14,622,446
Student financial aid grants	9,815,036
Intergovernmental grants and contracts	12,316,889
Campus store receipts	906,002
Food service receipts	185,177
Printing services receipts	117,320
Other cash receipts	4,782,389
Payments to employees for services	(57,483,902)
Payments to suppliers for goods and services	(13,286,807)
Payments for student scholarships and grants	(5,153,155)
	<hr/>
Net cash used in operating activities	(33,178,605)
	<hr/>
Cash flows from noncapital financing activities:	
Cash received from State community college support	18,342,564
Cash received from property taxes	10,221,140
Principal paid on pension bonds	(2,250,000)
Interest paid on pension bonds	(873,097)
	<hr/>
Net cash provided by noncapital financing activities	25,440,607
	<hr/>
Cash flows from capital and related financing activities:	
Acquisition of capital assets	(4,825,601)
Cash received from capital contributions	577,500
Cash received from property taxes levied for capital debt	4,652,256
Proceeds from issuance of long-term debt	18,743,974
Debt issuance costs	(188,532)
Principal paid on capital-related long-term debt	(3,715,074)
Interest paid on capital-related long-term debt	(1,916,783)
Principal paid on leases payable	(62,771)
Interest paid on leases payable	(6,995)
Principal paid on SBITA payable	(442,451)
Interest paid on SBITA payable	(13,040)
	<hr/>
Net cash provided by capital and related financing activities	12,802,483
	<hr/>
Cash flows from investing activities:	
Purchase of investments	(25,584,851)
Proceeds from sale of investments	13,267,026
Investment income	958,774
	<hr/>
Net cash used in investing activities	(11,359,051)
	<hr/>
Net decrease in cash and cash equivalents	(6,294,566)
	<hr/>
Cash and cash equivalents - beginning of year	15,313,164
	<hr/>
Cash and cash equivalents - end of year	\$ 9,018,598
	<hr/> <hr/>

(Continues)

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Statement of Cash Flows
Year Ended June 30, 2023

Reconciliation of operating loss to net cash
used in operating activities:

Operating loss	<u>\$ (41,278,239)</u>
Adjustments to reconcile operating loss to net cash used in operating activities:	
Depreciation and amortization	4,198,437
Decrease-(increase) in:	
Accounts/grants receivable	162,295
Loans receivable	(16,990)
Inventories	6,107
Prepaid expenses	(78,007)
Deferred outflows related to pensions	2,826,673
Increase-(decrease) in:	
Operating accounts payable	783,679
Payroll payable	436,553
Vacation payable	356,201
Termination benefits	(343,205)
Due to others	160,214
Unearned revenue	113,328
Net pension liability	11,219,485
Pension transition liability	(437,814)
Deferred inflows related to pensions	<u>(11,287,322)</u>
Total adjustments	<u>8,099,634</u>
Net cash used in operating activities	<u><u>\$ (33,178,605)</u></u>
Noncash capital, investing and financing activities:	
Acquisition of SBITA assets	\$ (1,681,312)
SBITA payable	1,681,312
Deferred loss on refunding	6,693
Premium on bonds and full faith and credit obligations	(535,242)
Amortization of premium on bonds and full faith and credit obligations	535,242
Amortization of deferred loss on refunding	<u>(6,693)</u>
Total noncash capital, investing and financing activities	<u><u>\$ -</u></u>

The accompanying notes are an integral part of this statement.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The financial statements of Linn-Benton Community College have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB), including GASB Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*, and GASB Statement No. 35, *Basic Financial Statements – and Management’s Discussion and Analysis – for Public Colleges and Universities*, as amended by GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. The College follows the “business-type activities” reporting requirements of GASB Statements No. 34 and No. 35.

(A) Organization and Operation

Linn-Benton Community College (the College) was formed on December 6, 1966 under ORS Chapter 341. The College is governed by a seven member Board of Education whose members are elected independently.

(B) Description of the Reporting Entity

The financial statements of the College present the College and its component unit, Linn-Benton Community College Foundation. The Foundation is a discretely presented component unit and is reported in a separate column in the basic financial statements.

The Foundation is a legally separate, tax-exempt entity and acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Board of Directors of the Foundation is self-perpetuating. Although the College does not control the timing or amount of receipts from the Foundation, the majority of resources, or income thereon, that the Foundation holds and invests, are restricted to the activities of the College by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

The Foundation reports as a not-for-profit organization under Financial Accounting Standards Board (FASB) standards. As a result, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's financial information in the College's financial reporting entity for these differences.

During the year ended June 30, 2023, the Foundation provided scholarships of \$425,855 and other contributions of \$168,497 for the benefit of the College. The College provided personnel and administrative contributions to the Foundation totaling \$198,497 during the year. Complete financial statements for the Foundation can be obtained at: 6500 Pacific Boulevard SW, Albany, Oregon 97321.

Notes to Financial Statements
Year Ended June 30, 2023

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(C) Basis of Accounting

The basic financial statements are reported using the economic resources measurement focus and accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenues in the years in which they are levied. Grants and other similar types of revenue are recognized as soon as all eligibility requirements imposed by the grantor have been met.

Operating revenues and expenses are distinguished from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the College's ongoing operations. The principal operating revenues of the College are charges to students for tuition and fees, grants and contracts for specific operating activities of the College, and campus store and food service sales. Operating expenses include the cost of faculty, administration and support expenses, campus store and food service operations, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

(D) Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(E) Investments

Investments are carried at fair value. During the year, the College invested in U.S. Treasury Securities and the Oregon Local Government Investment Pool which are authorized by Oregon Revised Statutes. For purposes of the statement of cash flows, cash, demand deposits, the Oregon Local Government Investment Pool and short-term investments purchased with original maturities of three months or less are considered to be cash and cash equivalents.

The College maintains depository insurance under Federal depository insurance funds and state and financial institution collateral pools for its cash deposits, except the Local Government Investment Pool, which is exempt from statutes requiring such insurance.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(F) Property Taxes Receivable

Ad valorem property taxes are levied on all taxable property as of July 1. Property taxes become an enforceable lien on that date for real property and for personal property. Collection dates are November 15, February 15 and May 15. Discounts are allowed if amounts due are received by November 15. Taxes unpaid and outstanding on May 16 are considered delinquent. Uncollected taxes, including delinquent amounts, are considered substantially collectible or recoverable through liens; therefore, no allowance for uncollectible taxes has been recorded. Property taxes are recognized as revenues when levied.

(G) Accounts/Grants Receivable and Loans Receivable

Unreimbursed grant expenditures due from grantor agencies are recorded in the financial statements as receivables and revenues. Cash received from grantor agencies in excess of related grant expenditures is recorded as unearned revenue.

Loans receivable consist primarily of tuition and fee installment plan loans made with College funds.

Accounts receivable and loans receivable are shown net of an allowance for uncollectible amounts.

(H) Inventories

Inventories, primarily books and supplies held for resale, are valued at the lower of cost (first-in/first-out method) or market.

(I) Capital Assets

Capital assets include land, buildings and improvements, equipment and vehicles, and library books with an estimated useful life greater than one year. The College's capitalization threshold is \$5,000 for all capital assets except library books. Library books are capitalized regardless of cost. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement are reported at acquisition value. Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add value or functionality to the asset are not capitalized, but are expensed as incurred.

Capital assets are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and improvements	30 to 50
Office equipment	10
Computer equipment	5
Vehicles	10
Library books	10

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(J) Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred outflows of resources represent a consumption of net assets that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. Deferred inflows of resources represent an acquisition of net assets that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time.

(K) Deferred Loss on Refunding

The deferred loss on refunding is being amortized over the life of the 2017 Financing Agreement.

(L) Compensated Absences

Employees of the College are permitted to accumulate earned but unused vacation and sick pay. Vacation pay is recorded as a liability and an expense when earned. A liability does not exist for unpaid accumulated sick leave since College policy does not allow payment upon separation of service.

(M) Long-Term Debt

Premiums on bonds and full faith and credit obligations are deferred and amortized over the life of the debt using the straight-line method, which approximates the effective interest method.

(N) Pension Plan

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Oregon Public Employees Retirement System (PERS) and additions to/deductions from PERS' fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

(O) Termination Benefits

The College allows employees who have reached age and service requirements to request early retirement after age 55. The monthly benefit is computed using 1.25% of the employee's final annual compensation. The Board of Education has reserved the right to grant this benefit on a case by case basis. Additionally, for those employees granted the early retirement benefit, the College provides group medical, vision and dental insurance coverage for the employee. Early retirement costs are recognized as a liability and expense when the employees accept the offer.

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(P) Scholarship Discounts and Allowances

Financial aid to students is reported in the basic financial statements under the alternative method as prescribed by the National Association of College and University Business Officers (NACUBO). Certain aid such as loans and funds provided to students as awarded by others is accounted for as a third party payment (credited to the student's account as if they student made the payment). All other aid is reflected in the basic financial statements as operating expenses, or scholarship discounts and allowances, which reduce revenues. The amount reported as operating expense represents the portion of aid that was provided to the student in the form of cash. Scholarship discounts and allowances represent the portion of aid provided to the student in the form of reduced tuition. Under the alternative method, these amounts are computed on a College basis by allocating the cash payments to students, excluding payments for services, on the ratio of total aid to the aid not considered to be third party aid.

(Q) Lease Assets / Leases Payable

Lease assets are tangible assets which the College leases for a term of more than one year. Lease assets and related leases payable are recorded at the inception of the lease at the net present value of the future lease payments at the College's incremental borrowing rate. Lease assets are amortized over the life of the lease.

(R) Subscription-Based Information Technology Arrangements (SBITA) Assets/SBITA Payable

SBITA assets are software which the College subscribes to for a term of more than one year. SBITA assets and related SBITA payables are recorded at the inception of the subscription at the net present value of the future subscription payments at the College's incremental borrowing rate. SBITA assets are amortized over the life of the subscription.

(S) Net Position

Net position reported in the Statement of Net Position is the difference between the College's total assets and deferred outflows and total liabilities and deferred inflows. Net position is subdivided into three categories: net investment in capital assets, restricted, and unrestricted.

Net investment in capital assets represents capital assets, less accumulated depreciation and outstanding principal and premiums of capital asset related debt, plus deferred loss on refunding of capital asset related debt and cash held for construction.

Restricted net position represents amounts for which constraints were imposed by creditors, grantors, contributors or laws or regulations. The College's policy is to first use restricted resources when an expense is incurred for which both restricted and unrestricted resources are available.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Contd)

(T) New Accounting Pronouncement

The GASB issued Statement No. 96, *Subscription-Based Information Technology Arrangements*. The College implemented GASB Statement No. 96 in the year ended June 30, 2023. Additional information can be found in Note 4 – Lease/SBITA Assets, Note 5 – Long-Term Obligations and Note 10 – Prior Period Adjustment.

2 - CASH AND INVESTMENTS:

Cash and investments are comprised of the following at June 30, 2023:

Cash on hand	\$ 44,362
Deposits with financial institutions	1,676,572
Investments	<u>19,615,489</u>
Total cash and investments	<u>\$ 21,336,423</u>

Deposits with Financial Institutions

Deposits with financial institutions are bank demand deposits. The total bank balance, as shown on the bank's records at June 30, 2023, was \$6,696,062 (including an uncleared withdrawal for the purchase of an investment of \$3,065,243). Of these deposits, the total covered by federal depository insurance was \$250,000.

The Oregon State Treasurer is responsible for monitoring public funds held by bank depositories in excess of FDIC insured amounts, and for assuring that public funds on deposit are collateralized to the extent required by Oregon Revised Statutes (ORS) Chapter 295. ORS Chapter 295 requires depository banks to place and maintain on deposit with a third-party custodian bank securities having a value of 10%, 25%, or 110% of public funds on deposit depending primarily on the capitalization level of the depository bank.

Custodial credit risk for deposits is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The College follows State law with respect to custodial credit risk and has not adopted a separate policy. Deposits in excess of FDIC insured amounts were exposed to custodial credit risk as of June 30, 2023, because these deposits were uncollateralized and/or were collateralized but not held by the third-party custodian bank in the College's name.

Investments

State statutes authorize the College to invest in general obligations of the U.S. Government and its agencies, certain bonded obligations of Oregon municipalities, bank repurchase agreements, bankers' acceptances, commercial paper and the Oregon Local Government Investment Pool, among others. The College has no investment policy that would further limit its investment choices.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

2 - CASH AND INVESTMENTS: (Contd)

Investments (Contd)

At June 30, 2023, the College's investments consisted of:

	<u>Fair Value</u>	<u>Percent</u>
U.S. Treasury Securities:		
United States Treasury Bills	\$ 5,436,860	27.7%
United States Treasury Notes	6,880,965	35.1%
Investment in Oregon Local Government Investment Pool	<u>7,297,664</u>	<u>37.2%</u>
	<u><u>\$ 19,615,489</u></u>	<u><u>100.0%</u></u>

The Oregon Local Government Investment Pool is an open-ended, no-load diversified portfolio pool. Participants' account balances in the pool are determined by the amount of participants' deposits, adjusted for withdrawals and distributed interest. Interest is calculated and accrued daily on each participant's account based on the ending account balance and a variable interest rate determined periodically by the Oregon Short-Term Fund.

The Oregon Local Government Investment Pool is an external investment pool which is part of the Oregon Short-Term Fund. Investment policies are governed by the Oregon Revised Statutes and the Oregon Investment Council (Council). The State Treasurer is the investment officer for the Council. Investments are further governed by portfolio guidelines issued by the Oregon Short-Term Fund Board. The Oregon Short-Term Fund does not receive credit quality ratings from nationally recognized statistical rating organizations.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Oregon Short-Term Fund manages this risk by limiting the maturity of the investments held by the fund. Weighted average maturities of investments in the Oregon Short-Term Fund at June 30, 2023 were: 72% mature within 93 days, 16% mature from 94 days to one year, and 12% mature from one to three years.

All of the College's investments in U.S. Treasury Securities mature in one year or less and are rated AA+ by Standard & Poor's and Aaa by Moody's.

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the College will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The securities underlying the College's investment in U.S. Treasury Securities are held by the College's counterparty, not in the College's name.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

2 - CASH AND INVESTMENTS: (Contd)

Restricted Cash and Investments

At June 30, 2023, the College had \$15,240,469 in unspent general obligation bonds proceeds. These unspent proceeds are restricted for capital improvements.

Foundation Cash and Investments

The Foundation's cash and cash equivalents of \$236,030 shown as current assets at December 31, 2022, consist of demand deposits and money market accounts.

The Foundation's investments of \$8,161,887 shown as noncurrent assets at December 31, 2022, consist of equity mutual funds and certificates of deposit. Foundation investments are carried at fair value. Fair value and cost information for investments is as follows:

	<u>Cost</u>	<u>Fair Value</u>
Equity mutual funds	\$ 6,935,496	\$ 7,668,035
Certificates of deposit	<u>494,000</u>	<u>493,852</u>
	<u>\$ 7,429,496</u>	<u>\$ 8,161,887</u>

The Foundation maintains a checking account at a financial institution insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 at December 31, 2022. Amounts at that financial institution were fully insured as of December 31, 2022.

The Foundation maintains its investments with the investment firm Edward Jones. The Foundation's investments are diversified in a variety of mutual funds, certificates of deposit and equity securities. However, the Foundation's investments are subject to market fluctuations, which could dramatically affect the carrying value of these assets. The Foundation's investments are insured by the Securities Investors Protection Corporation (SIPC) up to a maximum of \$500,000. Investments at Edward Jones are also covered by additional insurance provided to investors through the company.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

3 - CAPITAL ASSETS:

Capital assets activity for the year ended June 30, 2023 was as follows:

	Balance July 1, 2022	Increases	Decreases	Balance June 30, 2023
Capital assets not being depreciated:				
Land	\$ 9,163,106	\$ -	\$ -	\$ 9,163,106
Construction in process	14,175,140	3,999,326	14,687,838	3,486,628
Total capital assets not being depreciated	23,338,246	3,999,326	14,687,838	12,649,734
Capital assets being depreciated:				
Buildings and improvements	119,213,578	14,687,838	-	133,901,416
Equipment and vehicles	15,768,195	1,807,239	24,901	17,550,533
Total capital assets being depreciated	134,981,773	16,495,077	24,901	151,451,949
Less accumulated depreciation for:				
Buildings and improvements	50,892,782	3,159,429	-	54,052,211
Equipment and vehicles	10,735,922	555,081	15,709	11,275,294
Total accumulated depreciation	61,628,704	3,714,510	15,709	65,327,505
Total capital assets being depreciated, net	73,353,069	12,780,567	9,192	86,124,444
Total capital assets, net	\$ 96,691,315	\$ 16,779,893	\$ 14,697,030	\$ 98,774,178

4 - LEASE ASSETS / SBITA ASSETS:

Lease assets activity for the year ended June 30, 2023 was as follows:

	Balance July 1, 2022	Increases	Decreases	Balance June 30, 2023
Copiers/printing equipment	\$ 315,304	\$ -	\$ -	\$ 315,304
Less accumulated amortization	(168,155)	(63,061)	-	(231,216)
Total lease assets being amortized, net	\$ 147,149	\$ (63,061)	\$ -	\$ 84,088

SBITA assets activity for the year ended June 30, 2023 was as follows:

	Restated Balance July 1, 2022	Increases	Decreases	Balance June 30, 2023
Software subscriptions	\$ 563,021	\$ 1,681,312	\$ -	\$ 2,244,333
Less accumulated amortization	(248,674)	(420,866)	-	(669,540)
Total SBITA assets being amortized, net	\$ 314,347	\$ 1,260,446	\$ -	\$ 1,574,793

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

5 - LONG-TERM OBLIGATIONS:

Changes in long-term obligations for the year ended June 30, 2023 are as follows:

	Restated Balance July 1, 2022	Additions	Deletions	Balance June 30, 2023	Due within One Year	Interest Matured and Paid
General obligation bonds payable	\$ 23,930,000	\$ 16,000,000	\$ 2,890,000	\$ 37,040,000	\$ 3,000,000	\$ 1,664,889
Premium on general obligation bonds payable	2,310,249	2,743,974	465,386	4,588,837	490,181	-
Pension bonds payable	15,825,000	-	2,250,000	13,575,000	2,505,000	873,097
Full faith and credit obligations payable	6,500,000	-	415,000	6,085,000	430,000	195,000
Premium on full faith and credit obligations payable	908,122	-	69,856	838,266	69,856	-
Leases payable	151,649	-	62,771	88,878	65,850	6,995
SBITA payable	313,163	1,681,312	442,451	1,552,024	511,715	13,040
Financing agreement	2,385,487	-	410,074	1,975,413	419,054	56,894
Termination benefits	1,468,164	139,136	482,341	1,124,959	458,663	-
Pension transition liability	2,205,222	-	437,814	1,767,408	-	-
Net pension liability	24,244,178	11,219,485	-	35,463,663	-	-
Total	<u>\$ 80,241,234</u>	<u>\$ 31,783,907</u>	<u>\$ 7,925,693</u>	<u>\$ 104,099,448</u>	<u>\$ 7,950,319</u>	<u>\$ 2,809,915</u>

Bonds Payable

In May 2022, a bond issue in the amount of \$16,000,000 was passed by the voters for the purpose of funding capital construction and improvements. The bonds were sold in August 2022 for \$18,743,974 including premiums. The full faith and credit of the College is pledged for the Series 2022 General Obligation Bonds. Principal payments are due annually through June 2036 and interest is payable in December and June of each year at a fixed rate of 5%. Bonds maturing on or after June 15, 2033 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

In November 2014, a bond issue in the amount of \$34,000,000 was passed by the voters for the purpose of funding capital construction and improvements. The bonds were sold in February 2015 for \$38,450,270. The full faith and credit of the College is pledged for the Series 2015 General Obligation Bonds. Principal payments are due annually through June 2030 and interest is payable in December and June of each year with fixed rates ranging from 2% to 5%. Bonds maturing on or after June 1, 2026 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

In February 2004, the College issued \$29,235,000 of Limited Tax Pension Obligation Bonds and transferred the net proceeds to the State of Oregon Public Employees Retirement System to cover a portion of the College's share of the cost sharing plan's unfunded actuarial

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

5 - LONG-TERM OBLIGATIONS: (Contd)

Bonds Payable (Contd)

liability. Funds deposited are being used to pay a portion of the College's annual required contribution. Principal payments are due annually through June 30, 2028 and interest is payable in December and June of each year at a fixed rate of 5.53%. Under the terms of the Limited Tax Pension Obligation Bonds, a portion of the College's Community College Support Fund distribution from the State of Oregon is deposited directly with the bond trustee in an amount sufficient to meet scheduled principal and interest payments.

Future bonded debt requirements for the Series 2022 bond issue are as follows:

	Principal	Interest	Total
2023-24	\$ 570,000	\$ 767,500	\$ 1,337,500
2024-25	785,000	739,000	1,524,000
2025-26	855,000	699,750	1,554,750
2026-27	945,000	657,000	1,602,000
2027-28	1,035,000	609,750	1,644,750
2028-29	1,140,000	558,000	1,698,000
2029-30	1,245,000	501,000	1,746,000
2030-31	1,365,000	438,750	1,803,750
2031-32	1,485,000	370,500	1,855,500
2032-33	1,615,000	296,250	1,911,250
2033-34	1,755,000	215,500	1,970,500
2034-35	1,900,000	127,750	2,027,750
2035-36	655,000	32,750	687,750
Total	<u>\$ 15,350,000</u>	<u>\$ 6,013,500</u>	<u>\$ 21,363,500</u>

Future bonded debt requirements for the Series 2015 bond issue are as follows:

	Principal	Interest	Total
2023-24	\$ 2,430,000	\$ 926,400	\$ 3,356,400
2024-25	2,610,000	829,200	3,439,200
2025-26	2,805,000	753,450	3,558,450
2026-27	3,050,000	614,450	3,664,450
2027-28	3,315,000	461,950	3,776,950
2028-29	3,590,000	296,200	3,886,200
2029-30	3,890,000	116,700	4,006,700
Total	<u>\$ 21,690,000</u>	<u>\$ 3,998,350</u>	<u>\$ 25,688,350</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

5 - LONG-TERM OBLIGATIONS: (Contd)

Bonds Payable (Contd)

Future bonded debt requirements for the Series 2004 bond issue are as follows:

	Principal	Interest	Total
2023-24	\$ 2,505,000	\$ 750,697	\$ 3,255,697
2024-25	2,785,000	612,171	3,397,171
2025-26	3,080,000	458,160	3,538,160
2026-27	3,400,000	287,836	3,687,836
2027-28	1,805,000	99,817	1,904,817
Total	<u>\$ 13,575,000</u>	<u>\$ 2,208,681</u>	<u>\$ 15,783,681</u>

The following is a schedule combining the 2022, 2015 and 2004 bond issues:

	Principal	Interest	Total
2023-24	\$ 5,505,000	\$ 2,444,597	\$ 7,949,597
2024-25	6,180,000	2,180,371	8,360,371
2025-26	6,740,000	1,911,360	8,651,360
2026-27	7,395,000	1,559,286	8,954,286
2027-28	6,155,000	1,171,517	7,326,517
2028-29	4,730,000	854,200	5,584,200
2029-30	5,135,000	617,700	5,752,700
2030-31	1,365,000	438,750	1,803,750
2031-32	1,485,000	370,500	1,855,500
2032-33	1,615,000	296,250	1,911,250
2033-34	1,755,000	215,500	1,970,500
2034-35	1,900,000	127,750	2,027,750
2035-36	655,000	32,750	687,750
	<u>\$ 50,615,000</u>	<u>\$ 12,220,531</u>	<u>\$ 62,835,531</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

5 - LONG-TERM OBLIGATIONS: (Contd)

Full Faith and Credit Obligations Payable

In January 2021, the College issued \$7,055,000 in full faith and credit obligations which, along with \$1,007,084 in premium, will be used to finance capital construction and improvements. The full faith and credit of the College is pledged for the Series 2021 Full Faith and Credit Obligations. Principal payments are due annually through June 2035 and interest is payable in December and June of each year at a fixed rate of 3%. Obligations maturing on or after June 15, 2032 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

Future debt requirements for the Series 2021 obligations are as follows:

	Principal	Interest	Total
2023-24	\$ 430,000	\$ 182,550	\$ 612,550
2024-25	440,000	169,650	609,650
2025-26	455,000	156,450	611,450
2026-27	470,000	142,800	612,800
2027-28	485,000	128,700	613,700
2028-29	495,000	114,150	609,150
2029-30	510,000	99,300	609,300
2030-31	525,000	84,000	609,000
2031-32	545,000	68,250	613,250
2032-33	560,000	51,900	611,900
2033-34	575,000	35,100	610,100
2034-35	595,000	17,850	612,850
	<u>\$ 6,085,000</u>	<u>\$ 1,250,700</u>	<u>\$ 7,335,700</u>

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

5 - LONG-TERM OBLIGATIONS: (Contd)

Leases Payable

The College has two lease agreements for copiers and printing equipment, one with annual payments of \$49,422 for principal and interest at 4.87% through August 2023 and another with monthly payments of \$1,695 for principal and interest at 4.87% through August 2025. Future debt requirements for the leases payable are as follows:

	Principal	Interest	Total
2023-24	\$ 65,850	\$ 3,916	\$ 69,766
2024-25	19,658	687	20,345
2025-26	3,370	21	3,391
Total	<u>88,878</u>	<u>4,624</u>	<u>93,502</u>

SBITA Payable

The College has various subscription-based information technology arrangement subscriptions for software, with annual payments for principal and interest at 4.87% due over the next one to five years. Future debt requirements for the subscriptions payable are as follows:

	Principal	Interest	Total
2023-24	\$ 511,715	\$ 56,291	\$ 568,006
2024-25	373,650	50,692	424,342
2025-26	293,753	32,485	326,238
2026-27	308,066	18,171	326,237
2027-28	64,840	3,160	68,000
Total	<u>1,552,024</u>	<u>160,799</u>	<u>1,712,823</u>

Notes to Financial Statements
Year Ended June 30, 2023

5 - LONG-TERM OBLIGATIONS: (Contd)

Financing Agreement

In February 2017, the College issued a full faith and credit refunding financing agreement with a private bank totaling \$4,172,008, the proceeds of which were used to advance refund \$1,880,000 of Series 2007 Full Faith and Credit Obligations and \$2,085,000 of Series 2008 Full Faith and Credit Obligations through an in-substance defeasance and to pay issuance costs. This constituted all remaining Series 2007 Obligations and all but \$165,000 of the remaining Series 2008 Obligations. The remaining Series 2008 Obligations were paid by the College during 2017-18 along with interest of \$8,250. The College advance refunded these obligations to reduce its total debt service payments over the life of the Series 2017 Financing Agreement by \$247,406 and to obtain an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$218,185. All defeased Series 2007 and Series 2008 Obligations were redeemed on June 1, 2018. The full faith and credit of the College is pledged for the financing agreement. Principal payments on the Series 2017 Financing Agreement are due annually beginning in June 2017 through June 1, 2027 and interest is payable in December and June of each year at a fixed rate of 2.39%. Obligations under the financing agreement maturing on or after June 1, 2020 are subject to redemption in whole or in part at 100% of the principal amount plus accrued interest to the redemption date.

Future requirements for the Series 2017 Financing Agreement are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2023-24	\$ 419,054	\$ 47,114	\$ 466,168
2024-25	427,649	37,119	464,768
2025-26	440,848	26,920	467,768
2026-27	448,562	16,406	464,968
2027-28	239,300	5,707	245,007
Total	<u>\$ 1,975,413</u>	<u>\$ 133,266</u>	<u>\$ 2,108,679</u>

Termination Benefits

The early retirement benefit is reported as a liability on the College's financial statements and is recognized as a voluntary termination benefit as classified under GASB Statement No. 47. The liability reflects the discounted present value of expected future stipend payments and group medical, vision and dental insurance coverage premiums. The discount rate used was 3%, which approximates the College's historical yield on current investments held in the Local Government Investment Pool.

6 - PENSION PLANS:

Plan Description

The College contributes to two pension plans administered by the Oregon Public Employees Retirement System (PERS). The Oregon Public Employees Retirement Fund (OPERF) applies to the College's contribution for qualifying employees who were hired before August 29, 2003, and is a cost-sharing multiple-employer defined benefit pension plan. The Oregon Public Service Retirement Plan (OPSRP) is a hybrid successor plan to the OPERF and consists of two programs: 1) The Pension Program, the defined benefit portion of the plan which applies to qualifying College employees hired on or after August 29, 2003. Benefits are calculated by a formula for members who attain normal retirement age. The formula takes into account final average salary and years of service. 2) The Individual Account Program (IAP), the defined contribution portion of the plan. Effective January 1, 2004, all PERS member contributions began going into the IAP, but effective July 1, 2020 a portion of member contributions were redirected to help fund the defined benefits provided under OPERF Tier One/Tier Two and OPSRP. PERS members retain their existing PERS accounts, but the IAP portion of any future member contributions are deposited into the member's IAP, not the member's PERS account.

Both PERS plans provide retirement and disability benefits, postemployment healthcare benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS is administered under Oregon Revised Statute Chapter 238, which establishes the Public Employees Retirement Board as the governing body of PERS. PERS issues a publicly available financial report that includes financial statements and required supplementary information. The report may be obtained at:

<https://www.oregon.gov/pers/Pages/Financials/Actuarial-Financial-Information.aspx>.

Benefits provided

A. Tier One/Tier Two Retirement Benefit ORS Chapter 238

Pension Benefits

The PERS retirement allowance is payable monthly for life. It may be selected from 13 retirement benefit options. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated under either a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if a greater benefit results.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or has reached at least 50 years of age before ceasing employment with a participating employer. General service employees may retire after reaching age 55. Tier One general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier Two members are eligible for full benefits at age 60. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

6 - PENSION PLANS: (Contd)

Death Benefits

Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance, provided one or more of the following conditions are met:

- the member was employed by a PERS employer at the time of death,
- the member died within 120 days after termination of PERS-covered employment,
- the member died as a result of injury sustained while employed in a PERS-covered job, or
- the member was on an official leave of absence from a PERS-covered job at the time of death.

Disability Benefits

A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 when determining the monthly benefit.

Benefit Changes After Retirement

Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments.

Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes (COLA). The COLA is capped at 2.0 percent.

B. OPSRP Pension Program (OPSRP DB)

Pension Benefits

The Pension Program (ORS Chapter 238A) provides benefits to members hired on or after August 29, 2003. This portion of OPSRP provides a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age:

General service: 1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

Notes to Financial Statements
Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Pension Benefits (Contd)

A member of the OPSRP Pension Program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective.

Death Benefits

Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member. Senate Bill 111, enacted in June 2021, increased this benefit from 50% to 100%.

Disability Benefits

A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

Benefit Changes After Retirement

Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes (COLA). The COLA is capped at 2.0 percent.

C. OPSRP Individual Account Program (OPSRP IAP)

Pension Benefits

An IAP member becomes vested on the date the employee account is established or on the date the rollover account was established. If the employer makes optional employer contributions for a member, the member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies.

Upon retirement, a member of the OPSRP Individual Account Program (IAP) may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5-, 10-, 15-, 20-year period or an anticipated life span option. Each distribution option has a \$200 minimum distribution limit.

Notes to Financial Statements
Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Death Benefits

Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

Recordkeeping

PERS contracts with VOYA Financial to maintain IAP participant records.

Contributions

PERS funding policy provides for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate sufficient assets to pay benefits when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Postemployment Benefit Plans. Employer contribution rates during the period were based on the December 31, 2019 actuarial valuation. The rates based on a percentage of payroll, first became effective July 1, 2021. Employer contributions for the year ended June 30, 2023 were \$4,255,081, excluding amounts to fund employer specific liabilities. The rates in effect for the fiscal year ended June 30, 2023 were 16.80 percent for Tier One/Tier Two General Service Members and 13.16 percent for OPSRP Pension Program General Service Members, net of 10.59 percent of side account rate relief. An additional 6 percent contribution is required for the OPSRP Individual Account Program, of which a portion is used to help fund the defined benefits provided under OPERF Tier One/Tier Two and OPSRP.

Pension Liabilities, Pension Expenses, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions

At June 30, 2023, the College reported a liability of \$35,463,663 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2022 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2020 rolled forward to June 30, 2022. The College's proportion of the net pension liability was based on a projection of the College's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities actuarially determined. PERS has established side accounts for employers that made lump sum payments to the plan in excess of their actuarially required contributions. Since different contribution rates are assessed to employers based on the value of the side accounts, the side account values were reflected separately in the proportionate share calculation. On June 30, 2022, the College's proportion was 0.24285992%.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Pension Liabilities, Pension Expenses, and Deferred Outflows of Resources and Deferred Inflows of Resources related to Pensions (Contd)

For the year ended June 30, 2023, the College recognized pension expense of approximately \$7.0 million. At June 30, 2023, the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 1,805,115	\$ 231,903
Changes in assumptions	5,834,798	53,307
Net difference between projected and actual earnings on investments	-	6,648,270
Changes in proportionate share	346,900	1,866,343
Changes in proportion and differences between employer contributions and proportionate share of contributions	-	7,397,605
College's contributions subsequent to the measurement date	4,255,081	-
Deferred outflows/inflows at June 30, 2023	<u>\$ 12,241,894</u>	<u>\$ 16,197,428</u>

Contributions subsequent to the measurement date of \$4,255,081 reported as deferred outflows of resources will be recognized as a reduction of the net pension liability in the year ended June 30, 2024. Other deferred outflows of resources totaling \$7,986,813 less deferred inflows of resources of \$16,197,428 related to pensions will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2024	\$ (1,996,878)
2025	(2,821,947)
2026	(4,602,224)
2027	1,754,247
2028	(543,813)
Total	<u>\$ (8,210,615)</u>

Notes to Financial Statements
Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Actuarial assumptions

The employer contribution rates effective July 1, 2021, through June 30, 2023, were set using the entry age normal actuarial cost method. For the Tier One/Tier Two component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years. However, Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two unfunded actuarial accrued liability over a 22 year period in the December 31, 2019 actuarial valuation. For the OPSRP Pension Program component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (a) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (b) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years.

The total pension liability in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions:

Valuation Date	December 31, 2020 rolled forward to June 30, 2022
Experience Study Report	2020, published July 20, 2021
Actuarial Cost Method	Entry Age Normal
Amortization Method	Amortized as a level percentage of payroll as layered amortization bases over a closed period; Tier One/Tier Two UAL is amortized over 20 years and OPSRP pension UAL is amortized over 16 years. However, Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two UAL over a closed 22 year period in the December 31, 2019 actuarial valuation.
Asset Valuation Method	Fair value of assets
Actuarial Assumptions:	
Inflation Rate	2.40 percent
Investment Rate of Return	6.90 percent
Discount Rate	6.90 percent
Projected Salary Increases	3.40 percent overall payroll growth
Cost of Living Adjustments (COLA)	Blend of 2.00% COLA and graded COLA (1.25%/0.15%) in accordance with <i>Moro</i> decision; blend based on service.
Mortality	Healthy retirees and beneficiaries: Pub-2010 Healthy Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation. Active members: Pub-2010 Employee, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation. Disabled retirees: Pub-2010 Disabled Retiree, sex distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.

Notes to Financial Statements
Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Actuarial assumptions (Contd)

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2020 Experience Study which reviewed experience for the four-year period ending on December 31, 2020.

Long-term expected rate of return

To develop an analytical basis for the selection of the long-term expected rate of return assumption, the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the Oregon Investment Council's (OIC) investment advisors. The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the OIC long-term target asset allocation. The OIC's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Compounded Annual Return (Geometric)</u>
Global Equity	30.62%	5.85%
Private Equity	25.50%	7.71%
Core Fixed Income	23.75%	2.73%
Real Estate	12.25%	5.66%
Master Limited Partnerships	0.75%	5.71%
Infrastructure	1.50%	6.26%
Commodities	0.63%	3.10%
Hedge Fund of Funds - Multistrategy	1.25%	5.11%
Hedge Fund Equity - Hedge	0.63%	5.31%
Hedge Fund - Macro	5.62%	5.06%
U.S. Cash	-2.50%	1.76%
Total	<u>100.00%</u>	
Assumed Inflation - Mean		2.40%

Notes to Financial Statements
Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Discount rate

The discount rate used to measure the total pension liability was 6.90 percent for the Defined Benefit Pension Plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments for the Defined Benefit Pension Plan was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the College's proportionate share of the net pension liability to changes in the discount rate

The following presents the College's proportionate share of the net pension liability calculated using the discount rate of 6.90%, as well as what the College's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.90%) or 1-percentage-point higher (7.90%) than the current rate:

	1% Decrease (5.90%)	Discount Rate (6.90%)	1% Increase (7.90%)
College's proportionate share of the net pension liability	\$ 64,224,333	\$ 35,463,663	\$ 11,392,344

Changes of plan provisions

Senate Bill 1049, signed into law in June 2019, introduced a limit on the amount of annual salary included for the calculation of benefits. Beginning in 2020, annual salary in excess of \$195,000 (as indexed for inflation in future years) will be excluded when determining member benefits. Additionally, effective July 1, 2020, a portion of the 6% of salary member contribution to the Individual Account Program was redirected to Employee Pension Stability Accounts, which will help fund the defined benefits provided under Tier One/Tier Two and OPSRP. For Tier One/Tier Two members, the prospectively redirected amount was updated to 2.50% of salary, and for OPSRP members the amount was updated to 0.75% of salary. The redirection only applies to members earning \$2,500 per month (\$3,333 per month beginning in 2022) or more (indexed for inflation). The prospectively redirected amount was updated to 2.40% of salary for Tier One/Tier Two members and 0.65% of salary for OPSRP members beginning with the December 31, 2020 actuarial valuation.

Senate Bill 111, enacted in June 2021, increased the optional death benefit available to a surviving spouse when a retirement-eligible member dies. Previously, this benefit was based on 50% of the actuarial equivalent value of the member's retirement benefit, but this was increased to 100% of the actuarial equivalent value.

Notes to Financial Statements
Year Ended June 30, 2023

6 - PENSION PLANS: (Contd)

Changes in actuarial assumptions

Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two unfunded actuarial accrued liability over a closed 22 year period in the December 31, 2019 actuarial valuation.

In July 2021, the PERS Board selected a lower long-term expected rate of investment return assumption of 6.90% to be used in the December 31, 2020 and December 31, 2021 actuarial valuations. At the same time, the PERS Board reduced the inflation and payroll growth assumptions to 2.40% and 3.40%, respectively. The PERS Board has also chosen to reflect these updated economic assumptions in the roll-forward of the December 31, 2019 actuarial valuation amounts for the June 30, 2021 measurement date.

Pension plan fiduciary net position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

Transition Liability

The College reports a separate liability to the plan with a balance of \$1,767,408 at June 30, 2023. The liability represents the College's allocated share of the pre-SLGRP pooled liability. The College is being assessed an employer contribution rate of 1.52 percent of covered payroll for payment of this transition liability.

7 - RISK MANAGEMENT:

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The College is a member of the Oregon School Boards Association PACE Program and pays an annual premium to PACE for its general and automobile liability and automobile physical damage coverage. Under the membership agreement with PACE, the insurance pool is to be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of certain limits.

The College carries commercial insurance for other risks of loss including property damage, boiler and machinery, workers' compensation, public official bond and employee dishonesty coverage. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years.

8 - CONTINGENCIES:

Grants receivable and grant receipts are subject to adjustment by grantor agencies, principally the Federal Government. Any disallowed claims, including claims already collected, could become a liability to the College.

LINN-BENTON COMMUNITY COLLEGE

Notes to Financial Statements Year Ended June 30, 2023

9 - BUDGET:

The College budgets all College funds required to be budgeted in accordance with the Oregon Local Budget Law on a Non GAAP budgetary basis. The College follows these procedures in establishing its budget:

1. In the spring of each year, the President of the College submits a proposed budget to the budget committee which consists of the Board of Education and an equal number of concerned citizens of the community. Estimated receipts and expenditures are budgeted by fund, department and major category.
2. The budget committee conducts public hearings for the purpose of obtaining taxpayer comments.
3. The budget committee proposes a budget to the Board of Education. The estimated expenditures for each fund may not be increased by more than 10 percent by the Board, and ad valorem taxes for all funds may not exceed the amount shown in the budget document unless the Board republishes the budget and holds additional public hearings.
4. The Board legally adopts the budget before July 1 through a Board resolution. The resolution authorizing appropriations for each fund sets the level by which expenditures cannot legally exceed appropriations. The level of control established by the resolution for each fund is at the sub-object level (i.e., Personal Services, Materials and Services, Capital Outlay, Debt Service, and Operating Contingency). Appropriations lapse at year end.
5. The Board may change the budget throughout the year by appropriation transfers between levels of control and supplemental budgets as authorized by Oregon Revised Statutes. During the fiscal year ended June 30, 2023, the Board approved transfer resolutions and appropriated grant funds as allowed by state law.
6. Encumbrances represent commitments related to unperformed contracts for goods or services. All encumbrances lapse at the end of each fiscal year. Any outstanding purchase orders at June 30 are re-encumbered in the subsequent year.

During 2022-23, the College overexpended the capital outlay appropriation in the General Fund by \$4,072.

10 - PRIOR PERIOD ADJUSTMENT:

Based on the implementation of GASB Statement No. 96, the College had prior period adjustments as follows:

	SBITA Assets, net	SBITA Payable	Net Position
July 1, 2022 - as originally reported	\$ -	\$ -	\$ 27,515,810
Restatement for GASB Statement No. 96	314,347	313,163	1,184
July 1, 2022 - as restated	<u>\$ 314,347</u>	<u>\$ 313,163</u>	<u>\$ 27,516,994</u>

REQUIRED SUPPLEMENTARY INFORMATION

LINN-BENTON COMMUNITY COLLEGE

Schedule of the Proportionate Share of the Net Pension Liability
Oregon Public Employees Retirement System Pension Plan
For the last ten fiscal years

Fiscal Year Ended June 30	(a) College's proportion of the net pension liability (asset)	(b) College's proportionate share of the net pension liability (asset)	(c) College's covered payroll	(b/c) College's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability
2023	0.2429%	\$ 35,463,663	\$ 30,651,826	115.70%	84.55%
2022	0.2482%	24,244,178	29,594,017	81.92%	87.57%
2021	0.2539%	49,403,889	28,836,402	171.32%	75.79%
2020	0.2543%	37,132,862	28,646,312	129.63%	80.23%
2019	0.2466%	28,453,976	27,933,588	101.86%	82.07%
2018	0.2431%	23,451,821	26,580,474	88.23%	83.12%
2017	0.2498%	29,694,933	25,574,924	116.11%	80.53%
2016	0.2602%	6,811,500	24,818,945	27.44%	91.88%
2015	0.2902%	(16,109,823)	24,162,714	-66.67%	103.60%
2014	0.2902%	5,843,993	24,162,714	24.19%	91.97%

The amounts presented for each fiscal year were actuarially determined as of December 31 and rolled forward to the measurement date which is a date one year earlier than the fiscal year-end date above.

LINN-BENTON COMMUNITY COLLEGE

Schedule of Contributions
Oregon Public Employees Retirement System Pension Plan
For the last ten fiscal years

Fiscal Year Ended June 30	(a) Statutorily required contribution	(b) Contributions in relation to the statutorily required contribution	(a-b) Contribution deficiency (excess)	(c) College's covered payroll	(b/c) Contributions as a percent of covered payroll
2023	\$ 4,255,081	\$ 4,255,081	\$ -	\$ 33,188,210	12.82%
2022	4,123,041	4,123,041	-	30,651,826	13.45%
2021	3,478,584	3,478,584	-	29,594,017	11.75%
2020	3,404,097	3,404,097	-	28,836,402	11.80%
2019	2,341,747	2,341,747	-	28,646,312	8.17%
2018	2,279,127	2,279,127	-	27,933,588	8.16%
2017	1,598,024	1,598,024	-	26,580,474	6.01%
2016	1,649,128	1,649,128	-	25,574,924	6.45%
2015	1,605,997	1,605,997	-	24,818,945	6.47%
2014	1,622,115	1,622,115	-	24,162,714	6.71%

The amounts presented for each fiscal year were actuarially determined as of December 31 and rolled forward to the measurement date which is a date one year earlier than the fiscal year-end date above. However, the contributions above represent contributions made during the respective fiscal year indicated above.

LINN-BENTON COMMUNITY COLLEGE

Notes to Required Supplementary Information Oregon Public Employees Retirement System Pension Plan

Changes in Plan Provisions

Key changes in plan provisions effective for the June 30, 2015 measurement date are described in the Oregon Public Employees Retirement System's GASB 68 Disclosure Information which was published on September 18, 2013 and can be found at:

<https://www.oregon.gov/pers/EMP/Documents/GASB/2014/GASB-Disclosure-Information.pdf>

and in a letter from the plan's actuary dated May 23, 2016 which can be found at:

<https://www.oregon.gov/pers/EMP/Documents/GASB/2015/Letter-From-Actuary-5-23-16.pdf>

Key changes in plan provisions effective for the June 30, 2020 measurement date are as follows:

Senate Bill 1049, signed into law in June 2019, introduced a limit on the amount of annual salary included for the calculation of benefits. Beginning in 2020, annual salary in excess of \$195,000 (as indexed for inflation in future years) will be excluded when determining member benefits. Additionally, effective, July 1, 2020, a portion of the 6% of salary member contribution to the Individual Account Program will be redirected to Employee Pension Stability Accounts, which will help fund the defined benefits provided under Tier One/Tier Two and OPSRP. For Tier One/Tier Two members, the prospectively redirected amount will be 2.50% of salary, and for OPSRP members the amount will be 0.75% of salary. The redirection will only apply to members earning \$2,500 per month (\$3,333 per month beginning in 2022) or more (indexed for inflation). The prospectively redirected amount was updated to 2.40% of salary for Tier One/Tier Two members and 0.65% of salary for OPSRP members beginning with the December 31, 2020 actuarial valuation.

Senate Bill 111, enacted in June 2021, increased the optional death benefit available to a surviving spouse when a retirement-eligible member dies. Previously, this benefit was based on 50% of the actuarial equivalent value of the member's retirement benefit, but this was increased to 100% of the actuarial equivalent value.

Changes in assumptions

Key changes in assumptions for the December 31, 2012 and 2013 valuations are described in the Oregon Public Employees Retirement System's 2012 Experience Study (Updated) which was published on September 18, 2013 and can be found at:

<https://www.oregon.gov/PERS/Documents/Financials/Actuarial/2013/Experience-Study-Updated.pdf>

Key changes in assumptions for the December 31, 2014 and 2015 valuations are described in the Oregon Public Employees Retirement System's 2014 Experience Study which was published on September 23, 2015 and can be found at:

<https://www.oregon.gov/PERS/Documents/Financials/Actuarial/2015/Experience-Study.pdf>

Key changes in assumptions for the December 31, 2016 and 2017 valuations are the reduction of the discount rate and the assumed investment rate of return from 7.5% to 7.2%.

Key changes in assumptions for the December 31, 2019 valuation are as follows:

Senate Bill 1049, signed into law in June 2019, requires a one-time re-amortization of Tier One/Tier Two unfunded actuarial accrued liability over a closed 22 year period in the December 31, 2019 actuarial valuation.

In July 2021, the PERS Board selected a lower long-term expected rate of investment return assumption of 6.90% to be used in the December 31, 2020 and December 31, 2021 actuarial valuations. At the same time, the PERS Board reduced the inflation and payroll growth assumptions to 2.40% and 3.40%, respectively. The PERS Board has also chosen to reflect these updated economic assumptions in the roll-forward of the December 31, 2019 actuarial valuation amounts for the June 30, 2021 measurement date.

OTHER SUPPLEMENTARY INFORMATION

OTHER SUPPLEMENTARY INFORMATION

Description of Budgeted College Funds

Other supplementary information consists of schedules required by the Minimum Standards for Audits of Oregon Municipal Corporations, prescribed by the Oregon Secretary of State. Statements of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual are presented on a Non GAAP budgetary basis for each College fund required to be budgeted in accordance with the Oregon Local Budget Law.

Budgeted College funds are as follows:

General Fund - Accounts for all resources traditionally associated with operating the College which are not required legally or by sound financial management to be accounted for in another fund.

Special Projects Fund - Accounts for projects funded from federal, state, and local grant funds.

Auxiliary Fund - Accounts for projects funded by restricted revenues generated from state grant funds, contracted training, special divisional projects, student activities and proceeds from the sale of excess property.

Financial Aid Fund - Accounts for federal, state, and local student loan and grant programs associated with student financial aid.

Capital Projects Fund - Accounts for activities relating to major construction projects including acquisition of real property, construction of new facilities and major renovations of existing facilities. Resources are primarily provided from the issuance of debt.

Debt Service Fund - Accounts for the funds collected to pay the debt service requirements on bonds and full faith and credit obligations.

ASLBCC, Clubs and Workforce Agency Fund - Accounts for the activities of the student government, clubs and workforce programs.

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
GENERAL FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Property taxes	\$ 10,094,770	\$ 10,094,770	\$ 10,127,643	\$ 32,873
Tuition and fees	17,515,288	17,515,288	17,528,219	12,931
Other local	360,500	360,500	732,801	372,301
Intergovernmental - state and federal	24,767,790	24,767,790	24,427,830	(339,960)
Interest	61,225	61,225	430,071	368,846
Other	50,000	50,000	667,344	617,344
Total revenues	52,849,573	52,849,573	53,913,908	1,064,335
Expenditures:				
Personal services	49,971,659	49,971,659	48,784,632	1,187,027
Materials and services	7,063,753	7,063,753	6,899,922	163,831
Capital outlay	64,905	64,905	68,977	(4,072)
Operating contingency	4,995,355	4,995,355	-	4,995,355
Total expenditures	62,095,672	62,095,672	55,753,531	6,342,141
Revenues over-(under) expenditures	(9,246,099)	(9,246,099)	(1,839,623)	7,406,476
Other financing sources-(uses):				
Transfers in	2,275,000	2,275,000	1,150,000	(1,125,000)
Transfers out	(2,180,011)	(2,180,011)	(2,161,968)	18,043
Total other financing sources-(uses)	94,989	94,989	(1,011,968)	(1,106,957)
Revenues and other sources over-(under) expenditures and other uses	(9,151,110)	(9,151,110)	(2,851,591)	6,299,519
Fund balance - July 1, 2022	9,151,110	9,151,110	7,902,078	(1,249,032)
Fund balance - June 30, 2023	\$ -	\$ -	\$ 5,050,487	\$ 5,050,487

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
SPECIAL PROJECTS FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Tuition and fees	\$ 196,000	\$ 196,000	\$ 176,088	\$ (19,912)
Other local	3,015,772	3,015,772	1,248,085	(1,767,687)
Intergovernmental - state and federal	10,170,355	14,039,920	11,935,294	(2,104,626)
Other	-	-	31,541	31,541
Total revenues	13,382,127	17,251,692	13,391,008	(3,860,684)
Expenditures:				
Personal services	7,094,695	7,495,547	6,027,405	1,468,142
Materials and services	7,549,617	11,018,330	7,100,595	3,917,735
Capital outlay	1,056,496	1,056,496	25,961	1,030,535
Contingency	133,895	133,895	-	133,895
Total expenditures	15,834,703	19,704,268	13,153,961	6,550,307
Revenues over-(under) expenditures	(2,452,576)	(2,452,576)	237,047	2,689,623
Fund balance - July 1, 2022	2,452,576	2,452,576	1,064,643	(1,387,933)
Fund balance - June 30, 2023	\$ -	\$ -	\$ 1,301,690	\$ 1,301,690

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
AUXILIARY FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Tuition and fees	\$ 3,970,713	\$ 3,970,713	\$ 2,689,797	\$ (1,280,916)
Other local	2,763,003	2,763,003	1,725,765	(1,037,238)
Intergovernmental - state and federal	108,772	108,772	86,444	(22,328)
Student activities and sales	4,280,903	4,280,903	1,859,306	(2,421,597)
Other	38,300	38,300	120,096	81,796
Total revenues	11,161,691	11,161,691	6,481,408	(4,680,283)
Expenditures:				
Personal services	4,939,778	4,939,778	3,112,486	1,827,292
Materials and services	8,038,998	8,038,998	4,005,464	4,033,534
Capital outlay	672,255	672,255	91,488	580,767
Operating contingency	239,380	239,380	-	239,380
Total expenditures	13,890,411	13,890,411	7,209,438	6,680,973
Revenues over-(under) expenditures	(2,728,720)	(2,728,720)	(728,030)	2,000,690
Other financing sources-(uses):				
Transfers in	-	-	100,000	100,000
Transfers out	(340,690)	(340,690)	(259,254)	81,436
Total other financing sources-(uses)	(340,690)	(340,690)	(159,254)	181,436
Revenues and other sources over-(under) expenditures and other uses	(3,069,410)	(3,069,410)	(887,284)	2,182,126
Fund balance - July 1, 2022	3,069,410	3,069,410	4,218,312	1,148,902
Fund balance - June 30, 2023	\$ -	\$ -	\$ 3,331,028	\$ 3,331,028

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
FINANCIAL AID FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Intergovernmental - state	\$ 8,506,000	\$ 8,506,000	\$ 3,929,126	\$ (4,576,874)
Intergovernmental - federal	11,541,312	11,541,312	5,591,959	(5,949,353)
Scholarships	257,500	257,500	425,855	168,355
Other	1,343,500	1,343,500	935,414	(408,086)
Total revenues	21,648,312	21,648,312	10,882,354	(10,765,958)
Expenditures:				
Personal services	253,879	253,879	94,943	158,936
Materials and services	21,497,416	21,497,416	10,707,861	10,789,555
Total expenditures	21,751,295	21,751,295	10,802,804	10,948,491
Revenues over-(under) expenditures	(102,983)	(102,983)	79,550	182,533
Other financing sources-(uses):				
Transfers in	80,483	80,483	-	(80,483)
Transfers out	(20,000)	(20,000)	-	20,000
Total other financing sources-(uses)	60,483	60,483	-	(60,483)
Revenues and other sources over-(under) expenditures and other uses	(42,500)	(42,500)	79,550	122,050
Fund balance - July 1, 2022	42,500	42,500	86,508	44,008
Fund balance - June 30, 2023	\$ -	\$ -	\$ 166,058	\$ 166,058

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
CAPITAL PROJECTS FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Intergovernmental - state and federal	\$ -	\$ -	\$ 715,806	\$ 715,806
Other:				
Interest	20,500	20,500	381,351	360,851
Miscellaneous	-	-	66,559	66,559
Total revenues	20,500	20,500	1,163,716	1,143,216
Expenditures:				
Personal services	611,954	611,954	-	611,954
Materials and services	5,874,796	5,874,796	943,228	4,931,568
Capital outlay	18,917,450	18,917,450	5,722,392	13,195,058
Total expenditures	25,404,200	25,404,200	6,665,620	18,126,626
Revenues over-(under) expenditures	(25,383,700)	(25,383,700)	(5,501,904)	19,881,796
Other financing sources-(uses):				
Proceeds from issuance of long-term debt	16,000,000	16,000,000	18,583,892	2,583,892
Transfers in	1,088,425	1,088,425	1,094,254	5,829
Transfers out	(1,980,175)	(1,980,175)	(1,000,000)	980,175
Total other financing sources-(uses)	15,108,250	15,108,250	18,678,146	3,569,896
Revenues and other sources over-(under) expenditures and other uses	(10,275,450)	(10,275,450)	13,176,242	23,451,692
Fund balance - July 1, 2022	10,275,450	10,275,450	9,220,359	(1,055,091)
Fund balance - June 30, 2023	\$ -	\$ -	\$ 22,396,601	\$ 22,396,601

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual
DEBT SERVICE FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Property taxes	\$ 4,551,000	\$ 4,551,000	\$ 4,621,710	\$ 70,710
Other:				
Miscellaneous	3,118,098	3,118,098	3,325,539	207,441
Interest	10,000	10,000	147,352	137,352
Total revenues	7,679,098	7,679,098	8,094,601	415,503
Expenditures:				
Debt service:				
Principal	6,015,074	6,015,074	5,965,074	50,000
Interest	2,740,992	2,740,992	2,789,880	(48,888)
Total expenditures	8,756,066	8,756,066	8,754,954	1,112
Revenues over-(under) expenditures	(1,076,968)	(1,076,968)	(660,353)	416,615
Other financing sources-(uses):				
Transfers in	1,076,968	1,076,968	1,076,968	-
Revenues and other sources over-(under) expenditures and other uses	-	-	416,615	416,615
Fund balance - July 1, 2022	-	-	565,599	565,599
Fund balance - June 30, 2023	\$ -	\$ -	\$ 982,214	\$ 982,214

LINN-BENTON COMMUNITY COLLEGE

Schedule of Revenues, Expenditures and Changes in
Due to Others - Budget and Actual
ASLBCC, CLUBS AND WORKFORCE AGENCY FUND
Year Ended June 30, 2023

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget Positive (Negative)
Revenues:				
Fees	\$ 166,669	\$166,669	\$136,384	\$ (30,285)
Club sources	28,985	28,985	12,483	(16,502)
Other	-	-	49,922	49,922
Total revenues	195,654	195,654	198,789	3,135
Expenditures:				
Personal services	23,786	23,786	18,512	5,274
Materials and services	289,361	289,361	182,878	106,483
Contingency	2,201	2,201	-	2,201
Total expenditures	315,348	315,348	201,390	113,958
Revenues over-(under) expenditures	(119,694)	(119,694)	(2,601)	117,093
Due to others - July 1, 2022	119,694	119,694	162,865	43,171
Due to others - June 30, 2023	\$ -	\$ -	\$160,264	\$ 160,264

***INDEPENDENT AUDITOR'S COMMENTS REQUIRED BY
OREGON STATE REGULATIONS***

INDEPENDENT AUDITOR'S COMMENTS
REQUIRED BY OREGON STATE REGULATIONS

November 30, 2023

Board of Education
Linn-Benton Community College
Albany, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Linn-Benton Community College as of and for the year ended June 30, 2023, and have issued our report thereon dated November 30, 2023.

Internal Control Over Financial Reporting

Our report on Linn-Benton Community College's internal control over financial reporting is presented elsewhere in this Annual Financial Report.

Compliance

As part of obtaining reasonable assurance about whether Linn-Benton Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-010-0000 through 162-010-0320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to, the following:

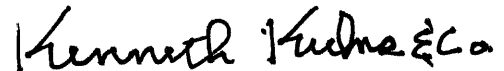
- Deposit of public funds with financial institutions (ORS Chapter 295).
- Indebtedness limitations, restrictions and repayment.
- Budgets legally required (ORS Chapter 294).
- Insurance and fidelity bonds in force or required by law.
- Programs funded from outside sources.
- Authorized investment of surplus funds (ORS Chapter 294).
- Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).

In connection with our testing nothing came to our attention that caused us to believe Linn-Benton Community College was not in substantial compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-010-0000 through 162-010-0320 of the Minimum Standards for Audits of Oregon Municipal Corporations.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Board of Education, management and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads "Kenneth Kuhns & Co." in a cursive, slightly stylized font.

Kenneth Kuhns & Co.

***DISCLOSURES IN ACCORDANCE WITH GOVERNMENT
AUDITING STANDARDS***

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INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF THE FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

November 30, 2023

Board of Education
Linn-Benton Community College
Albany, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Linn-Benton Community College as of and for the year ended June 30, 2023, and have issued our report thereon dated November 30, 2023.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Linn-Benton Community College's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Linn-Benton Community College's internal control. Accordingly, we do not express an opinion on the effectiveness of Linn-Benton Community College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Linn-Benton Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Kenneth Kuhns & Co." in a cursive, slightly stylized font.

Kenneth Kuhns & Co.



Linn-Benton
Community College



ADOPTED BUDGET

JULY 1, 2022 - JUNE 30, 2023

LBCC is an equal opportunity
educator and employer.

Linn-Benton Community College
Adopted 2022-23 Budget
Budget Committee Members

Local Budget Law requires that the Budget Committee be composed of the seven elected Board of Education members and seven appointed voters of the College District.

<u>BOARD OF EDUCATION</u>	<u>TERM ENDS</u>	<u>CITIZEN MEMBERS</u>	<u>TERM ENDS</u>
Tony Lapiz	2023	Jack Lehman	2023
Jeannie Davis	2023	Tom Oliver	2023
Dick Running	2023	Ryan Hansen	2022
Kristin Adams	2023	Lori McKinnon	2022
Jim Merryman	2025	Shane James	2023
John Sarna	2025	Patrick Malone	2022
Sherlyn Dahl	2023	Vacant	

ADMINISTRATION

Lisa Avery, President

Ann Buchele, Vice President, Academic and Student Affairs

Sheldon Flom, Vice President, Finance and Operations

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College Mission, Values and Strategic Goals

Our Mission and Core Themes:

To engage in an education that enables all of us to participate in, contribute to, and benefit from the cultural richness and economic vitality of our communities.

- **Educational Attainment**
 - **Cultural Richness**
 - **Economic Vitality**
-

Our Values:

At Linn-Benton Community College, our values serve as the foundation that inspires our actions and unites us as a community. As responsible stewards, we are committed to:

- **Opportunity:** We support the fulfillment of potential in ourselves and each other.
 - **Excellence:** We aspire to the highest ideal with honesty and integrity.
 - **Inclusiveness:** We honor and embrace the uniqueness of every individual, and promote the free and civil expression of ideas, perspectives and cultures.
 - **Learning:** We commit to the lifelong pursuit of knowledge, skills and abilities to improve our lives and our communities.
 - **Engagement:** We openly and actively connect as students, faculty, staff and community.
-

Our Strategic Goals:

- **Productivity** - Increase completion to 50%
 - **Equity** - Completion that is demographically representative of District
 - **Quality** - Completion that demonstrates capacity to better one's life and contribute back to our community
-

Budget Categories

Funds

The college budgets using separate, self-balancing funds that are operated by independent rules based on the nature of the intended use. Descriptions of each of these funds are below with detailed budget resources and requirements outlined in the individual budget sections.

- General Fund –The primary operating fund of the college serving to accomplish its basic educational mission.
 - Auxiliary Fund – Self-balancing funds with specific purpose and dedicated charges.
 - Special Projects– Used to budget and account for grants, contracts and projects funded from federal, state, and local agencies. Funds are restricted to the purpose designated by the grantee and each individual fund has a net working capital account.
 - Capital Projects – Used for costs related to construction and improvement of college facilities and for the acquisition of major equipment.
 - Debt Service – Budgets and accounts for principal and interest payments related to the college’s long-term debt obligations.
 - Enterprise Fund – Accounts for college food services, bookstore, printing services, and other entrepreneurial activities that function similarly to private, self-supporting businesses.
 - Financial Aid Fund – Serves to account for grants, scholarships, loans and other aid processed for students.
 - Agency Fund – Used to account for funds relating to student government, student clubs and other outside agencies for which the college is acting as a fiscal agent.
-

Expense Functions

Within each fund expenses are budgeted and presented by major functional area. This serves as the category describing the basic purpose the funds support.

- Instruction – Includes all faculty costs and expenses for resources used directly for instruction in the classroom.
- Instructional Support – Costs directly supporting the instructional mission. Includes library services, program directors and other areas providing immediate support to students’ educational attainment.
- Student Services – Includes costs for registration, financial aid, enrollment, admissions and advising along with other services and efforts to support students outside of the classroom.
- Community Services – Covers costs related to non-instructional efforts toward public services external to the college’s primary educational mission.
- College Support – Includes general administration, human resources, financial operations and other expenses used to manage and maintain the college.
- Plant Operations/Maintenance – Costs relating to the operation of physical plant including grounds and repair.
- Plant Additions – Includes costs for major structural improvements relating to renovation of buildings, infrastructure, land or other areas outside of ongoing operational efforts.

President's Budget Message

The budget herein is presented to the Linn-Benton Community College (LBCC) Budget Committee and district residents. This budget message provides both a description of our current budget environment and an outline of the fundamental approach to resource allocation moving forward.

The 2021-22 fiscal year has seen a continuation of the unprecedented reshaping of social, economic, and educational institutions and while LBCC has sought to be a cornerstone of strength and stability for the community, it has not been immune to this volatility. The enrollment declines triggered by the pandemic have continued through the 2021-22 fiscal year and have expanded the scope of the financial challenges on the horizon. Though federal support funds have provided significant relief for pandemic-related costs and the replacement of substantial lost revenue, the operational budget for 2022-23 and beyond must move the college toward a more sustainable model without reliance on one-time, external assistance. We believe that the budgetary tools and administrative approaches we have adopted over the past few years will be effective tools for constructing a budget that balances our ongoing pursuits with our financial realities.

As with previous budgets, the 2022-23 budget has been developed with an eye toward our future-facing projection model, which provides a strategic, long-term approach to resource allocation and ensures the college is poised to fund both ongoing operations and investments in the future despite the difficult realities of the community college funding (see Figure 1 for example).

	2021-23 Biennium		2023-25 Biennium		2025-27 Biennium	
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
State Aid	24,862,703	24,767,790	26,006,180	26,006,180	27,306,488	27,306,488
Property Tax	9,660,067	10,094,770	10,549,035	11,023,741	11,519,810	12,038,201
Tuition	17,783,624	17,641,252	17,923,134	18,656,516	19,402,777	20,178,888
Other Revenue	640,911	612,468	578,647	560,386	553,575	554,281
HEERF/ERC	1,200,000	-	1,500,000	1,500,000	-	-
Revenue	\$ 54,147,305	\$ 53,116,280	\$ 56,556,996	\$ 57,746,823	\$ 58,782,650	\$ 60,077,859
Personnel Costs	46,433,869	47,992,558	50,265,331	50,090,556	51,123,998	51,222,645
Materials/Services	5,718,440	5,832,809	5,949,465	6,068,454	6,189,823	6,313,620
Transfers Out	2,191,316	2,161,968	2,263,718	2,259,418	2,259,418	2,259,418
Budget Enhancements	-	300,000	300,000	300,000	300,000	300,000
Strategic Investments	-	400,000	400,000	400,000	400,000	400,000
Operational Efficiencies	-	(250,000)	(1,750,000)	(2,000,000)	(1,500,000)	(250,000)
Expenses	\$ 54,343,625	\$ 56,437,335	\$ 57,428,514	\$ 57,118,428	\$ 58,773,240	\$ 60,245,683
Net	\$ (196,320)	\$ (3,321,054)	\$ (871,519)	\$ 628,395	\$ 9,410	\$ (167,824)

Figure 1 - The above projection model is constructed using variables for all major revenue and expense categories. The variables can be adjusted according to the latest projections and shifts in expectations making the model dynamic and flexible. New investments are built into the model as well as assumptions for inflation-based growth and other elements that make the model a picture of sustainable operations. With the mission "baked" into the model it is a matter of securing the funding so investment variables can be met.

Funding Model

The college operates on three primary revenue sources: property taxes, tuition and fees, and state appropriations. Reliance on these three sources has created a challenging dynamic with a limited number of balancing levers. This model, however, has not been static as shifts in the funding mix have created new budget considerations for the college. Figure 3 illustrates the historical change in each of the primary revenue sources. Increases in state funding in recent biennia have only started to account for the period of divestment from the state going back to 2008-09. The divestment created nearly a decade of unfunded increases in operating costs and also created a funding model more reliant on student tuition money. This has created challenges for affordability (tuition rates) and enabled the enrollment decline sparked by the pandemic more financially impactful. Further information on each of the primary revenue sources follows.

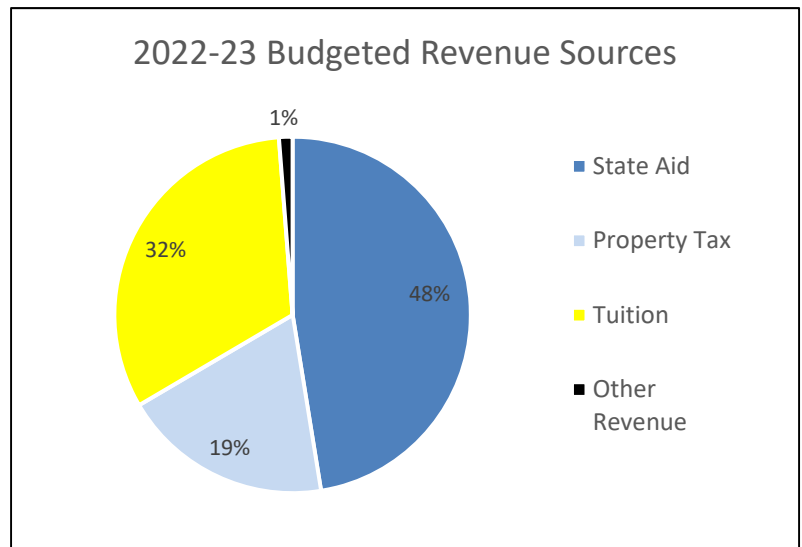


Figure 2- Tuition and State Aid provide a combined 81% of overall funding.

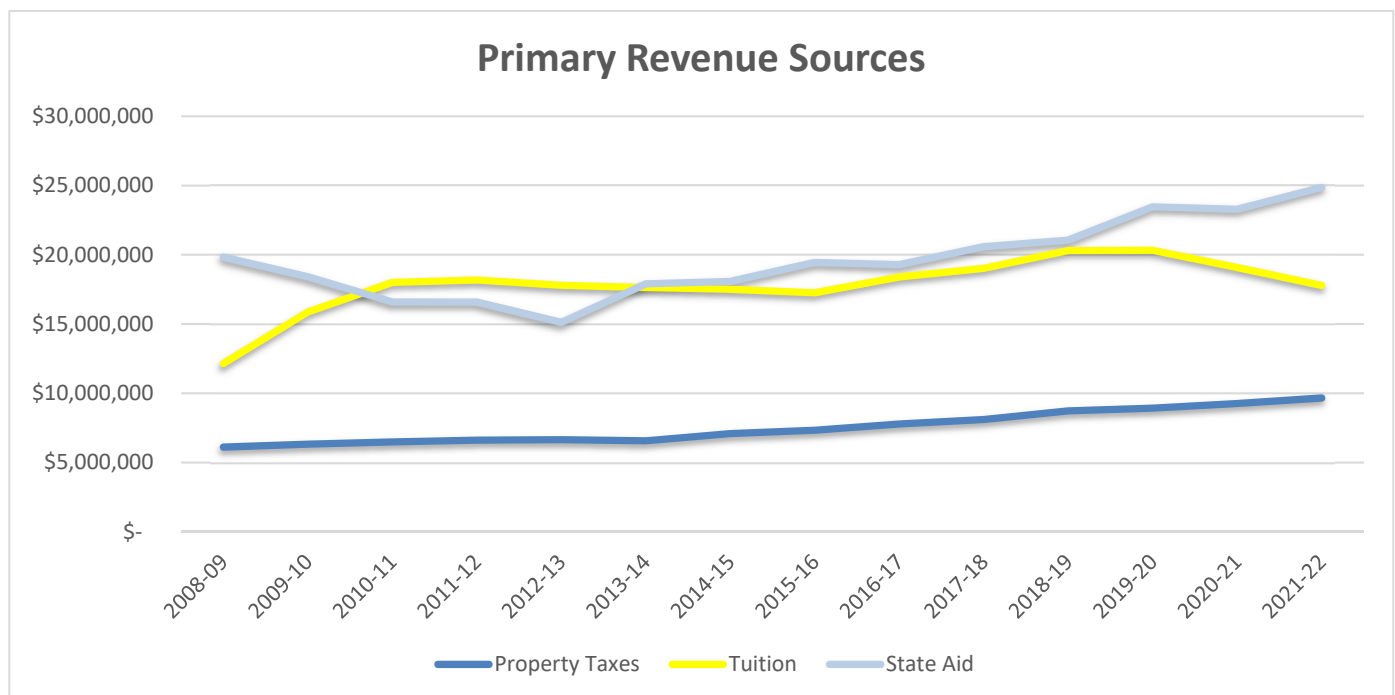


Figure 3 - 2019-20 saw state funding finally surpass the level provided ten years prior. Over this period and beyond, the relative reliance on tuition and fees has increased. Expected state funding levels for the 2021-22 year will result in state aid providing just 43% of total funding. *Projected. **Budgeted.

Property Taxes

Though steady and predictable, property taxes are subject to statutory limitations that do not allow for local government control of revenue generation. Measure 50 established permanent tax rates for all local districts and limited future growth to the lower of real market value or assessed value. Local governing boards no longer have the ability to adjust levy rates. Additionally, property tax revenue accounts for less than 20% of the operating funds for the College. Despite the impact of the pandemic, collection rates on property taxes are expected to see minimal decline in the service district.

Tuition Revenue

Enrollment

Tuition and fee revenue is based on both enrollment levels and the tuition rate set by the Board of Education. The enrollment outlook for the College in 2022-23 is an especially challenging figure to project in the current environment. Though enrollment has been trending downward at increased rates during the pandemic the coming Fall term represents the first term with limited Covid restrictions and a course schedule with more in-person options than anytime in the pandemic. One force competing against this potentially positive development is the unemployment rate. Individuals facing unemployment with limited job prospects traditionally look to the community college as a positive step forward but far-reaching impact of the pandemic has limited this response. Though the economic recovery has been unsteady and affected different populations disproportionately, the availability of jobs and shortage of workers has created opportunities for many individuals who may otherwise choose to attend college. While remaining optimistic about the phase-in of more face-to-face learning, LBCC is budgeting cautiously with an assumed decline of five percent in enrollment for next fiscal year.

Tuition Rate

Lack of state funding has created added demand on tuition revenue. As discussed, total tuition revenue is impacted by the cyclical nature of enrollment. In order to create the long-term trend of tuition support for the overall funding model the tuition rate itself must be adjusted over time. However, the tuition rate has been adjusted unevenly over time. Figure 4 illustrates a series a large increases followed by tuition freezes. This volatility is difficult for students to plan their personal finances around. The preferred model that began in 2016-17 is to trend the increases down and, ultimately, adopt an annual, incremental increase in the tuition rate going forward. The level of the annual increase is influenced by other revenue sources and any resulting budget shortfall. With that understanding, the Board of Education adopted a 4.00% increase for the 2022-23 academic year in March. This decision resumes the pattern of lower annual increases that was interrupted by the 8.00% rate increase of 2020-21; a move made in reaction to early impact of the pandemic. Though significant revenue questions remain, LBCC continues to seek a balanced solution that does not put undue burden on tuition.

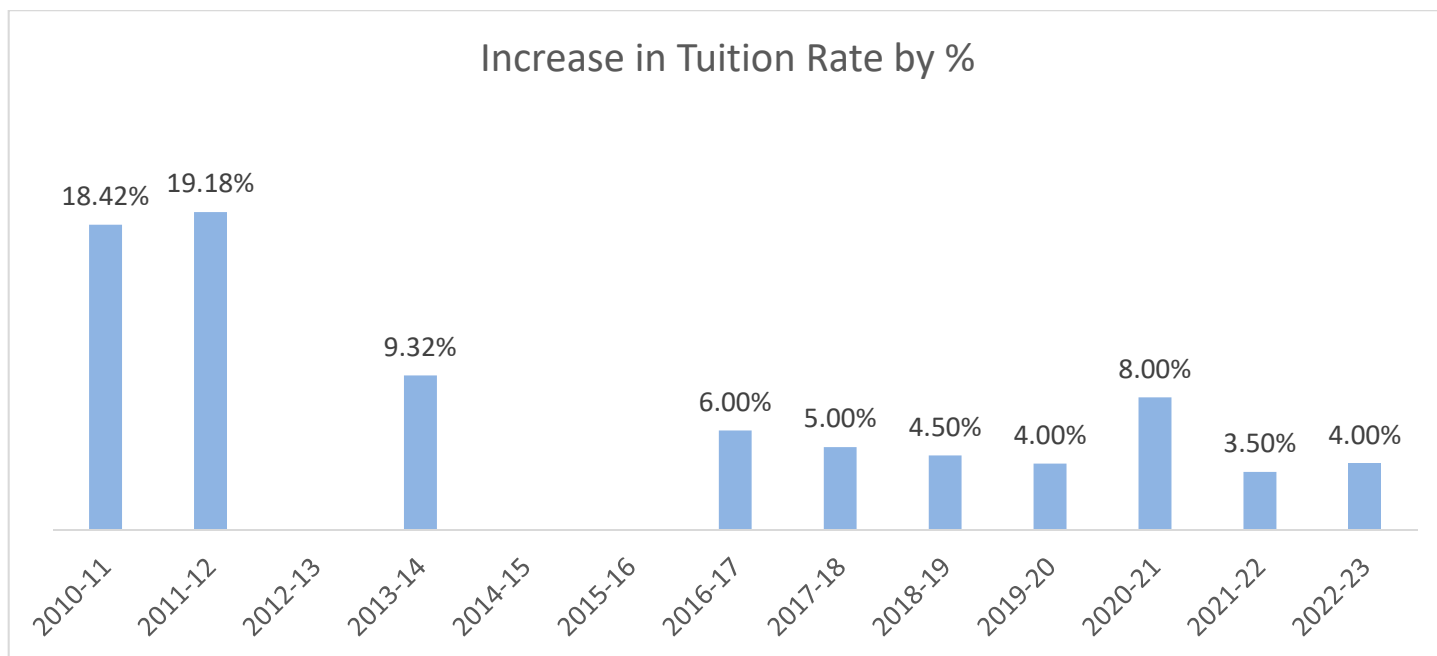


Figure 4 - The college has shifted to a model that adopts smaller, annual tuition rate increases rather than tuition freezes followed by large spikes. The blue columns represent tuition rates approved by the Board of Education while the yellow columns represent proposed/projected tuition rate increases needed to continue to desired trend of incremental increases.

Tuition increases, however, cannot come without careful consideration of student affordability. With the understanding that attending college has far-reaching financial impact on a student’s life (well beyond just the cost of tuition), the college has operationalized many direct affordability efforts. The Linn-Benton Community College Foundation has also taken an active role in generating new funds and leveraging existing monies toward affordability-related use. The college’s reliance on tuition revenue is a funding reality. However, our efforts to identify students in financial need, marshal resources for support, and deliver them in a targeted and timely manner is key to making that reality part of a sustainable model for our students and community. This effort has been made even more important given the far-reaching impact the Covid response has had on the most vulnerable populations in our communities. Affordable textbooks (Open Educational Resources), food security efforts, more progressive student account options, and the pursuit of affordable housing partnerships are just some of the efforts that have been initiated at the college.

State Appropriation

Approximately 47.5% of the college’s funding is budgeted to come from state aid as appropriated from the Community College Support Fund (CCSF). When the CCSF is determined, the amount set aside for each college is calculated by an established formula. The primary consideration in the formula is each college’s enrollment relative to all other schools. The formula calls for a three-year weighted average of that relative enrollment percentage. The formula weights the most recently completed academic year full-time enrollment figure at 40% with prior years two and three weighted at 30% each. This weighted full-time enrollment figure is then calculated as a percentage of total statewide enrollment. Thanks in large part to our enrollment and retention efforts, LBCC has seen its proportionate share of the overall support remain steady. However, substantial increase to the CCSF is vital to the sustainability of the funding model and ability to fully serve our shared mission.

As a mid-biennium year, 2022-23, will not bring a notable change in state revenue but funding levels for the coming 2023-25 biennium will be crucial. The amount provided to the CCSF is a combination of available funding from overall state revenues and the legislative decision to move those funds to community colleges. State aid is therefore largely an economic and political decision outside of our direct control. State revenue forecasts have shown a favorable future environment for increased funding and with one-time Federal relief funds being discontinued those revenues will need to be directed to the CCSF to address the growing spending deficits faced by community colleges across the state.

2022-23 Budget Challenges

The funding model outlined above provides the context behind the financial challenges addressed in this proposed 2022-23 budget. 2022-23 is a mid-biennium year which typically offers more stability in funding and financial variables. State funding is expected to remain flat with only slight formula-based adjustments affecting the college. Also, contribution rates for the mandatory Public Employees Retirement System (PERS) will not change for 2022-23. However, enrollment declines beginning from the onset of the pandemic have continued through fiscal year 2021-22 and the trend moving forward to 2022-23 is of significant concern. The proposed budget reflects an assumption of five percent enrollment decline in the coming 2022-23 year. With no mid-biennium increase to state aid this reduces revenue while expenses climb from inflationary pressures.

This budgetary reality for 2022-23 exacerbates an underlying operational deficit spending trend that has been worsening through the pandemic. Operational expense growth has outpaced operational revenue in recent years and the sharp Covid-related enrollment decline has amplified the issue. However, the availability of federal Covid-relief funds has provided temporary relief from the impact of deficit spending. Figure 5 outlines the funding that has been made available during this period.

	CARES	CRRSA	*ARPA
Institutional	\$ 1,303,338	\$ 4,778,982	\$ 5,310,181
Students	\$ 1,303,338	\$ 1,303,338	\$ 5,368,451
Total	\$ 2,606,676	\$ 6,082,320	\$ 10,750,000

Figure 5 – Three individual relief acts have provided funding to LBCC during the 2020-21 and 2021-22 fiscal years. CARES – Coronavirus Aid, Relief, and Economic Security Act. CRRSA – Coronavirus Response and Relief Supplemental Appropriations. ARPA – American Rescue Plan Act.

Much of the funding use has been centered on expenses associated with the remote work and learning environment and direct pandemic response needs. However, funds have also been used to replace lost revenue (tuition and fees as well as enterprise functions such as food service and bookstore) that have been realized as a result of the pandemic. This lost revenue component of the relief funds enabled an influx of revenue into the general fund and provided one-time relief to the budget model. Improving the annual surplus/deficit outcome and strengthening existing reserves (fund balance) has helped the college navigate these challenging pandemic years. However, all HEERF funds will be fully encumbered by fiscal 2021-22 year-end thereby ending the emergency relief available to supplement operating budgets.

In anticipation of this, the college has pursued an additional Covid-relief program known as the Employee Retention Credit. This program provides partial credit for payroll costs for organizations that experienced substantial impact to business operations during the pandemic. The college was made eligible for this program through an extension to the original CARES act. The net credits currently estimated for the college stand at \$6.5 million. These funds will provide continued offset to deficit spending and allow for targeted investments to promote enrollment growth.

Like HEERF funding, ERC money is one-time in nature and will prevent the college from having to take the entirety of deficit spending from fund balance. The college watches reserve levels closely to ensure the board-appointed 10% target is being considered. Figure 6 illustrates projected fund balance levels using the forward facing budget projection model.

With recognition that these one-time funding programs cannot continue indefinitely the college is beginning to plan for the possibility of substantial cost reductions. Only \$250,000 in reductions are being brought forward to the 2022-23 budget but future years would see significantly higher cost reductions phased in. The one-time ERC money will effectively “buy time” for decreases to be absorbed by college operations though some of the funds may be used for program reinvestment and opportunities to reinvigorate enrollment in targeted areas. As the college moves beyond 2022-23 it will be vital for the state to reinvest in community colleges at a level that fully supports their educational mission and addresses the impact of recent enrollment declines and expense inflation.

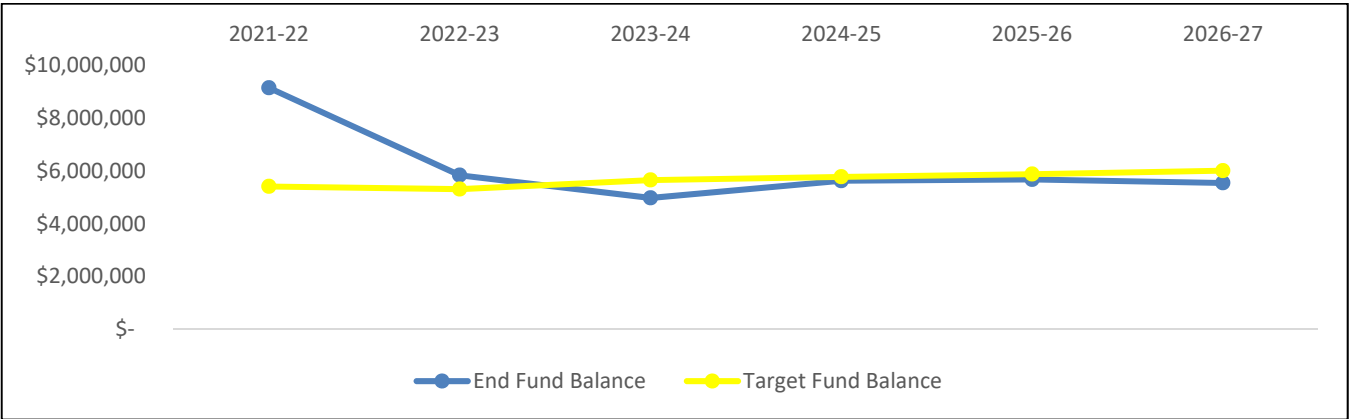


Figure 6 - The Governing Board has set a target fund balance level of 10% of annual revenue. These reserve funds can be spent down to the 10% target level as cost reductions are phased in.

Retirement Costs

One expense category of note that the college holds no direct control over is the required contribution to the Public Employees Retirement System (PERS). The college makes mandatory contributions for all eligible employees to the PERS system. These contributions represent direct expenses to the college. The contribution rates, as set by PERS, are updated at the beginning of each biennium using actuarial analysis. As 2022-23 is a mid-biennium year there are no rate increases built into the proposed budget. However, the college will be monitoring future advisory rates to ensure any projected increases are reflected in the budget projection model.

Investment Opportunities

In line with the mission-driven budget philosophy, this budget recommends the consideration of three primary avenues of investment in LBCC’s future: operational costs associated with capital projects, budget enhancements to further mission and goals, and strategic funding of new initiatives. The total for the three initiatives is \$696,485 for 2022-23. These investments will provide direct support for the College’s mission and enable continued innovation.

Capital Project Operating Costs

The budget must not only factor in the one-time costs for project construction, but the ongoing operational needs that will continue each year going forward. The projects funded through voter-approved General Obligation bonds in 2014 will have been completed by the end of fiscal year 2021-22. However, the Takena Remodel project, funded with separate financing (not General Obligation bonds), is expected to be completed in the 2022-23 budget year. The building is expected to become operational during the fiscal year but no related operational costs have been identified.

Budget Enhancements

Budget Enhancements represent expansions of the existing budget made with a specific, targeted performance in mind. They are designed to allocate resources to strategic goals. Packages likely to be funded include:

Science, Engineering, Math	1.0 Classified instructional support in Math Cafe	\$75,000
Art, Social Science, Humanities	Ongoing equipment costs for Music Production program	\$5,600
Information Services	Increased software costs related to online environment	\$33,500
Information Services	Single Stop software license agreement	\$28,000
Information Services	Oracle licensing for cloud infrastructure	\$32,047
Human Services	Applicant Tracking System upgrade for Banner connection	\$10,000
Payroll	HB2005 Oregon Paid Leave Act required employer contribution	\$62,795
Science, Engineering, Math	.5 Classified support position for Horse Barn	\$49,543

The majority of new funds are Information Services to absorb software costs as external funding (HEERF Covid relief and state grants) is no longer available to pay for needed systems. Funds are also being used to move the College's primary enterprise software system to cloud hosting services. Additionally, investments in direct Math support are being proposed to improve student success and a support position for Equine Sciences at the Horse Barn is being considered. Mandatory increases in the Oregon Paid Leave Act program are being factored in as HB2005 takes effect during the 2022-23 fiscal year. These recommendations are brought forward with the confidence that each one serves to not only further our established strategic goals, but will do so effectively, making the most use of student tuition dollars and taxpayer funds.

Strategic Initiatives

The Board of Education has committed to continued funding for Strategic Initiatives. This funding level has been increased to \$400,000 annually. Though the historic funding level has been \$500,000 this budget will allow for a strong level of continued innovation. Strategic investments are projects that are unproven but worthy of consideration for a short period of time (no more than two years) in order to be tested. Successful companies do not abandon research and development budgets in tighter financial times but consider them investments in a better future for the organization. Despite a reduced budget footprint the Board's overall commitment to this funding reflects a similarly bold approach to the future of LBCC. Examples of some of initiatives include:

- Student Employment Center – creation of a dedicated Student Employment Center to provide information, guidance, and opportunity for students to find Workstudy, Learn & Earn, and other employment opportunities on campus. These positions have historically gone under-filled (especially during the pandemic) but represent a proven retention strategy with students.

- Mental Health Services – with growing concern and demand for mental health support this initiative makes available professional mental health services by a contracted provider.

Cost Reductions

The proposed 2021-22 budget assumes cost reductions in the amount of \$250,000. This amount has been almost entirely accounted for as a result currently planned budget adjustments. No further cost reductions are expected for the 2022-23 year but the College will monitor enrollment patterns for the 2022-23 year and expected state funding levels in order to determine the scope of any reductions needed beyond the 2022-23 year. The approach taken in seeking cost reductions is consistent with the mission-based budget philosophy that does not call for across the board reductions. Instead, funds are divested according to the value each contributes to the strategic goals of the college. Any additional actions needed in future budget years will be difficult but will be made with purpose and hope that the college can come through these financial challenges stronger and more dynamic.

Summary

LBCC's resiliency and commitment to our mission is being tested like never before. However, we are confident and committed to coming through this difficult time as a stronger, even more focused institution with a sustainable financial model supporting it. This budget calls for the following:

- Targeted increases and investments that improve our operational and instructional capacity allowing us to strengthen the infrastructure required of an increasingly remote learning environment.
- Increase in tuition revenue via a 4.0% tuition rate adjustment – this proposed increase recognizes the reality of the college's funding model but balances affordability to the maximum extent possible.
- Identifying cost savings - a first phase of expense reductions of \$250,000 that improve the budget picture but have the least amount of impact on students as possible.
- Leveraging additional federal relief funding to provide improved financial standing to the overall budget.

We will continue to meet this changing environment with a hopeful, creative approach and a commitment to improve our communities through the education we provide.

Acknowledgments

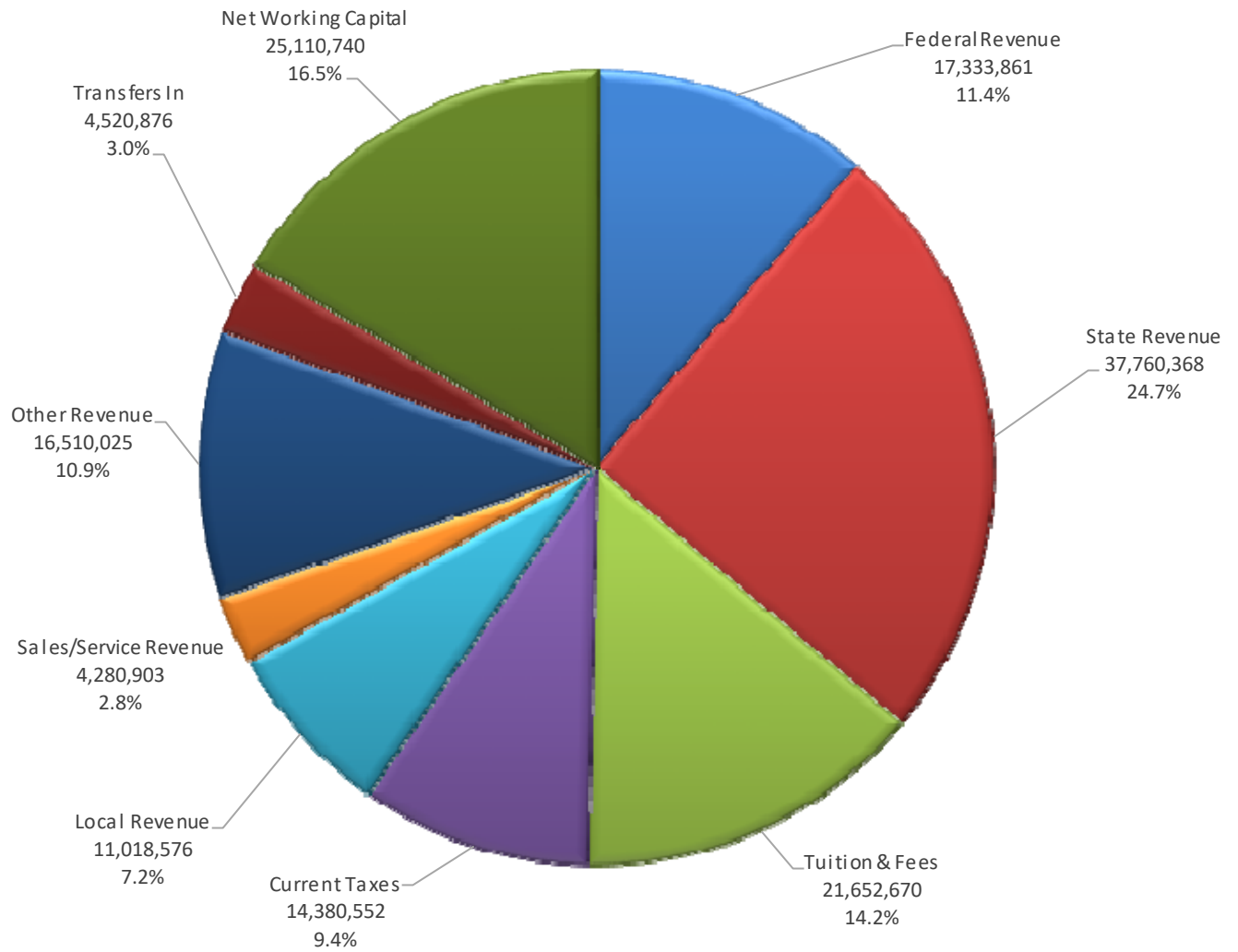
I want to extend my sincere gratitude to all faculty, academic professionals, classified employees, and the confidential and management team for their dedication, commitment, and professionalism in our shared pursuit of our mission. I would also like to extend special thanks to those who have put a considerable amount of time, energy, and effort into the development of this budget. I am grateful for the contributions of the entire college community in helping us move forward together despite the challenging and uncertain era in which we find ourselves.

Sincerely,



Lisa Avery - President

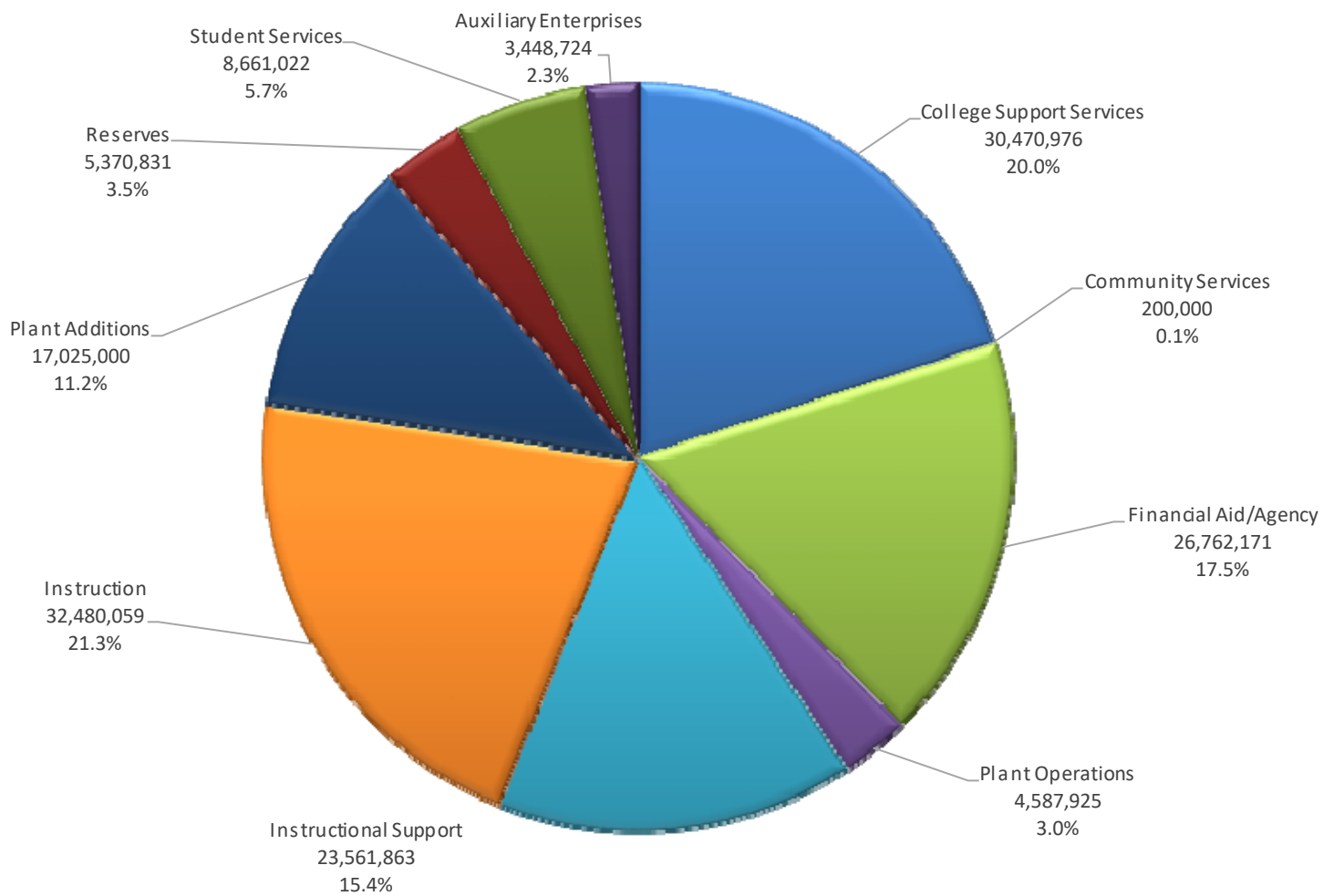
All Funds Resources



All Funds Resources by Source
\$152,568,571

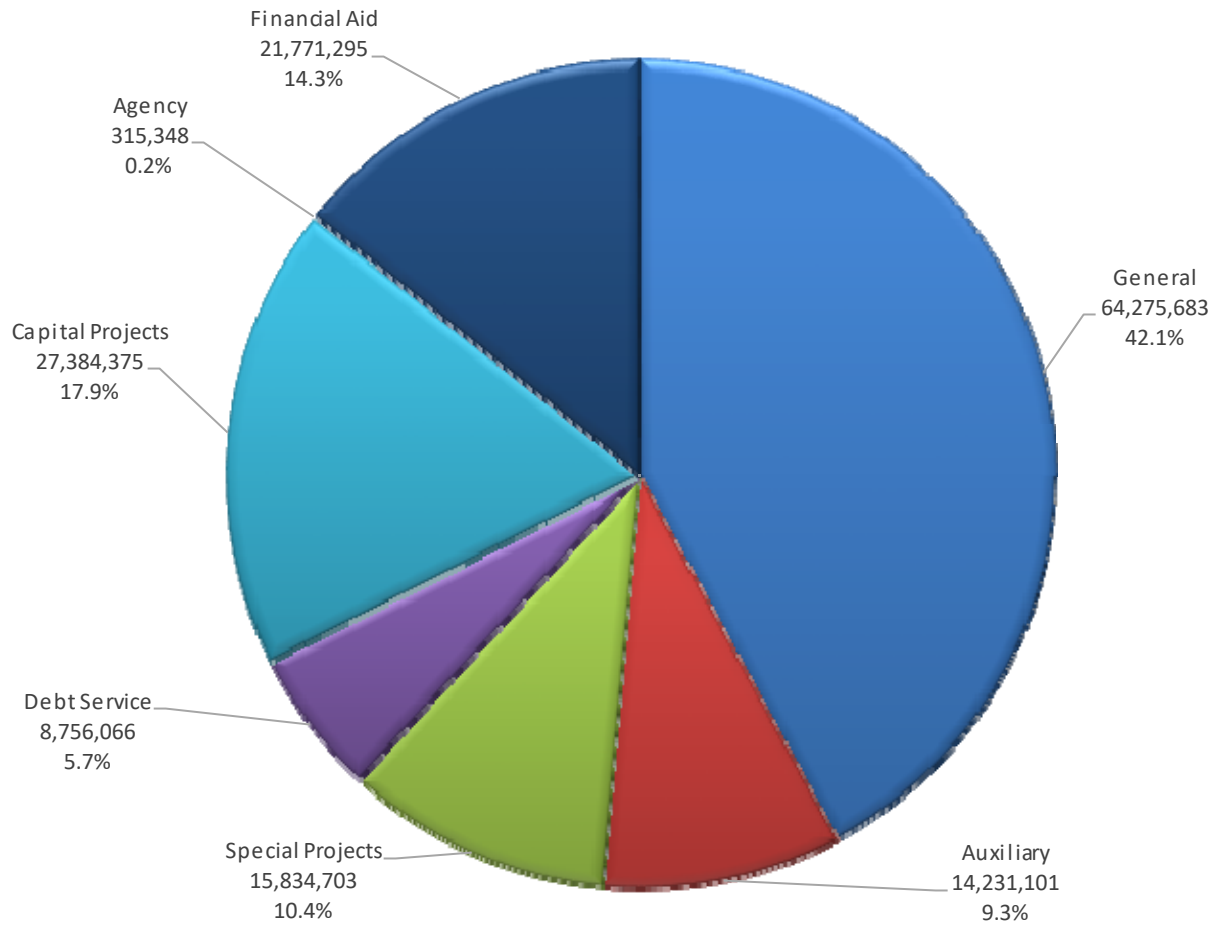
All Funds

Requirements by Program



Total Fund Requirements by Program
\$152,568,571 Including Reserves

All Funds Requirements by Fund



Total Requirements by Fund
\$152,568,571

Comparison of 2021-22 Adopted Budget to 2022-23 Adopted Budget Resources

RESOURCES					
FUND	RESOURCES CATEGORY	ADOPTED & CHANGES 2021-2022	ADOPTED 2022-2023	DOLLAR CHANGE	PERCENT CHANGE
GENERAL	Net Working Capital (Carryover)	\$ 11,298,903	\$ 9,151,110	\$ (2,147,793)	-19.01%
	State Revenue	24,945,751	24,767,790	(177,961)	-0.71%
	Local Revenue	30,330,252	27,610,058	(2,720,194)	-8.97%
	Other Revenue	523,418	471,725	(51,693)	-9.88%
	Transfers In	150,000	2,275,000	2,125,000	1416.67%
	TOTAL	\$ 67,248,324	\$ 64,275,683	\$ (2,972,641)	-4.42%
AUXILIARY	Net Working Capital (Carryover)	\$ 2,281,184	\$ 3,069,410	\$ 788,226	34.55%
	State Revenue	120,792	108,772	(12,020)	-9.95%
	Local Revenue	6,391,919	6,733,716	341,797	5.35%
	Sales/Service Revenue	5,236,525	4,280,903	(955,622)	-18.25%
	Other Revenue	42,400	38,300	(4,100)	-9.67%
	Transfers In	0	0	0	0.00%
	TOTAL	\$ 14,072,820	\$ 14,231,101	\$ 158,281	1.12%
SPECIAL PROJECTS	Net Working Capital (Carryover)	\$ 1,177,801	\$ 2,452,576	\$ 1,274,775	108.23%
	Federal Revenue	15,060,716	5,792,549	(9,268,167)	-61.54%
	State Revenue	3,313,113	4,377,806	1,064,693	32.14%
	Local Revenue	3,371,504	3,211,772	(159,732)	-4.74%
	TOTAL	\$ 22,923,134	\$ 15,834,703	\$ (7,088,431)	-30.92%
CAPITAL PROJECTS	Net Working Capital (Carryover)	\$ 14,305,450	\$ 10,275,450	\$ (4,030,000)	-28.17%
	State Revenue	0	0	0	0.00%
	Local Revenue	52,500	20,500	(32,000)	-60.95%
	Other Revenue	0	16,000,000	16,000,000	100.00%
	Transfers In	966,645	1,088,425	121,780	12.60%
	TOTAL	\$ 15,324,595	\$ 27,384,375	\$ 12,059,780	78.70%
DEBT SERVICE	Local Revenue	\$ 6,160,813	\$ 7,679,098	\$ 1,518,285	24.64%
	Transfers In	1,079,318	1,076,968	(2,350)	-0.22%
	TOTAL	\$ 7,240,131	\$ 8,756,066	\$ 1,515,935	20.94%

Comparison of 2021-22 Adopted Budget to 2022-23 Adopted Budget

Resources

		RESOURCES			
FUND	RESOURCES CATEGORY	ADOPTED & CHANGES 2021-2022	ADOPTED 2022-2023	DOLLAR CHANGE	PERCENT CHANGE
FINANCIAL AID	Net Working Capital (Carryover)	\$ 52,500	\$ 42,500	\$ (10,000)	-19.05%
	Federal Revenue	11,541,312	11,541,312	0	0.00%
	State Revenue	8,506,000	8,506,000	0	0.00%
	Local Revenue	1,578,500	1,601,000	22,500	1.43%
	Transfers In	227,733	80,483	(147,250)	-64.66%
	TOTAL	\$ 21,906,045	\$ 21,771,295	\$ (134,750)	-0.62%
AGENCIES/ CLUBS	Net Working Capital (Carryover)	\$ 206,831	\$ 119,694	\$ (87,137)	-42.13%
	Local Revenue	195,580	195,654	74	0.04%
	Sales/Service Revenue	0	0	0	0.00%
	Transfers In	150,236	0	(150,236)	-100.00%
	TOTAL	\$ 552,647	\$ 315,348	\$ (237,299)	-42.94%
TOTAL RESOURCES-ALL FUNDS		\$ 149,267,696	\$ 152,568,571	\$ 3,300,875	2.21%

Comparison of 2021-22 Adopted Budget to 2022-23 Proposed Budget Requirements

REQUIREMENTS							
FUND	PROGRAM CATEGORY	ADOPTED & CHANGES 2021-2022	FTE	ADOPTED 2022-2023	FTE	DOLLAR CHANGE	PERCENT CHANGE
GENERAL	Instruction	\$ 23,662,947	223.867	\$ 24,486,604	217.572	\$ 823,657	3.48%
	Instructional Support	11,590,760	118.863	12,011,552	120.987	420,792	3.63%
	Student Services	5,895,915	62.837	6,034,853	58.375	138,938	2.36%
	College Support Services	11,587,477	81.251	11,241,133	77.258	(346,344)	-2.99%
	Plant Operations	3,110,648	12.260	3,326,175	13.234	215,527	6.93%
	Financial Aid/Agency	2,191,316	n/a	2,180,011	n/a	(11,305)	-0.52%
	Reserves	9,209,261	n/a	4,995,355	n/a	(4,213,906)	-45.76%
	TOTAL	\$ 67,248,324	499.078	\$ 64,275,683	487.426	\$ (2,972,641)	-4.42%
AUXILIARY	Instruction	\$ 4,249,279	24.643	\$ 4,262,936	23.166	\$ 13,657	0.32%
	Instructional Support	2,765,968	28.718	3,038,161	25.265	272,193	9.84%
	Student Services	1,048,130	3.601	1,564,105	8.004	515,975	49.23%
	Community Services	200,000	n/a	200,000	n/a	0	0.00%
	College Support Services	1,151,485	1.000	1,094,105	1.000	(57,380)	-4.98%
	Plant Operations	18,000	n/a	18,000	n/a	0	0.00%
	Plant Additions	25,000	n/a	25,000	n/a	0	0.00%
	Financial Aid/Agency	208,985	n/a	340,690	n/a	131,705	63.02%
	Auxiliary Enterprises	4,122,023	15.706	3,448,724	13.973	(673,299)	-16.33%
	Reserves	283,950	n/a	239,380	n/a	(44,570)	-15.70%
	TOTAL	\$ 14,072,820	73.668	\$ 14,231,101	71.408	\$ 158,281	1.12%
SPECIAL PROJECTS	Instruction	\$ 2,934,273	30.928	\$ 3,725,069	33.121	\$ 790,796	26.95%
	Instructional Support	6,314,733	12.644	7,860,196	19.376	1,545,463	24.47%
	Student Services	854,489	4.818	748,917	4.817	(105,572)	-12.35%
	College Support Services	7,157,150	20.358	2,866,626	9.278	(4,290,524)	-59.95%
	Financial Aid/Agency	5,528,594	n/a	500,000	n/a	(5,028,594)	-90.96%
	Reserves	133,895	n/a	133,895	n/a	0	0.00%
	TOTAL	\$ 22,923,134	68.748	\$ 15,834,703	66.592	\$ (7,088,431)	-30.92%

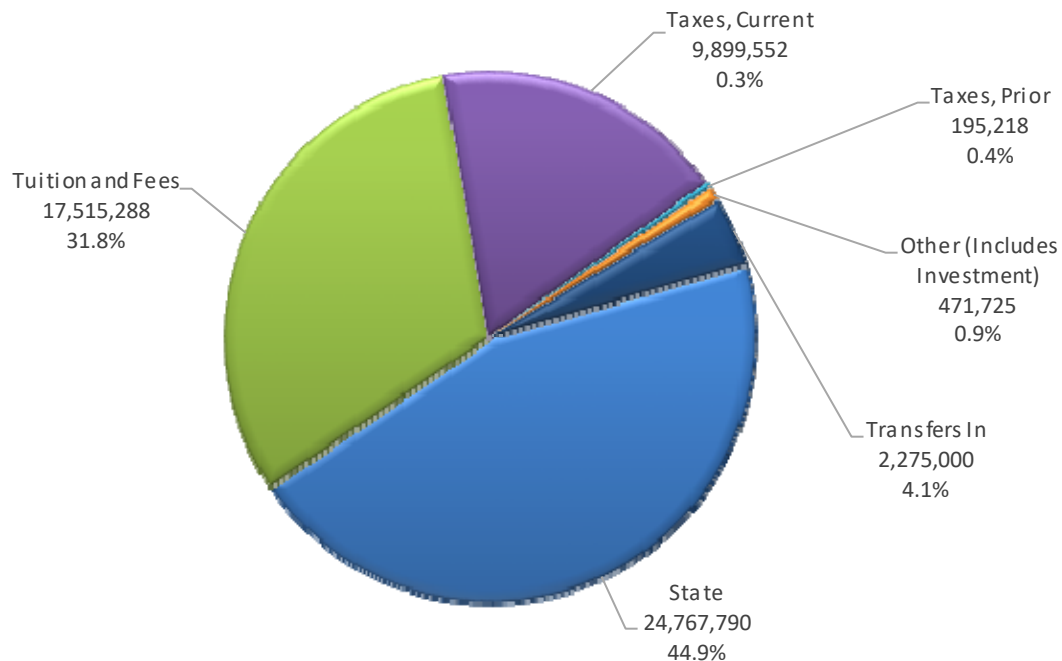
Comparison of 2021-22 Adopted Budget to 2022-23 Proposed Budget Requirements

REQUIREMENTS							
FUND	PROGRAM CATEGORY	ADOPTED & CHANGES 2021-2022	FTE	ADOPTED 2022-2023	FTE	DOLLAR CHANGE	PERCENT CHANGE
CAPITAL PROJECTS	Instruction	\$ 5,450	n/a	\$ 5,450	n/a	0	0.00%
	Instructional Support	52,000	n/a	651,954	5.250	599,954	1153.76%
	College Support Services	2,045,000	n/a	6,503,046	n/a	4,458,046	218.00%
	Plant Operations	1,093,750	n/a	1,243,750	n/a	150,000	13.71%
	Plant Additions	12,120,000	n/a	17,000,000	n/a	4,880,000	40.26%
	Financial Aid/Agency	8,395	n/a	1,980,175	n/a	1,971,780	23487.55%
	TOTAL	\$ 15,324,595	n/a	\$ 27,384,375	5.250	12,059,780	78.70%
DEBT SERVICE	College Support Services	\$ 7,240,131	n/a	\$ 8,756,066	n/a	\$ 1,515,935	20.94%
	TOTAL	\$ 7,240,131	n/a	\$ 8,756,066	n/a	\$ 1,515,935	20.94%
FINANCIAL AID	College Support Services	\$ 15,000	n/a	\$ 10,000	n/a	\$ (5,000)	-33.33%
	Financial Aid/Agency	21,891,045	10.494	21,761,295	9.263	(129,750)	-0.59%
	TOTAL	\$ 21,906,045	10.494	\$ 21,771,295	9.263	\$ (134,750)	-0.62%
AGENCIES/ CLUBS	Instructional Support	\$ 3,200	n/a	\$ 0	n/a	\$ (3,200)	-100.00%
	Student Services	361,010	0.298	313,147	0.266	(47,863)	-13.26%
	Community Services	0	n/a	0	n/a	0	0.00%
	Financial Aid/Agency	150,236	n/a	0	n/a	(150,236)	-100.00%
	Reserves	38,201	n/a	2,201	n/a	(36,000)	-94.24%
	TOTAL	\$ 552,647	0.298	\$ 315,348	0.266	\$ (237,299)	-42.94%
TOTAL REQUIREMENTS-ALL FUNDS		\$ 149,267,696	652.286	\$ 152,568,571	634.955	\$ 3,300,875	\$ 2.21%

General Fund

Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
State	\$ 23,455,946	\$ 23,290,089	\$ 24,945,751	\$ 24,767,790
Federal	0	3,083,379	0	0
Tuition and Fees	20,322,823	19,080,698	20,549,609	17,515,288
Taxes, Current	8,780,418	9,102,375	9,591,500	9,899,552
Taxes, Prior	147,460	161,682	189,143	195,218
Other (Includes Investment)	765,380	1,080,624	523,418	471,725
Transfers In	150,000	297,401	150,000	2,275,000
Sub-Total Revenue	53,622,027	56,096,248	55,949,421	55,124,573
Net Working Capital (Carryover)	6,783,939	6,746,067	11,298,903	9,151,110
TOTAL RESOURCES	60,405,966	\$ 62,842,315	\$ 67,248,324	\$ 64,275,683



General Fund

Summary of Resources

			CURRENT	PROPOSED	APPROVED	ADOPTED
	ACTUAL	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET
ACCOUNT NUMBER AND NAME	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
01110 Taxes, Current	8,780,418	9,102,375	9,591,500	9,899,552	9,899,552	9,899,552
01120 Taxes, Prior	147,460	161,682	189,143	195,218	195,218	195,218
012XX Tuition and Fees	20,322,823	19,080,698	20,549,609	17,515,288	17,515,288	17,515,288
014XX Interest from All Sources	302,425	118,870	236,418	61,225	61,225	61,225
0165X Admissions Application Fees	40,558	2,356	0	0	0	0
016XX Testing Fees	5,120	325	0	0	0	0
01730 Facility Rental Fees	10,994	4,782	10,000	10,000	10,000	10,000
01745 Telecomm. Equipment Rental	27,000	27,000	0	0	0	0
01785 Indirect Cost/Admin. Allow. Rev.	304,717	871,138	200,000	350,000	350,000	350,000
04210 State Reimbursement	23,455,946	23,290,089	24,945,751	24,767,790	24,767,790	24,767,790
5310 Federal Grants	0	3,083,379	0	0	0	0
0XXXX Miscellaneous--Other Revenue	74,566	56,153	77,000	50,500	50,500	50,500
80200 Transfer In--From Auxiliary Fund	150,000	297,401	150,000	275,000	275,000	275,000
80300 Transfer In--From Special Proj Fund	0	0	0	0	0	0
80600 Transfer In--From Plant Fund	0	0	0	2,000,000	2,000,000	2,000,000
09999 Net Working Capital	0	0	11,298,903	9,151,110	9,151,110	9,151,110
TOTAL RESOURCES	53,622,027	56,096,248	67,248,324	64,275,683	64,275,683	64,275,683

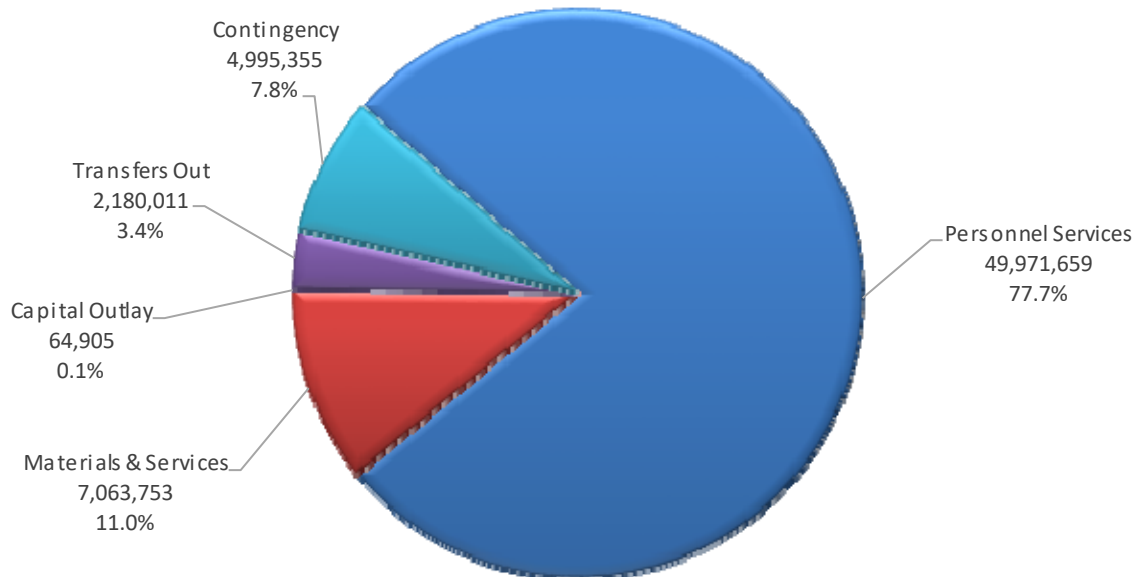
Notes to 2022-2023 Budget Year

- Net Working Capital – Actual is based on prior year ending balance. Budget year columns are Board directed.
- State – Based on latest estimates provided by the Department of Community Colleges and Workforce Development.
- Tuition & Fees – 2022-23 General Fund tuition is set at \$131.90 per credit and an additional differential tuition of 21% for selected classes.
- Taxes, Current – Net levy tax collections at 95% plus offsets: assumes 4.5% growth over projected FY21-22.
- Taxes, Prior – Taxes collected for prior year assessments.
- Transfers In – Includes overhead East Linn Center.

General Fund

Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 46,272,383	\$ 45,883,651	\$ 49,008,138	\$ 49,971,659
Materials & Services	5,680,450	4,891,689	6,774,704	7,063,753
Capital Outlay	80,750	111,656	64,905	64,905
Transfers Out	<u>1,626,316</u>	<u>1,607,891</u>	<u>2,191,316</u>	<u>2,180,011</u>
Sub-Total Expenditures	53,659,899	52,494,887	58,039,063	59,280,328
Contingency	0	0	9,209,261	4,995,355
Unappropriated Ending Fund Balance	<u>6,746,067</u>	<u>10,347,428</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u><u>\$ 60,405,966</u></u>	<u><u>\$ 62,842,315</u></u>	<u><u>\$ 67,248,324</u></u>	<u><u>\$ 64,275,683</u></u>



General Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	15,743,492	7,324,979	3,539,546	0	5,022,261	811,825	0	0	0	32,442,103
BENEFIT EXPENSES	7,913,416	3,895,471	2,019,646	0	3,187,305	513,718	0	0	0	17,529,556
MATERIALS & SERVICES	829,696	741,197	445,661	0	3,016,567	2,000,632	0	0	0	7,033,753
FINANCIAL AID	0	0	30,000	0	0	0	0	18,043	0	48,043
CAPITAL OUTLAY	0	49,905	0	0	15,000	0	0	0	0	64,905
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	4,995,355	4,995,355
TRANSFERS OUT	0	0	0	0	0	0	0	2,161,968	0	2,161,968
	24,486,604	12,011,552	6,034,853	0	11,241,133	3,326,175	0	2,180,011	4,995,355	64,275,683

Notes to 2022-2023 Budget Year

- Personnel Expenses – Includes salary and benefit expense.
- Materials and Services – Includes materials, supplies, printing, utilities, contract services and other services.
- Capital Outlay – Building construction and equipment with a unit cost of \$5,000 or more and a useful life of one year or more.
- Transfers Out – Transfer to other funds.
 - Roof Reserves - \$200,000
 - Major Maintenance Reserve - \$355,000
 - Technology Reserve - \$500,000
 - General Equipment Reserve - \$30,000
 - Debt Service - \$1,076,968
- Contingency – Amount set aside for the upcoming year, including budgeted ending fund balance.

General Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
10000 INSTRUCTION									
Personnel Services	23,148,777	23,091,280	22,850,209	223.867	23,656,908	217.572	23,656,908	23,656,908	217.572
Materials & Services	605,835	500,992	812,738	n/a	808,338	n/a	808,338	829,696	n/a
Capital Outlay	0	56,900	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	23,754,612	23,649,172	23,662,947	223.867	24,465,246	217.572	24,465,246	24,486,604	217.572
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	8,637,602	8,817,572	10,800,166	118.863	11,220,450	120.987	11,220,450	11,220,450	120.987
Materials & Services	404,722	293,762	740,689	n/a	741,197	n/a	741,197	741,197	n/a
Capital Outlay	48,488	49,756	49,905	n/a	49,905	n/a	49,905	49,905	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	9,090,812	9,161,090	11,590,760	118.863	12,011,552	120.987	12,011,552	12,011,552	120.987
30000 STUDENT SERVICES									
Personnel Services	5,359,853	5,124,145	5,453,261	62.837	5,559,192	58.375	5,559,192	5,559,192	58.375
Materials & Services	361,961	183,206	442,654	n/a	475,661	n/a	475,661	475,661	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	5,721,814	5,307,351	5,895,915	62.837	6,034,853	58.375	6,034,853	6,034,853	58.375
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	8,064,740	7,723,220	8,753,599	81.251	8,209,566	77.258	8,209,566	8,209,566	77.258
Materials & Services	2,582,834	2,073,004	2,818,878	n/a	3,012,578	n/a	3,012,578	3,016,567	n/a
Capital Outlay	32,262	0	15,000	n/a	15,000	n/a	15,000	15,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	10,679,836	9,796,224	11,587,477	81.251	11,237,144	77.258	11,237,144	11,241,133	77.258
60000 PLANT OPERATIONS/MAINTENANCE									
Personnel Services	1,061,411	1,127,434	1,150,903	12.260	1,325,543	13.234	1,325,543	1,325,543	13.234
Materials & Services	1,725,098	1,840,725	1,959,745	n/a	2,000,632	n/a	2,000,632	2,000,632	n/a
Capital Outlay	0	5,000	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	2,786,509	2,973,159	3,110,648	12.260	3,326,175	13.234	3,326,175	3,326,175	13.234
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	1,626,316	1,607,891	2,191,316	n/a	2,180,011	n/a	2,180,011	2,180,011	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	1,626,316	1,607,891	2,191,316	n/a	2,180,011	n/a	2,180,011	2,180,011	n/a

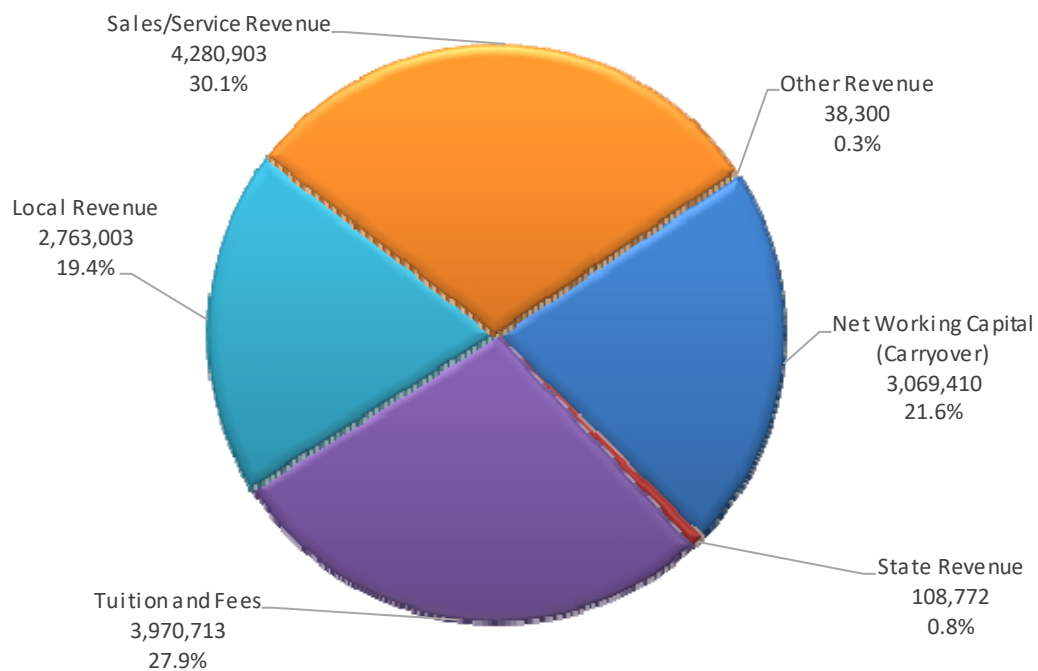
General Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	9,209,261	n/a	5,020,702	n/a	5,020,702	4,995,355	n/a
Total Program Requirements	0	0	9,209,261	n/a	5,020,702	n/a	5,020,702	4,995,355	n/a
TOTAL REQUIREMENTS									
Personnel Services	46,272,383	45,883,651	49,008,138	499.078	49,971,659	487.426	49,971,659	49,971,659	487.426
Materials & Services	5,680,450	4,891,689	6,774,704	n/a	7,038,406	n/a	7,038,406	7,063,753	n/a
Capital Outlay	80,750	111,656	64,905	n/a	64,905	n/a	64,905	64,905	n/a
Transfers Out	1,626,316	1,607,891	2,191,316	n/a	2,180,011	n/a	2,180,011	2,180,011	n/a
Contingency/Unapp.End.Fund.Bal	0	0	9,209,261	n/a	5,020,702	n/a	5,020,702	4,995,355	n/a
TOTAL PROGRAM REQUIREMENTS	53,659,899	52,494,887	67,248,324	499.078	64,275,683	487.426	64,275,683	64,275,683	487.426

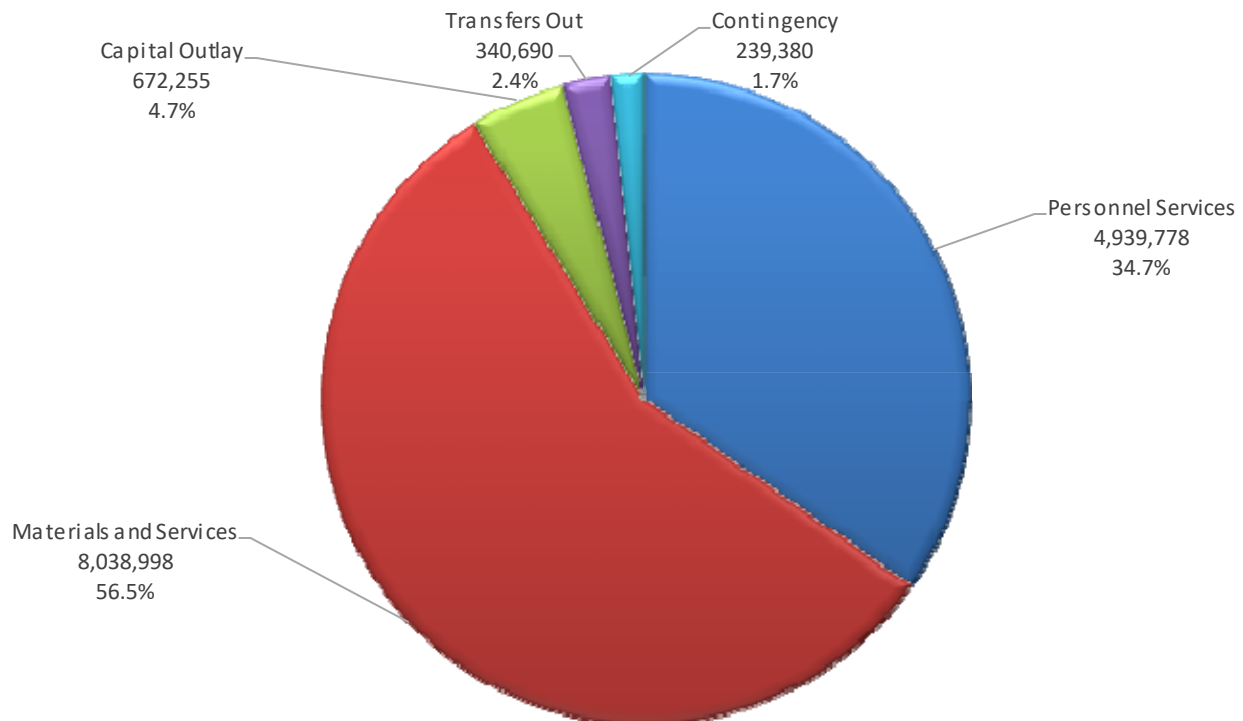
Auxiliary Fund Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 3,502,100	\$ 3,797,730	\$ 2,281,184	\$ 3,069,410
State Revenue	105,355	117,064	120,792	108,772
Federal Revenue	0	470,964	0	0
Tuition and Fees	2,956,941	2,124,758	6,391,919	3,970,713
Local Revenue	1,131,903	1,760,702	0	2,763,003
Sales/Service Revenue	455,572	1,217,712	5,236,525	4,280,903
Other Revenue	28,604	63,560	42,400	38,300
Transfers In	150,000	0	0	0
TOTAL RESOURCES	\$ 8,330,475	\$ 9,552,490	\$ 14,072,820	\$ 14,231,101



Auxiliary Fund Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 2,028,943	\$ 2,303,009	\$ 4,729,182	\$ 4,939,778
Materials and Services	2,288,360	2,514,962	8,152,909	8,038,998
Capital Outlay	12,737	32,095	697,794	672,255
Transfers Out	202,705	336,565	208,985	340,690
Contingency	0	0	283,950	239,380
<i>Sub-Total</i>	4,532,745	5,186,631	14,072,820	14,231,101
Unappropriated Ending Fund Balance	3,797,730	4,365,859	0	0
TOTAL REQUIREMENTS	\$ 8,330,475	\$ 9,552,490	\$ 14,072,820	\$ 14,231,101



Auxiliary Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	1,251,676	1,161,835	981,936	0	265,373	0	0	0	0	3,660,820
BENEFIT EXPENSES	458,031	355,401	424,782	0	40,744	0	0	0	0	1,278,958
MATERIALS & SERVICES	1,865,759	1,342,541	1,004,152	200,000	580,488	18,000	0	0	0	5,010,940
MATERIALS FOR RESALE	527,599	46,000	2,085,919	0	0	0	0	0	0	2,659,518
FINANCIAL AID	0	0	368,540	0	0	0	0	42,440	0	410,980
CAPITAL OUTLAY	159,871	132,384	147,500	0	207,500	0	25,000	0	0	672,255
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	239,380	239,380
TRANSFERS OUT	0	0	0	0	0	0	0	298,250	0	298,250
	4,262,936	3,038,161	5,012,829	200,000	1,094,105	18,000	25,000	340,690	239,380	14,231,101

Auxiliary Fund Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
10000 INSTRUCTION									
Personnel Services	1,213,389	987,296	1,607,772	24.643	1,709,707	23.166	1,709,707	1,709,707	23.166
Materials & Services	954,088	688,608	2,481,636	n/a	2,393,358	n/a	2,393,358	2,393,358	n/a
Capital Outlay	0	829	159,871	n/a	159,871	n/a	159,871	159,871	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	2,167,477	1,676,733	4,249,279	24.643	4,262,936	23.166	4,262,936	4,262,936	23.166
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	626,030	531,021	1,571,656	28.718	1,517,236	25.265	1,517,236	1,517,236	25.265
Materials & Services	355,037	423,912	1,060,428	n/a	1,388,809	n/a	1,388,809	1,388,541	n/a
Capital Outlay	6,021	1,666	133,884	n/a	132,384	n/a	132,384	132,384	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	987,088	956,599	2,765,968	28.718	3,038,429	25.265	3,038,429	3,038,161	25.265
30000 STUDENT SERVICES									
Personnel Services	60,224	36,312	208,178	3.601	463,013	8.004	463,013	463,013	8.004
Materials & Services	541,139	299,740	788,952	n/a	929,452	n/a	929,452	1,050,092	n/a
Capital Outlay	6,716	29,600	51,000	n/a	51,000	n/a	51,000	51,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	608,079	365,652	1,048,130	3.601	1,443,465	8.004	1,443,465	1,564,105	8.004
40000 COMMUNITY SERVICES									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	192,200	192,400	200,000	n/a	200,000	n/a	200,000	200,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	192,200	192,400	200,000	n/a	200,000	n/a	200,000	200,000	n/a
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	129,300	94,793	290,272	1.000	306,117	1.000	306,117	306,117	1.000
Materials & Services	84,152	60,825	629,674	n/a	580,488	n/a	580,488	580,488	n/a
Capital Outlay	0	0	231,539	n/a	207,500	n/a	207,500	207,500	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	213,452	155,618	1,151,485	1.000	1,094,105	1.000	1,094,105	1,094,105	1.000
60000 PLANT OPERATIONS/MAINTENANCE									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	153,376	67,943	18,000	n/a	18,000	n/a	18,000	18,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	153,376	67,943	18,000	n/a	18,000	n/a	18,000	18,000	n/a

Auxiliary Fund Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
70000 PLANT ADDITIONS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	25,000	n/a	25,000	n/a	25,000	25,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	0	25,000	n/a	25,000	n/a	25,000	25,000	n/a
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	202,705	336,565	208,985	n/a	340,690	n/a	340,690	340,690	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	202,705	336,565	208,985	n/a	340,690	n/a	340,690	340,690	n/a
85000 AUXILIARY ENTERPRISES									
Personnel Services	0	653,587	1,051,304	15.706	943,705	13.973	943,705	943,705	13.973
Materials & Services	8,368	781,534	2,974,219	n/a	2,408,519	n/a	2,408,519	2,408,519	n/a
Capital Outlay	0	0	96,500	n/a	96,500	n/a	96,500	96,500	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	8,368	1,435,121	4,122,023	15.706	3,448,724	13.973	3,448,724	3,448,724	13.973
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	283,950	n/a	239,380	n/a	239,380	239,380	n/a
Total Program Requirements	0	0	283,950	n/a	239,380	n/a	239,380	239,380	n/a
TOTAL REQUIREMENTS									
Personnel Services	2,028,943	2,303,009	4,729,182	73.668	4,939,778	71.408	4,939,778	4,939,778	71.408
Materials & Services	2,288,360	2,514,962	8,152,909	n/a	7,918,626	n/a	7,918,626	8,038,998	n/a
Capital Outlay	12,737	32,095	697,794	n/a	672,255	n/a	672,255	672,255	n/a
Transfers Out	202,705	336,565	208,985	n/a	340,690	n/a	340,690	340,690	n/a
Contingency/Unapp.End.Fund.Bal	0	0	283,950	n/a	239,380	n/a	239,380	239,380	n/a
TOTAL PROGRAM REQUIREMENTS	4,532,745	5,186,631	14,072,820	73.668	14,110,729	71.408	14,110,729	14,231,101	71.408

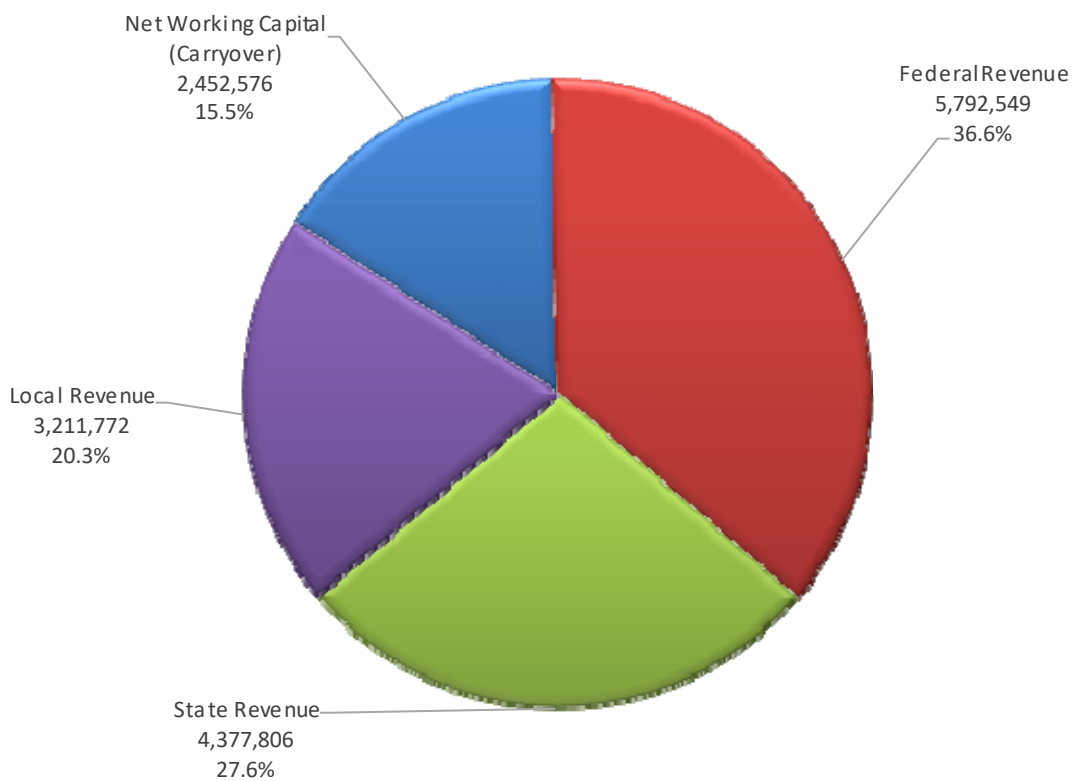
Auxiliary Fund

Summary of Resources and Requirements

RESOURCES						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET	BUDGET	BUDGET	BUDGET
	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
Division Projects	1,211,012	891,908	2,764,919	2,678,299	2,678,299	2,678,900
Division Instructional Fees	395,452	371,803	1,020,495	1,020,995	1,020,995	1,020,995
Conferences/Contracted Training	1,546,291	1,243,153	3,069,572	3,703,935	3,703,935	3,828,935
Student Activities	220,957	230,335	535,070	528,782	528,782	523,821
Athletics	221,267	211,387	246,117	257,238	257,238	257,238
Excess Property	8,480	31,442	26,848	18,268	18,268	18,000
Technology Fee	543,501	526,737	812,587	856,614	856,614	856,614
Transportation/Safety Fee	197,779	239,621	250,000	250,000	250,000	250,000
Enterprise Funds	0	1,523,862	4,125,702	3,455,243	3,455,243	3,455,243
Lebanon Center Rental Fund	307,436	309,312	481,070	581,070	581,070	581,070
Research Enterprise	176,200	175,200	157,440	160,285	160,285	160,285
Auxiliary Revenue Program	0	0	583,000	600,000	600,000	600,000
TOTAL RESOURCES	4,828,375	5,754,760	14,072,820	14,110,729	14,110,729	14,231,101
REQUIREMENTS						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET	BUDGET	BUDGET	BUDGET
	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
Division Projects	1,194,553	730,644	2,764,919	2,678,299	2,678,299	2,678,900
Division Instructional Fees	257,995	293,093	1,020,495	1,020,995	1,020,995	1,020,995
Conferences/Contracted Training	1,499,126	1,347,173	3,069,572	3,703,935	3,703,935	3,828,935
Student Activities	243,067	188,769	535,070	528,782	528,782	523,821
Athletics	276,629	137,113	246,117	257,238	257,238	257,238
Excess Property	1,526	135	26,848	18,268	18,268	18,000
Technology Fee	337,148	478,981	812,587	856,614	856,614	856,614
Transportation/Safety Fee	252,332	210,486	250,000	250,000	250,000	250,000
Enterprise Funds	2,874	1,435,633	4,125,702	3,455,243	3,455,243	3,455,243
East Linn Center	311,373	241,026	481,070	581,070	581,070	581,070
Research Enterprise	156,122	123,578	157,440	160,285	160,285	160,285
Auxiliary Revenue Program	0	0	583,000	600,000	600,000	600,000
TOTAL REQUIREMENTS	4,532,745	5,186,631	14,072,820	14,110,729	14,110,729	14,231,101

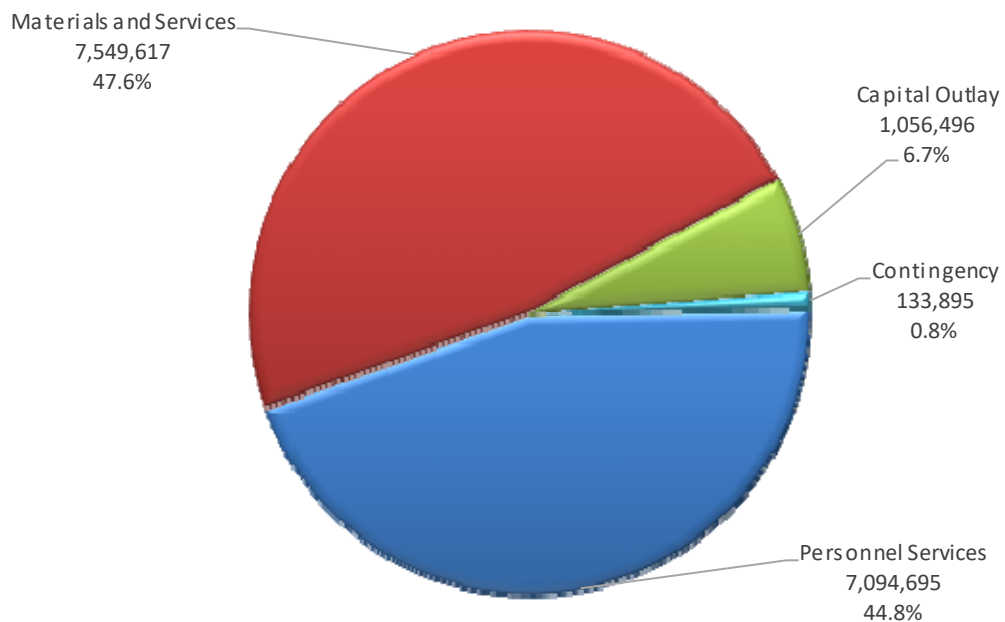
Special Projects Fund Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 810,007	\$ 774,226	\$ 1,177,801	\$ 2,452,576
Federal Revenue	3,058,135	11,675,952	15,060,716	5,792,549
State Revenue	2,410,346	2,694,966	3,313,113	4,377,806
Local Revenue	1,977,014	1,249,668	3,371,504	3,211,772
Other Revenue	68,213	14,812	0	0
Transfers In	34	136,606	0	0
TOTAL RESOURCES	\$ 8,323,749	\$ 16,546,230	\$ 22,923,134	\$ 15,834,703



Special Projects Fund Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 3,549,340	\$ 4,502,851	\$ 6,277,093	\$ 7,094,695
Materials and Services	3,048,276	10,871,233	16,005,650	7,549,617
Capital Outlay	801,907	85,178	506,496	1,056,496
Transfers Out	150,000	0	0	0
Contingency	0	0	133,895	133,895
Sub-Total	7,549,523	15,459,262	22,923,134	15,834,703
Unappropriated Ending Fund Balance	774,226	1,086,968	0	0
TOTAL REQUIREMENTS	\$ 8,323,749	\$ 16,546,230	\$ 22,923,134	\$ 15,834,703



Special Projects Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	1,703,950	2,312,821	332,733	0	837,539	0	0	0	0	5,187,043
BENEFIT EXPENSES	775,673	844,041	115,710	0	172,228	0	0	0	0	1,907,652
MATERIALS & SERVICES	1,188,950	4,430,643	300,474	0	1,006,859	0	0	0	0	6,926,926
FINANCIAL AID	0	122,691	0	0	0	0	0	500,000	0	622,691
CAPITAL OUTLAY	56,496	150,000	0	0	850,000	0	0	0	0	1,056,496
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	133,895	133,895
	3,725,069	7,860,196	748,917	0	2,866,626	0	0	500,000	133,895	15,834,703

Special Projects Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
10000 INSTRUCTION									
Personnel Services	1,694,690	1,906,101	2,141,466	30.928	2,479,623	33.121	2,479,623	2,479,623	33.121
Materials & Services	874,262	1,270,976	736,311	n/a	1,188,950	n/a	1,188,950	1,188,950	n/a
Capital Outlay	769,645	9,371	56,496	n/a	56,496	n/a	56,496	56,496	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	3,338,597	3,186,448	2,934,273	30.928	3,725,069	33.121	3,725,069	3,725,069	33.121
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	1,762,824	1,801,636	2,675,924	12.644	3,156,862	19.376	3,156,862	3,156,862	19.376
Materials & Services	1,033,687	1,405,496	3,538,809	n/a	4,508,039	n/a	4,508,039	4,553,334	n/a
Capital Outlay	0	0	100,000	n/a	100,000	n/a	100,000	150,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	2,796,511	3,207,132	6,314,733	12.644	7,764,901	19.376	7,764,901	7,860,196	19.376
30000 STUDENT SERVICES									
Personnel Services	76,688	263,465	439,215	4.818	448,443	4.817	448,443	448,443	4.817
Materials & Services	124,196	297,194	415,274	n/a	300,474	n/a	300,474	300,474	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	200,884	560,659	854,489	4.818	748,917	4.817	748,917	748,917	4.817
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	15,138	531,649	1,020,488	20.358	1,009,767	9.278	1,009,767	1,009,767	9.278
Materials & Services	203,686	5,537,532	5,786,662	n/a	1,006,859	n/a	1,006,859	1,006,859	n/a
Capital Outlay	32,262	75,807	350,000	n/a	850,000	n/a	850,000	850,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	251,086	6,144,988	7,157,150	20.358	2,866,626	9.278	2,866,626	2,866,626	9.278
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	150,000	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	150,000	0	0	n/a	0	n/a	0	0	n/a

Special Projects Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
80000 FINANCIAL AID									
Personnel Services	0	0	0	n/a	0	0.000	0	0	0.000
Materials & Services	812,445	2,360,035	5,528,594	n/a	500,000	n/a	500,000	500,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	812,445	2,360,035	5,528,594	n/a	500,000	n/a	500,000	500,000	n/a
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	0.000	0	0	0.000
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	133,895	n/a	133,895	n/a	133,895	133,895	n/a
Total Program Requirements	0	0	133,895	n/a	133,895	n/a	133,895	133,895	n/a
TOTAL REQUIREMENTS									
Personnel Services	3,549,340	4,502,851	6,277,093	68.748	7,094,695	66.592	7,094,695	7,094,695	66.592
Materials & Services	3,048,276	10,871,233	16,005,650	n/a	7,504,322	n/a	7,504,322	7,549,617	n/a
Capital Outlay	801,907	85,178	506,496	n/a	1,006,496	n/a	1,006,496	1,056,496	n/a
Transfers Out	150,000	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	133,895	n/a	133,895	n/a	133,895	133,895	n/a
TOTAL PROGRAM REQUIREMENTS	7,549,523	15,459,262	22,923,134	68.748	15,739,408	66.592	15,739,408	15,834,703	66.592

Special Projects Fund

Summary of Resources and Requirements

RESOURCES						
	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
Federal Grants	2,999,135	11,110,420	15,564,372	5,800,629	5,800,629	5,895,924
State Grants	2,583,658	2,633,088	3,673,809	6,520,784	6,520,784	6,520,784
Local Grants	1,930,949	2,028,496	2,871,443	2,517,995	2,517,995	2,517,995
Unallocated Special Revenue	0	0	813,510	900,000	900,000	900,000
TOTAL RESOURCES	7,513,742	15,772,004	22,923,134	15,739,408	15,739,408	15,834,703

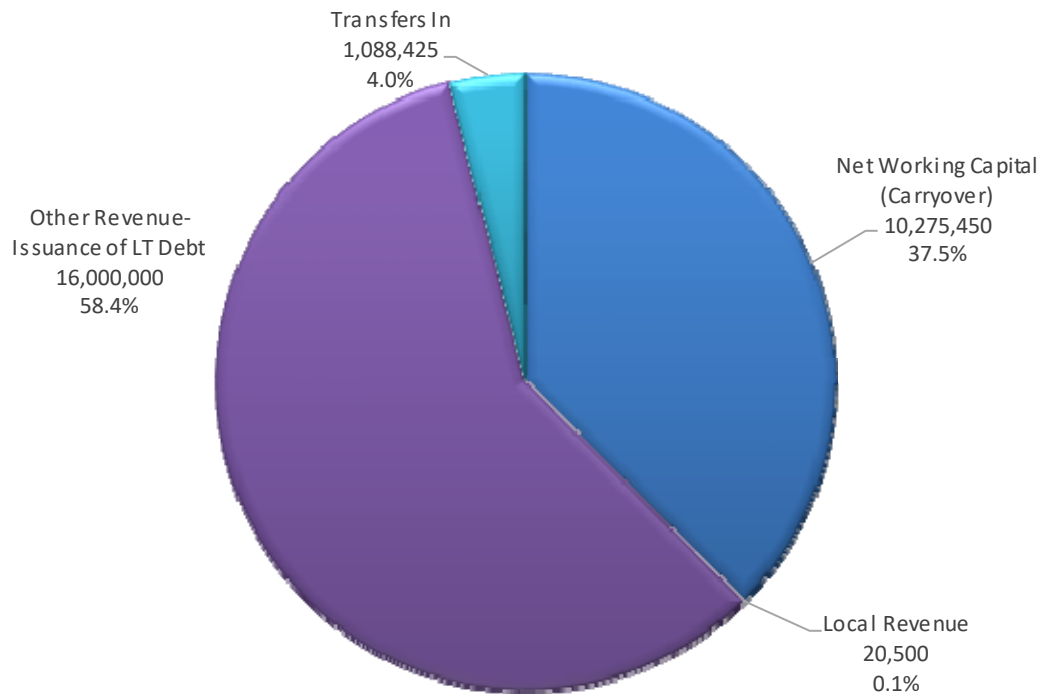
REQUIREMENTS						
	ACUTAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
Federal Grants	2,987,948	11,271,457	15,564,372	5,800,629	5,800,629	5,895,924
State Grants	2,377,177	2,845,050	3,673,809	6,520,784	6,520,784	6,520,784
Local Grants	2,184,398	1,342,755	2,871,443	2,517,995	2,517,995	2,517,995
Unallocated Special Revenue	0	0	813,510	900,000	900,000	900,000
TOTAL REQUIREMENTS	7,549,523	15,459,262	22,923,134	15,739,408	15,739,408	15,834,703

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.

Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

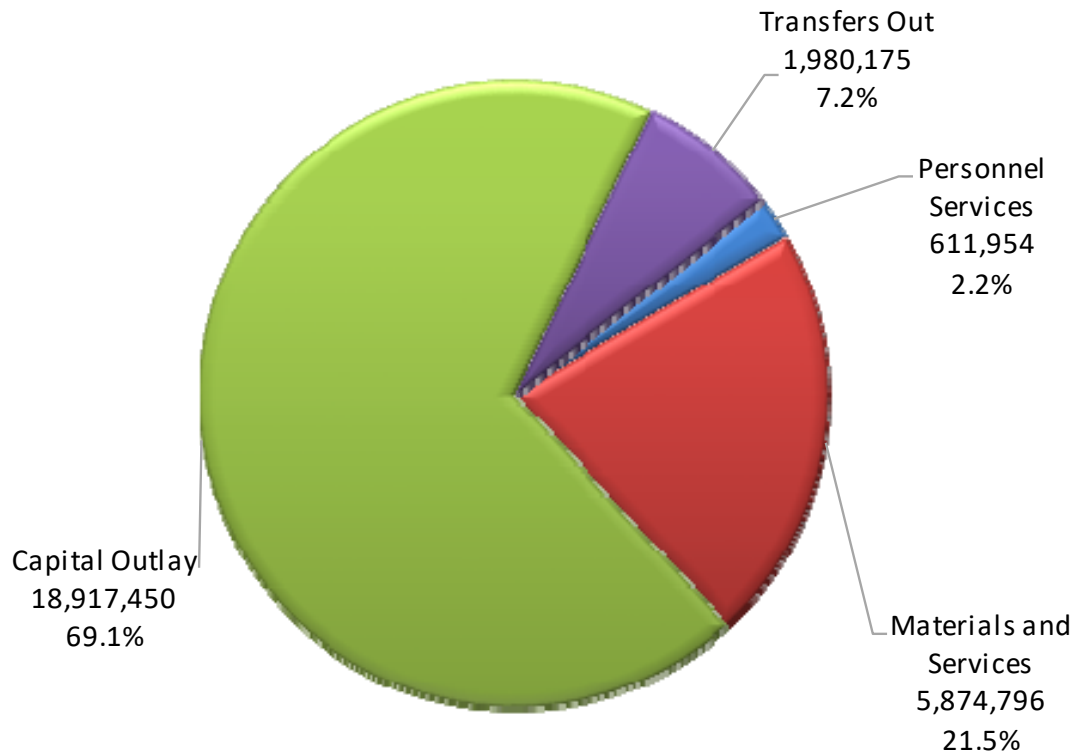
Capital Projects Fund Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 5,300,966	\$ 5,432,961	\$ 14,305,450	\$ 10,275,450
State Revenue	10,500,000	36,312	0	0
Local Revenue	113,288	102,401	52,500	20,500
Other Revenue-Issuance of LT Debt	0	7,969,960	0	16,000,000
Transfers In	1,183,250	933,250	966,645	1,088,425
TOTAL RESOURCES	\$ 17,097,504	\$ 14,474,884	\$ 15,324,595	\$ 27,384,375



Capital Projects Fund Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 611,954
Materials and Services	1,362,905	1,154,221	1,718,750	5,874,796
Capital Outlay	10,301,638	5,607,888	13,597,450	18,917,450
Transfers Out	0	136,606	8,395	1,980,175
<i>Sub-Total</i>	11,664,543	6,898,715	15,324,595	27,384,375
Unappropriated Ending Fund Balance	5,432,961	7,576,169	0	0
TOTAL REQUIREMENTS	\$ 17,097,504	\$ 14,474,884	\$ 15,324,595	\$ 27,384,375



Capital Projects Fund

Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	TRANSFERS	RESERVES	TOTAL
PERSONNEL EXPENSES		500,000			0	0	0			500,000
BENEFIT EXPENSES	0	111,954			0	0	0			111,954
MATERIALS & SERVICES	0	10,000	0	0	2,193,046	671,750	3,000,000	0	0	5,874,796
CAPITAL OUTLAY	5,450	30,000	0	0	4,310,000	572,000	14,000,000	0	0	18,917,450
TRANSFERS OUT	0	0	0	0	0	0	0	1,980,175	0	1,980,175
	5,450	40,000	0	0	6,503,046	1,243,750	17,000,000	1,980,175	0	27,384,375

Capital Projects Fund Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
10000 INSTRUCTION								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	57,706	0	0	0	n/a	0	0	n/a
Capital Outlay	14,031	30,000	5,450	5,450	n/a	5,450	5,450	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	71,737	30,000	5,450	5,450	n/a	5,450	5,450	n/a
20000 INSTRUCTIONAL SUPPORT								
Personnel Services	0	0	0	611,954	5.250	611,954	611,954	5.250
Materials & Services	1,036	10,000	22,000	10,000	n/a	10,000	10,000	n/a
Capital Outlay	0	0	30,000	30,000	n/a	30,000	30,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	1,036	10,000	52,000	651,954	5.250	651,954	651,954	5.250
50000 COLLEGE SUPPORT SERVICES								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	545,026	642,943	905,000	2,193,046	n/a	2,193,046	2,193,046	n/a
Capital Outlay	97,917	160,787	1,140,000	4,310,000	n/a	4,310,000	4,310,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	642,943	803,730	2,045,000	6,503,046	n/a	6,503,046	6,503,046	n/a
60000 PLANT OPERATIONS/MAINTENANCE								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	329,138	340,838	671,750	671,750	n/a	671,750	671,750	n/a
Capital Outlay	0	131,411	422,000	572,000	n/a	572,000	572,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	329,138	472,249	1,093,750	1,243,750	n/a	1,243,750	1,243,750	n/a
70000 PLANT ADDITIONS								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	429,999	160,440	120,000	3,000,000	n/a	3,000,000	3,000,000	n/a
Capital Outlay	10,189,690	5,285,690	12,000,000	14,000,000	n/a	14,000,000	14,000,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	10,619,689	5,446,130	12,120,000	17,000,000	n/a	17,000,000	17,000,000	n/a

Capital Projects Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
75000 TRANSFERS								
Total Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	0	0	0	0	n/a	0	0	n/a
Capital Outlay	0	0	0	0	n/a	0	0	n/a
Transfers Out	0	136,606	8,395	1,980,175	n/a	1,980,175	1,980,175	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	0	136,606	8,395	1,980,175	n/a	1,980,175	1,980,175	n/a
TOTAL REQUIREMENTS								
Personnel Services	0	0	0	611,954	5.250	611,954	611,954	5.250
Materials & Services	1,362,905	1,154,221	1,718,750	5,874,796	n/a	5,874,796	5,874,796	n/a
Capital Outlay	10,301,638	5,607,888	13,597,450	18,917,450	n/a	18,917,450	18,917,450	n/a
Transfers Out	0	136,606	8,395	1,980,175	n/a	1,980,175	1,980,175	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
TOTAL PROGRAM REQUIREMENTS	11,664,543	6,898,715	15,324,595	27,384,375	5.250	27,384,375	27,384,375	5.250

Capital Projects Fund

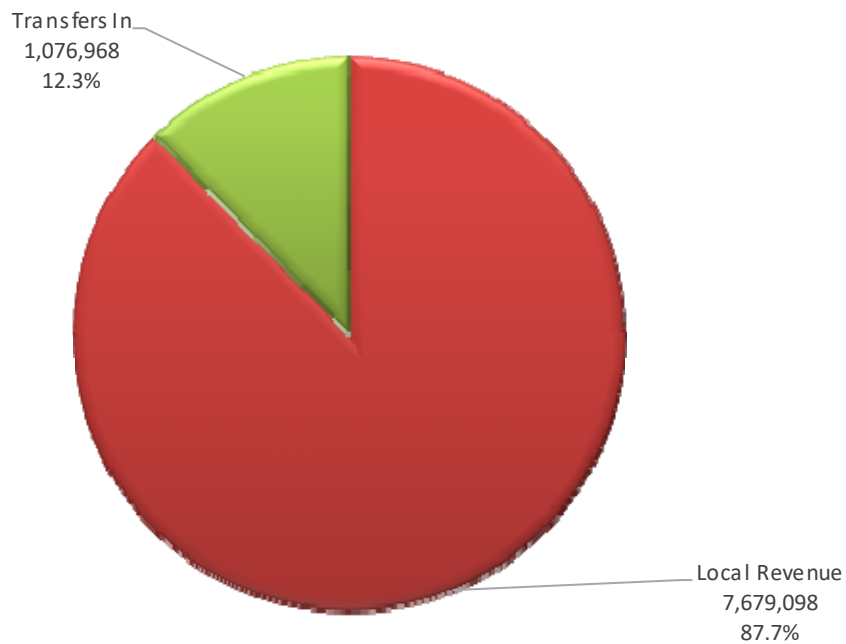
Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET 2021-2022	BUDGET 2022-2023	BUDGET 2022-2023	BUDGET 2022-2023
42300 General Equipment Purchase Fund	30,000	30,000	48,395	110,000	110,000	110,000
44100 Capital Reserve	0	0	1,000,000	8,000,000	8,000,000	8,000,000
44150 Benton Cnt. North/Takena Hall	0	7,991,357	7,950,000	1,000,000	1,000,000	1,000,000
44200 Roof Reserve	223,721	64,357	471,750	621,750	621,750	621,750
44235 East Linn Center Roof Reserve	331	0	0	0	0	0
44250 Greenhouse Roof Reserve	0	0	5,450	5,450	5,450	5,450
44400 Telecommunications Reserve	3,624	1,109	2,000	(19,825)	(19,825)	(19,825)
44723 Ag Center	0	2,678	0	0	0	0
44725 District Facilities Imprvm.-Bond	10,582,211	530,267	4,170,000	16,000,000	16,000,000	16,000,000
44800 Major Maintenance Reserve	348,424	382,319	622,000	622,000	622,000	622,000
44900 Technology Reserve	508,227	539,836	1,005,000	1,005,000	1,005,000	1,005,000
44950 Instructional Equipment Reserve	100,000	0	50,000	40,000	40,000	40,000
TOTAL RESOURCES	11,796,538	9,541,923	15,324,595	27,384,375	27,384,375	27,384,375
REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET 2021-2022	BUDGET 2022-2023	BUDGET 2022-2023	BUDGET 2022-2023
42300 General Equipment Purchase Fund	0	29,210	48,395	110,000	110,000	110,000
43200 Benton Cnt. Rep. & Maintenance Fu	0	(8,395)	0	0	0	0
44100 Capital Reserve	0	0	1,000,000	8,000,000	8,000,000	8,000,000
44150 Benton Cnt. North/Takena Hall	0	1,261,329	7,950,000	1,000,000	1,000,000	1,000,000
44200 Roof Reserve	60,373	172,595	471,750	621,750	621,750	621,750
44235 East Linn Center Roof Reserve	0	0	0	0	0	0
44250 Greenhouse Roof Reserve	0	0	5,450	5,450	5,450	5,450
44400 Telecommunications Reserve	12,391	978	2,000	(19,825)	(19,825)	(19,825)
44723 Ag Center	6,609	5,355	0	0	0	0
44725 District Facilities Imprvm.-Bond	10,619,689	4,188,752	4,170,000	16,000,000	16,000,000	16,000,000
44800 Major Maintenance Reserve	256,425	335,474	622,000	622,000	622,000	622,000
44900 Technology Reserve	609,741	736,811	1,005,000	1,005,000	1,005,000	1,005,000
44950 Instructional Equipment Reserve	99,315	176,606	50,000	40,000	40,000	40,000
TOTAL REQUIREMENTS	11,664,543	6,898,715	15,324,595	27,384,375	27,384,375	27,384,375

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.
Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Debt Service Fund Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 409,985	\$ 520,503	\$ 0	\$ 0
Local Revenue	5,847,920	5,968,004	6,160,813	7,679,098
Transfers In	465,768	697,312	1,079,318	1,076,968
TOTAL RESOURCES	\$ 6,723,673	\$ 7,185,819	\$ 7,240,131	\$ 8,756,066



Debt Service Fund

Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Debt Expense	\$ 6,203,170	\$ 6,643,024	\$ 7,240,131	\$ 8,756,066
Ending Fund Balance	<u>520,503</u>	<u>542,795</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u><u>\$ 6,723,673</u></u>	<u><u>\$ 7,185,819</u></u>	<u><u>\$ 7,240,131</u></u>	<u><u>\$ 8,756,066</u></u>

Debt Service Fund

Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
DEBT EXPENSE	0	0	0	0	8,756,066	0	0	0	0	8,756,066
	0	0	0	0	8,756,066	0	0	0	0	8,756,066

Debt Service Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
50000 COLLEGE SUPPORT SERVICES						
Personnel Services	0	0	0	0	0	0
Materials & Services	6,203,170	6,643,024	7,240,131	8,756,066	8,756,066	8,756,066
Capital Outlay	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
Total Program Requirements	6,203,170	6,643,024	7,240,131	8,756,066	8,756,066	8,756,066
TOTAL REQUIREMENTS						
Personnel Services	0	0	0	0	0	0
Materials & Services	6,203,170	6,643,024	7,240,131	8,756,066	8,756,066	8,756,066
Capital Outlay	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
TOTAL PROGRAM REQUIREMENTS	6,203,170	6,643,024	7,240,131	8,756,066	8,756,066	8,756,066

Debt Service Fund

Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
51050 Bond Issue Proceeds Fund-2022	0	0	0	1,300,000	1,300,000	1,300,000
51075 Pension Obligation Bond-2004	2,756,652	2,777,935	2,997,713	3,123,098	3,123,098	3,123,098
51080 Bond Issue Proceeds Fund-2015	3,091,268	3,190,068	3,163,100	3,256,000	3,256,000	3,256,000
52105 COP Proceeds Fund--2019	0	230,545	612,150	610,000	610,000	610,000
52200 COP Proceeds Fund-2017	465,768	466,768	467,168	466,968	466,968	466,968
TOTAL RESOURCES	6,313,688	6,665,316	7,240,131	8,756,066	8,756,066	8,756,066

REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
51050 Bond Issue Proceeds Fund-2022	0	0	0	1,300,000	1,300,000	1,300,000
51075 Pension Obligation Bond-2004	2,756,652	2,875,361	2,997,713	3,123,098	3,123,098	3,123,098
51080 Bond Issue Proceeds Fund-2015	2,980,750	3,070,350	3,163,100	3,256,000	3,256,000	3,256,000
52105 COP Proceeds Fund--2019	0	230,545	612,150	610,000	610,000	610,000
52200 COP Proceeds Fund-2017	465,768	466,768	467,168	466,968	466,968	466,968
TOTAL REQUIREMENTS	6,203,170	6,643,024	7,240,131	8,756,066	8,756,066	8,756,066

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included. Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Enterprise Fund

Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 207,245	\$ (423,903)	\$ 0	\$ 0
Sales/Service Revenue	2,298,338	0	0	0
Other Revenue	7,762	0	0	0
Transfers In	0	423,903	0	0
TOTAL RESOURCES	\$ 2,513,345	\$ 0	\$ 0	\$ 0

Enterprise Fund

Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 1,062,311	\$ 0	\$ 0	\$ 0
Materials and Services	1,884,922	0	0	0
Capital Outlay	3,900	0	0	0
Contingency	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	2,951,133	0	0	0
Adjust for Depreciation, Gains/Losses	(13,885)	0	0	0
Unappropriated Ending Fund Balance	<u>(423,903)</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	\$ <u>2,513,345</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

Enterprise Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
75000 TRANSFERS						
Personnel Services	0	0	0	0	0	0
Materials & Services	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
Total Program Requirements	0	0	0	0	0	0
85000 ENTERPRISES						
Personnel Services	1,062,311	0	0	0	0	0
Materials & Services	1,884,922	0	0	0	0	0
Capital Outlay	3,900	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
Total Program Requirements	2,951,133	0	0	0	0	0
TOTAL REQUIREMENTS						
Personnel Services	1,062,311	0	0	0	0	0
Materials & Services	1,884,922	0	0	0	0	0
Capital Outlay	3,900	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
TOTAL PROGRAM REQUIREMENTS	2,951,133	0	0	0	0	0

Enterprise Fund

Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
61000 Food Services Fund	495,722	56,745	0	0	0	0
62000 Bookstore Fund	1,494,544	322,743	0	0	0	0
63000 Printing Services Fund	315,834	44,415	0	0	0	0
TOTAL RESOURCES	2,306,100	423,903	0	0	0	0

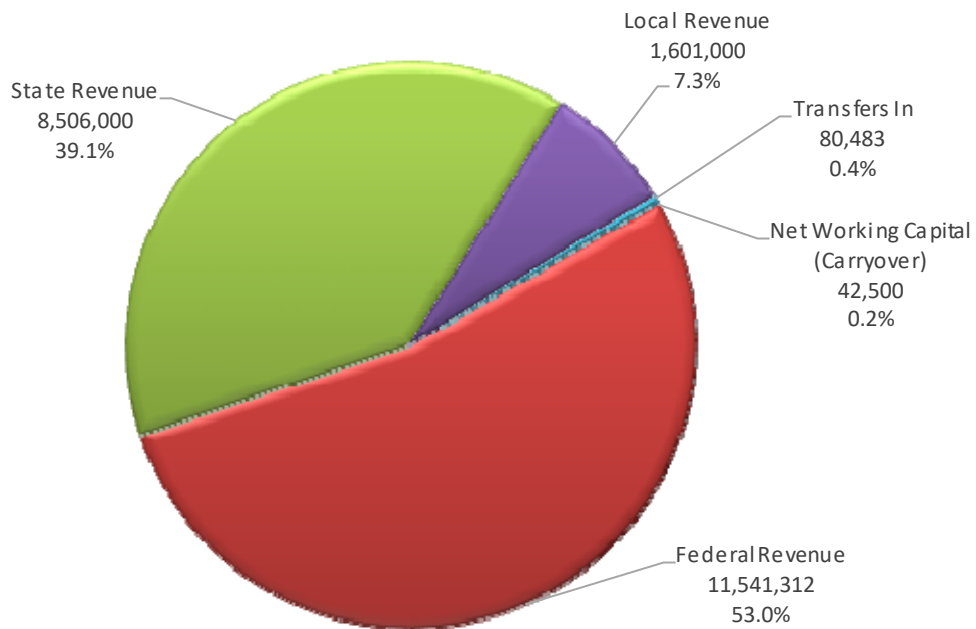
REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
61000 Food Services Fund	937,763	0	0	0	0	0
62000 Bookstore Fund	1,611,975	0	0	0	0	0
63000 Printing Services Fund	401,395	0	0	0	0	0
TOTAL REQUIREMENTS	2,951,133	0	0	0	0	0

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included. Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Financial Aid Fund

Summary of Resources

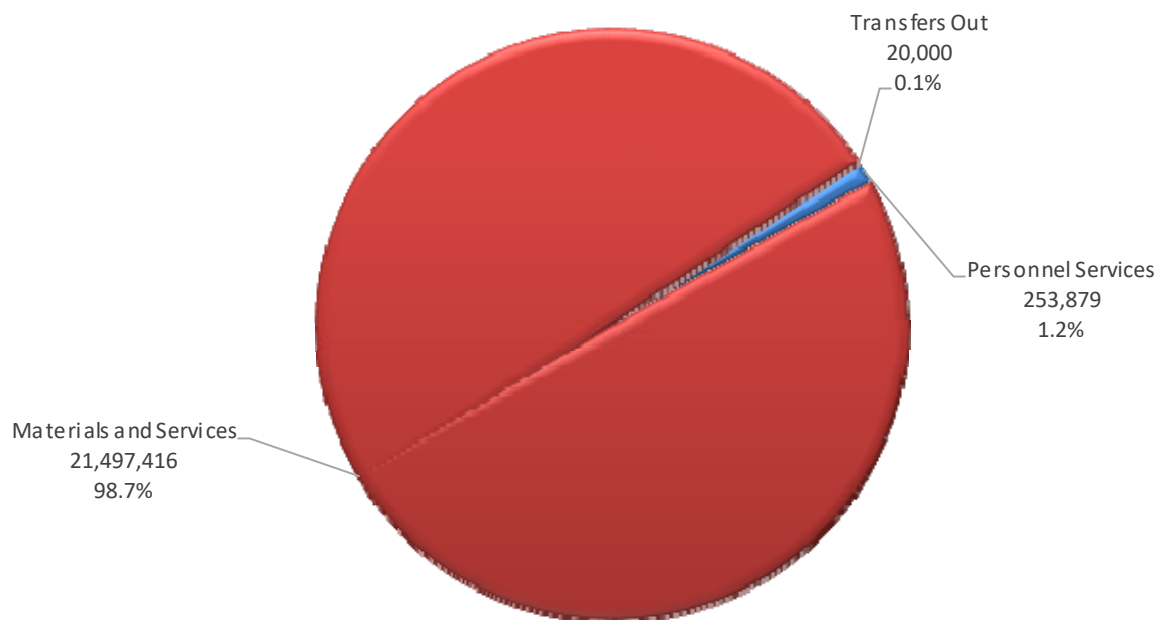
	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 114,826	\$ 151,841	\$ 52,500	\$ 42,500
Federal Revenue	6,908,042	5,858,017	11,541,312	11,541,312
State Revenue	3,912,128	3,247,784	8,506,000	8,506,000
Local Revenue	1,352,452	1,228,961	1,578,500	1,601,000
Transfers In	29,969	16,493	227,733	80,483
<i>TOTAL RESOURCES</i>	<i>\$ 12,317,417</i>	<i>\$ 10,503,096</i>	<i>\$ 21,906,045</i>	<i>\$ 21,771,295</i>



Financial Aid Fund

Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 191,283	\$ 52,009	\$ 341,557	\$ 253,879
Materials and Services	11,974,293	10,319,499	21,549,488	21,497,416
Transfers Out	<u>0</u>	<u>0</u>	<u>15,000</u>	<u>20,000</u>
Sub-Total	12,165,576	10,371,508	21,906,045	21,771,295
Unappropriated Ending Fund Balance	<u>151,841</u>	<u>131,588</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	\$ <u>12,317,417</u>	\$ <u>10,503,096</u>	\$ <u>21,906,045</u>	\$ <u>21,771,295</u>



Financial Aid Fund

Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	0	0	0	0	0	0	0	253,293	0	253,293
BENEFIT EXPENSES	0	0	0	0	0	0	0	586	0	586
MATERIALS & SERVICES	0	0	0	0	0	0	0	65,496	0	65,496
FINANCIAL AID	0	0	0	0	10,000	0	0	21,421,920	0	21,431,920
TRANSFERS OUT	0	0	0	0	0	0	0	20,000	0	20,000
	0	0	0	0	10,000	0	0	21,761,295	0	21,771,295

Financial Aid Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	15,000	n/a	10,000	n/a	10,000	10,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	0	15,000	n/a	10,000	n/a	10,000	10,000	n/a
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	15,000	n/a	20,000	n/a	20,000	20,000	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	0	15,000	n/a	20,000	n/a	20,000	20,000	n/a
80000 FINANCIAL AID									
Personnel Services	191,283	52,009	341,557	10.494	253,879	9.263	253,879	253,879	9.263
Materials & Services	11,974,293	10,319,499	21,534,488	n/a	21,487,416	n/a	21,487,416	21,487,416	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	12,165,576	10,371,508	21,876,045	10.494	21,741,295	9.263	21,741,295	21,741,295	9.263
TOTAL REQUIREMENTS									
Personnel Services	191,283	52,009	341,557	10.494	253,879	9.263	253,879	253,879	9.263
Materials & Services	11,974,293	10,319,499	21,549,488	n/a	21,497,416	n/a	21,497,416	21,497,416	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	15,000	n/a	20,000	n/a	20,000	20,000	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
TOTAL PROGRAM REQUIREMENTS	12,165,576	10,371,508	21,906,045	10.494	21,771,295	9.263	21,771,295	21,771,295	9.263

Financial Aid Fund

Summary of Resources and Requirements by Fund

RESOURCES						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET	BUDGET	BUDGET	BUDGET
	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
Federal Programs	6,908,590	5,858,017	11,695,810	11,541,855	11,541,855	11,541,855
State Programs	3,912,128	3,247,784	8,506,000	8,506,000	8,506,000	8,506,000
College Programs	41,751	21,356	189,235	155,940	155,940	155,940
LBCC Foundation Programs	254,742	265,911	205,000	257,500	257,500	257,500
Non-Institutional Programs	1,085,380	958,187	1,310,000	1,310,000	1,310,000	1,310,000
TOTAL RESOURCES	12,202,591	10,351,255	21,906,045	21,771,295	21,771,295	21,771,295

REQUIREMENTS						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET	BUDGET	BUDGET	BUDGET
	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
Federal Programs	6,894,252	5,858,746	11,695,810	11,541,855	11,541,855	11,541,855
State Programs	3,888,292	3,269,416	8,506,000	8,506,000	8,506,000	8,506,000
College Programs	39,680	21,699	189,235	155,940	155,940	155,940
LBCC Foundation Programs	259,192	269,943	205,000	257,500	257,500	257,500
Non-Institutional Programs	1,084,160	951,704	1,310,000	1,310,000	1,310,000	1,310,000
TOTAL REQUIREMENTS	12,165,576	10,371,508	21,906,045	21,771,295	21,771,295	21,771,295

*Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.
Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.*

Financial Aid Fund

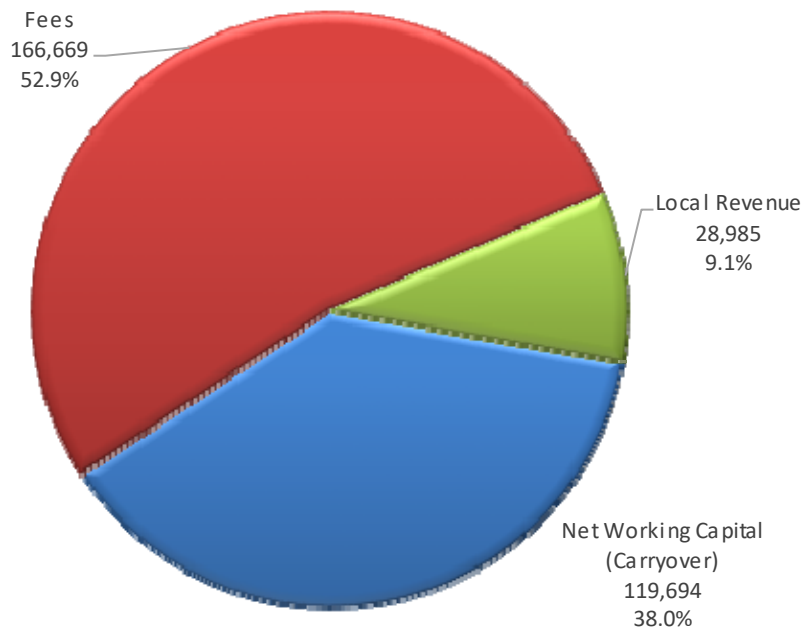
Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET 2021-2022	BUDGET 2022-2023	BUDGET 2022-2023	BUDGET 2022-2023
8111X Pell Grants	6,443,696	5,420,254	11,080,000	11,080,000	11,080,000	11,080,000
8112X SEOG Grants	264,075	385,914	263,307	197,480	197,480	197,480
8114X Federal Work Study	200,819	51,849	352,503	264,375	264,375	264,375
8210X OSAC Need Grants	1,855,800	1,840,888	4,506,000	4,506,000	4,506,000	4,506,000
8230X Oregon Promise	2,056,328	1,391,338	4,000,000	4,000,000	4,000,000	4,000,000
82400 Oregon Supp Need Based Aid	0	15,558	0	0	0	0
83120 Dean Grants	29,421	15,914	35,735	42,440	42,440	42,440
83130 Foundation Scholarships-Specific	252,742	247,911	200,000	250,000	250,000	250,000
83210 Eldon Schafer Loans	160	0	48,500	48,500	48,500	48,500
83220 Local Work Study	0	105	4,500	4,500	4,500	4,500
83225 International Student Employment	0	474	3,000	3,000	3,000	3,000
83240 Institut. Reconciliation Receivable	13,341	4,499	65,000	30,000	30,000	30,000
83250 Institut. Reconciliation Write Offs	0	0	17,500	12,500	12,500	12,500
83260 Other Collection Costs Fund	(1,171)	364	15,000	15,000	15,000	15,000
83400 PELL Admininstration Fee	(3,024)	0	10,000	10,000	10,000	10,000
84100 Non-Institutional Grants	1,088,404	958,187	1,300,000	1,300,000	1,300,000	1,300,000
85410 Libby Endowment Scholarship	2,000	18,000	5,000	7,500	7,500	7,500
TOTAL RESOURCES	12,202,591	10,351,255	21,906,045	21,771,295	21,771,295	21,771,295

REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2019-2020	2020-2021	BUDGET 2021-2022	BUDGET 2022-2023	BUDGET 2022-2023	BUDGET 2022-2023
8111X Pell Grants	6,429,357	5,420,824	11,080,000	11,080,000	11,080,000	11,080,000
8112X SEOG Grants	264,075	385,914	263,307	197,480	197,480	197,480
8114X Federal Work Study	200,820	52,008	352,503	264,375	264,375	264,375
8210X OSAC Opportunity Grants	1,855,800	1,839,731	4,506,000	4,506,000	4,506,000	4,506,000
8230X Oregon Promise	2,032,492	1,414,127	4,000,000	4,000,000	4,000,000	4,000,000
82400 Oregon Supp Need Based Aid	0	15,558	0	0	0	0
83120 Dean Grants	20,047	11,204	35,735	42,440	42,440	42,440
83130 Foundation Scholarships-Specific	254,692	251,943	200,000	250,000	250,000	250,000
83210 Eldon Schafer Loans	0	0	48,500	48,500	48,500	48,500
83220 Local Work Study	0	0	4,500	4,500	4,500	4,500
83225 International Student Employment	0	0	3,000	3,000	3,000	3,000
83240 Institut. Reconciliation Receivable	12,292	4,434	65,000	30,000	30,000	30,000
83250 Institut. Reconciliation Write Offs	7,341	6,061	17,500	12,500	12,500	12,500
83260 Other Collection Costs Fund	0	0	15,000	15,000	15,000	15,000
83400 PELL Admininstration Fee	0	0	10,000	10,000	10,000	10,000
84100 Non-Institutional Grants	1,084,160	951,704	1,300,000	1,300,000	1,300,000	1,300,000
85410 Libby Endowment Scholarship	4,500	18,000	5,000	7,500	7,500	7,500
TOTAL REQUIREMENTS	12,165,576	10,371,508	21,906,045	21,771,295	21,771,295	21,771,295

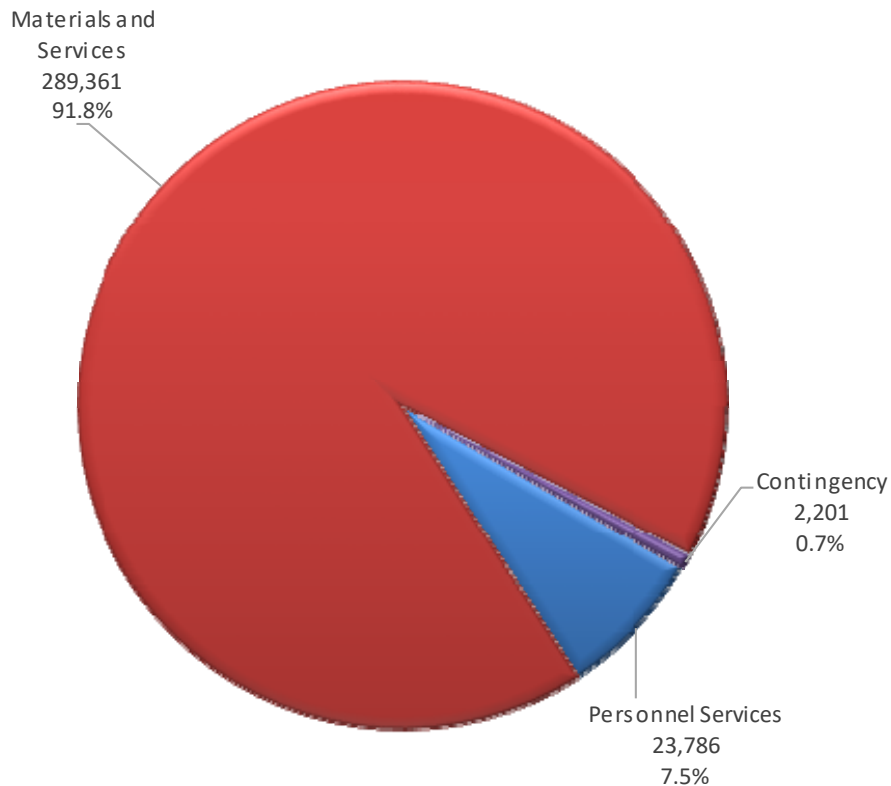
Agency Fund Summary of Resources

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Net Working Capital (Carryover)	\$ 205,476	\$ 224,285	\$ 206,831	\$ 119,694
Fees	127,036	112,994	166,669	166,669
Local Revenue	2,672	7,823	28,911	28,985
Other Revenue	728	0	0	0
Transfers In	0	0	150,236	0
TOTAL RESOURCES	\$ 335,912	\$ 345,102	\$ 552,647	\$ 315,348



Agency Fund Summary of Requirements

	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	ADOPTED BUDGET 2022-2023
Personnel Services	\$ 527	\$ 11,863	\$ 23,775	\$ 23,786
Materials and Services	111,100	156,478	340,435	289,361
Transfers Out	0	0	150,236	0
Contingency	0	0	38,201	2,201
Sub-Total	111,627	168,341	552,647	315,348
Unappropriated Ending Fund Balance	224,285	176,761	0	0
TOTAL REQUIREMENTS	\$ 335,912	\$ 345,102	\$ 552,647	\$ 315,348



Agency Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE	PLANT OPERATIONS	PLANT ADDITIONS	TRANSFERS	RESERVES	TOTAL
					SUPPORT SERVICES					
PERSONNEL EXPENSES	0	0	22,109	0	0	0	0	0	0	22,109
BENEFIT EXPENSES	0	0	1,677	0	0	0	0	0	0	1,677
MATERIALS & SERVICES	0	0	206,161	0	0	0	0	3,200	0	209,361
FINANCIAL AID	0	0	80,000	0	0	0	0	0	0	80,000
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	2,201	2,201
TRANSFERS OUT	0	0	0	0	0	0	0	0	0	0
	0	0	309,947	0	0	0	0	3,200	2,201	315,348

Agency Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	FTE	PROPOSED BUDGET 2022-2023	FTE	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023	FTE
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	1,157	0	3,200	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	1,157	0	3,200	n/a	0	n/a	0	0	n/a
30000 STUDENT SERVICES									
Personnel Services	527	11,861	23,775	0.298	23,786	0.266	23,786	23,786	0.266
Materials & Services	109,943	156,480	337,235	n/a	289,361	n/a	289,361	289,361	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	110,470	168,341	361,010	0.298	313,147	0.266	313,147	313,147	0.266
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	150,236	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	0	150,236	n/a	0	n/a	0	0	n/a
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	38,201	n/a	2,201	n/a	2,201	2,201	n/a
Total Program Requirements	0	0	38,201	n/a	2,201	n/a	2,201	2,201	n/a
TOTAL REQUIREMENTS									
Personnel Services	527	11,861	23,775	0.298	23,786	0.266	23,786	23,786	0.266
Materials & Services	111,100	156,480	340,435	n/a	289,361	n/a	289,361	289,361	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	150,236	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	38,201	n/a	2,201	n/a	2,201	2,201	n/a
TOTAL PROGRAM REQUIREMENTS	111,627	168,341	552,647	0.298	315,348	0.266	315,348	315,348	0.266

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included. Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Agency Fund Summary of Funds

RESOURCES						
	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
Assoc. Students of LBCC	126,199	114,300	498,813	263,188	263,188	263,188
Oregon Comm. College Dean's A	1,480	0	3,200	3,200	3,200	3,200
Student Clubs	2,757	6,517	50,634	48,960	48,960	48,960
TOTAL RESOURCES	130,436	120,817	552,647	315,348	315,348	315,348

REQUIREMENTS						
	ACTUAL 2019-2020	ACTUAL 2020-2021	CURRENT BUDGET 2021-2022	PROPOSED BUDGET 2022-2023	APPROVED BUDGET 2022-2023	ADOPTED BUDGET 2022-2023
Assoc. Students of LBCC	99,119	164,578	498,813	263,188	263,188	263,188
Oregon Comm. College Dean's A	1,157	0	3,200	3,200	3,200	3,200
Student Clubs	11,351	3,763	50,634	48,960	48,960	48,960
TOTAL REQUIREMENTS	111,627	168,341	552,647	315,348	315,348	315,348

Budget Calendar

DATE	EVENT	PARTICIPANTS
Jul 21, 2021	Appoint Budget Officer	Board of Education
Nov 9 & 10, 2021	Budget Forums	Campus Wide
Nov 17, 2021	Approve Budget Calendar	Board of Education/ Budget Committee
Dec 01, 2021	Submit new budget requests.	Vice Presidents/ Budget Team
Dec 6-13, 2021	Individual Budget Manager meetings with Budget Team	Deans/Directors
Dec 10, 2021	Distribute budget forms and Information Guide to divisions	Budget Officer
January & February	Two Student Forums scheduled to discuss budget and tuition	Students
Jan 19, 2022	Initial Budget Discussion	Board of Education
Jan 19, 2022	DRAFT budget to Business Office	Vice Presidents
Feb 16, 2022	Tuition and general fees discussion	Board of Education
Mar 01, 2022	Updated PROPOSED budget to Deans/Directors	Budget Officer
Mar 16, 2022	Tuition and general fees decision	Board of Education
Mar 22, 2022	Updated PROPOSED budget to Business Office	Vice Presidents
April	Conduct three (3) Budget Information Forums for campus community	Budget Officer
Apr 07, 2022	PROPOSED budget to College Council	College Council
Apr 15, 2022	PROPOSED budget to printer	Budget Officer
Apr 20, 2022	PUBLISH NOTICE OF BUDGET COMMITTEE MEETINGS IN NEWSPAPER/POST TO WEBSITE	Budget Officer/Board Secretary
Apr 27, 2022	PROPOSED budget to Budget Committee	Budget Officer
May 11, 2022	Public Budget Committee Meeting/election of officers/budget message presented/presentation of PROPOSED	Budget Committee/ President/Budget Officer
May 18, 2022	Public Budget Committee Meeting/discussion and approval	Budget Committee/ President/Budget Officer
May 31, 2022	ADOPTED budget to printer	Budget Officer
Jun 01, 2022	PUBLISH BUDGET SUMMARY OF APPROVED BUDGET & NOTICE OF BUDGET HEARING	Budget Officer/Board Secretary
Jun 15, 2022	Public Budget Hearing/Budget ADOPTED/appropriations made/tax levy declared	Board of Education
Jul 15, 2022	NOTICE OF TAX LEVY TO COUNTY ASSESSOR	Budget Officer

Bold print denotes public budget meeting/hearing.

***NOTE:** Strategic Initiative Fund requests may be submitted throughout the year via the appropriate Council.

Glossary

Academic Year- The beginning of summer term through spring term.

Accreditation - A voluntary, self-regulatory process by a postsecondary regional accrediting agency that qualifies institutions and enrollment students for access to federal funds to support teaching, research, and student financial aid.

Adopted Budget - The financial plan adopted by the governing body (LBCC Board of Education) which forms a basis for appropriations.

Agency Fund - A trust and agency fund used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

Appropriation - Authorization for spending a specific amount of money for a specific purpose during a specific period of time. Based on the adopted budget, including supplemental budgets, if any. Presented in a resolution adopted by the governing body.

Assessed Value - The value set on real and personal property as a basis for imposing taxes. It is the lesser of the property's maximum assessed value or real market value.

Biennium – A two-year period.

Board - The Board of Education of Linn-Benton Community College consisting of seven elected citizens.

Budget - Written report showing the college's comprehensive financial plan for one fiscal year. Must include a balanced statement of actual revenues and expenditures during each of the last two years, and estimated revenues and expenditures for the current and upcoming year.

Budget Committee - Fiscal planning board of the college, consisting of the governing body plus an equal number of legal voters from the district.

Budget Message - Written explanation of the budget and local government's financial priorities. Prepared by or under the direction of the executive officer or chairperson of the governing body.

Budget Officer - Person appointed by the governing body to assemble budget material and information and to physically prepare the proposed budget.

Capital Outlay - Items with a cost of \$5,000 or more per unit and a useful life of two or more years, such as machinery, land, furniture, equipment, or buildings.

Cash Basis - A basis of accounting under which transactions are recognized only in the period during which cash is received or disbursed.

College Support Services - Programs and activities related to institutional support including but not limited to executive management, fiscal operations, general administration and logistical services, administrative computing support, public relations and development, human resources activities and auxiliary enterprise operations.

Contingency - Special amount set aside in the upcoming year for unforeseen expenses. Designated contingencies are funds to be set aside for a specific purpose, such as payroll or Board restricted funds.

Debt Service Fund - A fund established to account for payment of general long-term debt principal and interest.

Enterprise Fund - A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The cost of providing goods or services on a continuing basis are financed or recovered primarily through user charges and fees.

Expenditure - Decreases in net financial resources if accounts are kept on an accrual or modified accrual basis; total amount paid if accounts are kept on a cash basis.

Fiscal Year - A twelve month period commencing on July 1 and closing on June 30 for local governments.

Full-Time Equivalent (FTE) Student - A student or combination of several students who carry among them, within a single academic year, a minimum number of clock hours of instruction, in any program. For the purpose of receiving state reimbursement, it means a student who carries 510 clock hours over three (3) terms of instruction. As used in budgeting for the number of employees, FTE means full-time equivalent position.

Fund - A fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives.

Fund Balance - The excess of the assets of a fund over its liabilities and reserves except in the case of funds subject to budgetary accounting where, prior to the end of a fiscal period, it represents the excess of the fund's assets and estimated revenues over its liabilities, reserves and appropriations for the period.

General Fund - Primary operating fund of the college with major sources of revenue from state support, local property tax and tuition.

Grant - A donation or contribution of cash by a third party.

Instruction - Techniques or procedures used to conduct learning activities. For budgetary purposes, it includes, but is not limited to, expenditures relating to the salary and benefits of instructors, instructional supplies, teaching aides, references and methods of testing and evaluation.

Instructional Support Services - Activities and programs that support instruction. It includes, but is not limited to, administrative support, supplies and equipment, and office space.

Materials and Services (M&S) - Includes contractual and other services, materials, supplies, and other charges.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under this basis of accounting, revenues and other financial resource increments, such as bond proceeds, are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures in the current period.

Organizational Unit - Any administrative subdivision of the college, especially one charged with carrying on one or more specific functions (such as a department, office, or division).

PERS – Public Employees Retirement System in which participating members must make mandatory contributions on behalf of employees.

Personal Services - All salaries, fringe benefits, and miscellaneous costs associated with salary expenditures.

Plant Operations/Maintenance - Programs and activities that are directly associated in providing operation and maintenance of college facilities including, but not limited to, physical plant administration, building maintenance, custodial services, utilities, landscape and ground maintenance.

Property Taxes - Amounts imposed on taxable property by a local government within its operation rate limit, levied under local option authority, or levied to repay bonded debt.

Proposed Budget - Financial and operation plan prepared by the budget officer submitted to the public and budget committee for review.

Rate Limit - A district's permanent ad valorem property tax rate for operating purposes. This rate levied against the assessed value of property raises taxes for general operations.

Resolution - A formal order of a governing body.

Resources - Estimated beginning funds on hand at the beginning of the fiscal year, plus anticipated receipts.

Revenue - The gross receipts and receivables derived from taxes, tuition fees, state aid and other sources.

Special Revenue Fund - A fund authorized and used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes.

Student Support Services - Programs and activities that support student needs including, but not limited to, student services administration, social and cultural development, disability services, counseling and career guidance, financial aid administration, admission, student records, intramurals and athletics and student organizations.

Supplemental Budget - Prepared to meet unexpected needs or to spend revenues not anticipated at time regular budget was adopted. Cannot be used to authorize a tax levy.

Transfers - Amounts distributed from one fund to finance activities in another fund. Shown as a requirement in the originating fund and revenue in the receiving fund.

NOTICE OF BUDGET HEARING

Contact: Jess Jacobs

Telephone: 541-917-4324

Email: jacobsi@linnbenton.edu

FINANCIAL SUMMARY - RESOURCES

TOTAL OF ALL FUNDS		Actual Amount Last Year 2020-21	Adopted Budget This Year 2021-22	Approved Budget Next Year 2022-23
Beginning Fund Balance		17,223,710	29,322,669	25,119,332
Current Year Property Taxes, other than Local Option Taxes		12,441,691	12,674,600	14,380,552
Current Year Local Option Property Taxes		0	0	0
Tuition and Fees		21,318,450	27,108,197	21,652,670
Other Revenue from Local Sources		17,486,593	14,100,614	31,680,540
Revenue from State Sources		29,386,215	36,885,656	37,760,368
Revenue from Federal Sources		21,088,312	26,602,028	17,238,566
Interfund Transfers		2,504,965	2,573,932	4,520,876
All Other Budget Resources		0	0	0
Total Resources		\$121,449,936	\$149,267,696	\$152,352,904

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	52,753,383	60,379,745	62,895,751
Materials & Services	29,908,082	54,541,936	50,122,927
Capital Outlay	5,836,817	14,866,645	20,661,106
Debt Service	6,643,024	7,240,131	8,756,066
Interfund Transfers	2,081,062	2,573,932	4,520,876
Operating Contingency	0	9,665,307	5,396,178
All Other Expenditures	0	0	0
Unappropriated Ending Fund Balance & Reserves	24,227,568	0	0
Total Requirements	\$121,449,936	\$149,267,696	\$152,352,904

FINANCIAL SUMMARY—REQUIREMENTS AND FULL TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION

FINANCIAL SUMMARY - REQUIREMENTS AND FULL TIME EQUIVALENT EMPLOYEES BY FUNCTION				
Instruction		28,542,353	30,851,949	32,458,701
FTE			279,438	273,859
Instructional Support		13,334,821	20,726,661	23,466,836
FTE			160,225	170,878
Student Services		7,837,124	12,281,567	11,989,106
FTE			87,260	85,435
Student Loans and Financial Aid		12,731,543	27,404,639	22,241,295
FTE			10,494	9,263
Community Services		192,400	200,000	200,000
FTE			0,000	0,000
College Support Services		23,543,584	29,196,243	30,466,987
FTE			102,609	87,536
Plant Additions		5,446,130	12,145,000	17,025,000
FTE			0,000	0,000
Plant Operations		3,513,351	4,222,398	4,587,925
FTE			12,260	13,234
Interfund Transfers		2,081,062	2,573,932	4,520,876
Debt Service			0,000	0,000
Operating Contingency		0	9,665,307	5,396,178
Unappropriated Ending Fund Balance and Reserves		24,227,568		
Total Requirements		\$121,449,936	\$149,267,696	\$152,352,904
Total FTE		0	652,286	640,205

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

PROPERTY TAX LEVIES

	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (Rate Limit .5019 per \$1,000)	0.5019	0.5019	0.5019
Local Option Levy	0	0	0
Levy for General Obligation Bonds	3,266,329	3,329,578	3,427,368

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT		Estimated Debt Outstanding July 1, 2022	Estimated Debt Authorized, But Not Incurred July 1, 2022
General Obligation Bonds		0	0
Other Bonds		0	0
Other Borrowings		0	0
Total		\$0	\$0



Linn-Benton
Community College



ADOPTED BUDGET

JULY 1, 2023 - JUNE 30, 2024

LBCC is an equal opportunity
educator and employer.

Linn-Benton Community College
Adopted 2023-24 Budget
Budget Committee Members

Local Budget Law requires that the Budget Committee be composed of the seven elected Board of Education members and seven appointed voters of the College District.

<u>BOARD OF EDUCATION</u>	<u>TERM ENDS</u>	<u>CITIZEN MEMBERS</u>	<u>TERM ENDS</u>
Jeff Davis	2023	Jack Lehman	2023
Jeannie Davis	2023	Tom Oliver	2023
Dick Running	2023	Ryan Hansen	2025
Kristin Adams	2023	Lori McKinnon	2025
Stacie Wyss- Schoenborn	2023	Shane James	2023
John Sarna	2025	Patrick Malone	2025
Sherlyn Dahl	2023	Lizdaly Cancel	2026

ADMINISTRATION

Lisa Avery, President

Ann Buchele, Vice President, Academic and Student Affairs

Sheldon Flom, Vice President, Finance and Operations

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College Mission, Values and Strategic Goals

Our Mission and Core Themes:

To engage in an education that enables all of us to participate in, contribute to, and benefit from the cultural richness and economic vitality of our communities.

- **Educational Attainment**
 - **Cultural Richness**
 - **Economic Vitality**
-

Our Values:

At Linn-Benton Community College, our values serve as the foundation that inspires our actions and unites us as a community. As responsible stewards, we are committed to:

- **Opportunity:** We support the fulfillment of potential in ourselves and each other.
 - **Excellence:** We aspire to the highest ideal with honesty and integrity.
 - **Inclusiveness:** We honor and embrace the uniqueness of every individual, and promote the free and civil expression of ideas, perspectives and cultures.
 - **Learning:** We commit to the lifelong pursuit of knowledge, skills and abilities to improve our lives and our communities.
 - **Engagement:** We openly and actively connect as students, faculty, staff and community.
-

Our Strategic Goals:

- **Productivity** - Increase completion to 50%
 - **Equity** - Completion that is demographically representative of District
 - **Quality** - Completion that demonstrates capacity to better one's life and contribute back to our community
-

Budget Categories

Funds

The college budgets using separate, self-balancing funds that are operated by independent rules based on the nature of the intended use. Descriptions of each of these funds are below with detailed budget resources and requirements outlined in the individual budget sections.

- General Fund –The primary operating fund of the college serving to accomplish its basic educational mission.
 - Auxiliary Fund – Self-balancing funds with specific purpose and dedicated charges.
 - Special Projects– Used to budget and account for grants, contracts and projects funded from federal, state, and local agencies. Funds are restricted to the purpose designated by the grantee and each individual fund has a net working capital account.
 - Capital Projects – Used for costs related to construction and improvement of college facilities and for the acquisition of major equipment.
 - Debt Service – Budgets and accounts for principal and interest payments related to the college’s long-term debt obligations.
 - Financial Aid Fund – Serves to account for grants, scholarships, loans and other aid processed for students.
 - Agency Fund – Used to account for funds relating to student government, student clubs and other outside agencies for which the college is acting as a fiscal agent.
-

Expense Functions

Within each fund expenses are budgeted and presented by major functional area. This serves as the category describing the basic purpose the funds support.

- Instruction – Includes all faculty costs and expenses for resources used directly for instruction in the classroom.
- Instructional Support – Costs directly supporting the instructional mission. Includes library services, program directors and other areas providing immediate support to students’ educational attainment.
- Student Services – Includes costs for registration, financial aid, enrollment, admissions and advising along with other services and efforts to support students outside of the classroom.
- Community Services – Covers costs related to non-instructional efforts toward public services external to the college’s primary educational mission.
- College Support – Includes general administration, human resources, financial operations and other expenses used to manage and maintain the college.
- Plant Operations/Maintenance – Costs relating to the operation of physical plant including grounds and repair.
- Plant Additions – Includes costs for major structural improvements relating to renovation of buildings, infrastructure, land or other areas outside of ongoing operational efforts.

President's Budget Message

The budget herein is presented to the Linn-Benton Community College (LBCC) Budget Committee and district residents. This budget message provides both a description of our current budget environment and an outline of the fundamental approach to resource allocation moving forward.

The 2022-23 fiscal year has seen the college begin to emerge from the pandemic with some growing clarity on operations, enrollment, and student behavior. Though enrollment is showing signs of stabilization and possible growth there are major headwinds impacting budget that are forcing difficult decision. The enrollment declines triggered by the pandemic have created substantial operating deficits that were only temporarily mitigated by one-time Federal support funds. Though federal support funds provided significant relief for pandemic-related costs and the replacement of substantial lost revenue, the operational budget for 2023-24 has begun to absorb the necessary cost reductions to create a sustainable budget for LBCC. Additional questions on future enrollment and state funding remain but we believe that the budgetary tools and administrative approaches we have adopted over the past few years will be effective tools for constructing a budget that balances our ongoing pursuits with our financial realities.

As with previous budgets, the 2022-23 budget has been developed with an eye toward our future-facing projection model, which provides a strategic, long-term approach to resource allocation and ensures the college is poised to fund both ongoing operations and investments in the future despite the difficult realities of the community college funding (see Figure 1 for current example).

	2021-23 Biennium	2023-25 Biennium		2025-27 Biennium	
	2022-23	2023-24	2024-25	2025-26	2026-27
State Aid	24,295,868	25,996,579	25,996,579	27,296,408	27,296,408
Property Tax	9,981,159	10,390,387	10,816,392	11,259,864	11,721,519
Tuition	17,766,560	18,847,902	19,618,101	20,402,825	21,218,938
Other Revenue	1,020,563	840,817	847,616	892,175	921,004
ERC Federal	1,000,000	1,000,000	-	-	-
Revenue	\$ 54,064,150	\$ 57,075,684	\$ 57,278,688	\$ 59,851,272	\$ 61,157,869
Personnel Costs	47,727,494	49,193,644	49,442,121	49,761,917	51,326,336
Materials/Services	6,104,520	6,409,746	6,602,038	6,734,079	6,868,761
Transfers Out	2,180,011	2,263,718	2,259,418	2,261,218	2,262,568
Budget Enhancements		300,000	300,000	300,000	300,000
Strategic Investments		400,000	400,000	400,000	400,000
Operational Efficiency	-	(1,393,790)	(2,606,210)	-	-
Expenses	\$ 56,012,025	\$ 57,173,318	\$ 56,397,367	\$ 59,457,214	\$ 61,157,665
Net	\$ (1,947,875)	\$ (97,634)	\$ 881,321	\$ 394,058	\$ 204

Figure 1 - The above projection model is constructed using variables for all major revenue and expense categories. The variables can be adjusted according to the latest projections and shifts in expectations making the model dynamic and flexible. New investments are built into the model as well as assumptions for inflation-based growth and other elements that make the model a picture of sustainable operations. With the mission "baked" into the model it is a matter of securing the funding so investment variables can be met.

Funding Model

The college operates on three primary revenue sources: property taxes, tuition and fees, and state appropriations. Reliance on these three sources has created a challenging dynamic with a limited number of balancing levers. This model, however, has not been static as shifts in the funding mix have created new budget considerations for the college. Figure 3 illustrates the historical change in each of the primary revenue sources. Increases in state funding in recent biennia have only started to account for the period of divestment from the state going back to 2008-09. The divestment created nearly a decade of unfunded increases in operating costs and also created a funding model more reliant on student tuition money. This has created challenges for affordability (tuition rates). Further information on each of the primary revenue sources follows.

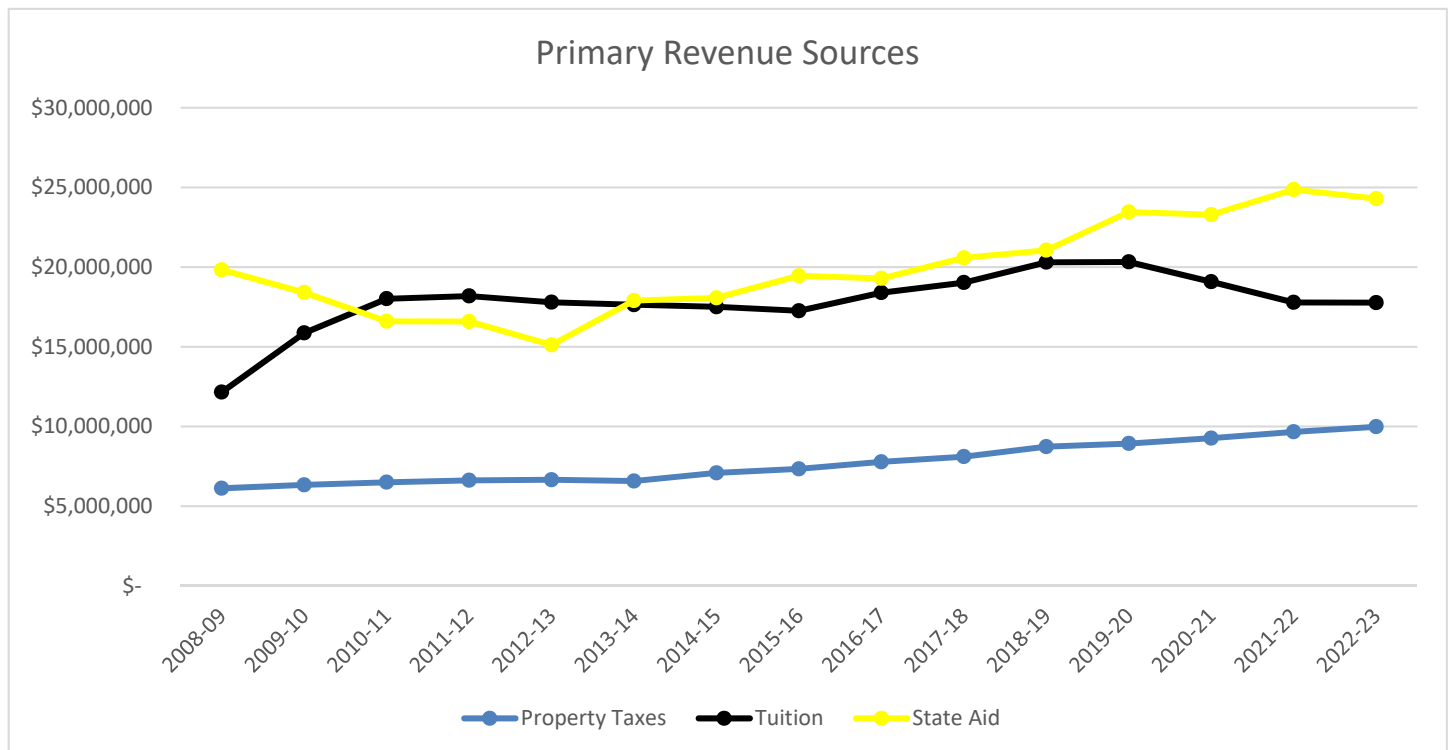
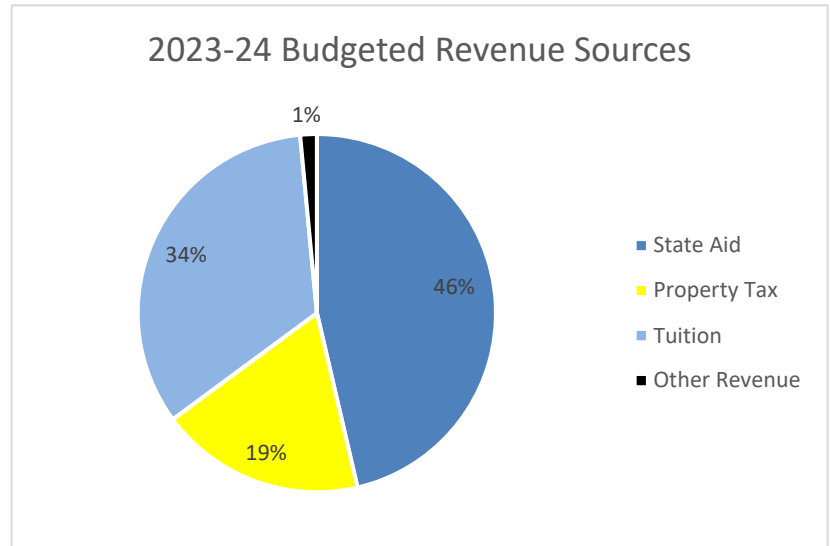


Figure 3 - 2019-20 saw state funding finally surpass the level provided ten years prior. Over this period and beyond, the relative reliance on tuition and fees has increased. Expected state funding levels for the 2023-24 year will result in state aid providing an estimated 46% of total funding. Final 2022-23 figures are projected.

Property Taxes

Though steady and predictable, property taxes are subject to statutory limitations that do not allow for local government control of revenue generation. Measure 50 established permanent tax rates for all local districts and limited future growth to the lower of real market value or assessed value. Local governing boards no longer have the ability to adjust levy rates. Additionally, property tax revenue accounts for less than 20% of the operating funds for the College. Despite the impact of the pandemic, collection rates on property taxes are expected to see minimal decline in the service district.

Tuition Revenue

Enrollment

Tuition and fee revenue is based on both enrollment levels and the tuition rate set by the Board of Education. The 2022-23 academic year has seen the first positive trend in enrollment levels for many years. Though the Summer term began with a five percent decline from the previous Summer, the Fall term saw positive year-over-year growth of nearly 2%. Winter term closed with nearly a 4% increase and with Spring approaching a 10% increase the 2022-23 year will close out with positive growth in each term. Though this suggests an upward trajectory the college is maintaining a relatively conservative approach to budgeted enrollment. Typically, the employment rate has had an inverse relationship with enrollment at community colleges. Individuals facing unemployment with limited job prospects traditionally look to the community college as a positive step forward but far-reaching impact of the pandemic has limited this response. Though the economic recovery has been unsteady and affected different populations disproportionately, the availability of jobs and shortage of workers has created opportunities for many individuals who may otherwise choose to attend college. The college has, therefore, elected to assume flat enrollment for the coming 2023-24 budget year.

Tuition Rate

Lack of state funding has created added demand on tuition revenue. As discussed, total tuition revenue is impacted by the cyclical nature of enrollment. In order to create the long-term trend of tuition support for the overall funding model the tuition rate itself must be adjusted over time. However, the tuition rate has been adjusted unevenly over time. Figure 4 illustrates a series of large increases followed by tuition freezes. This volatility is difficult for students to plan their personal finances around. The preferred model that began in 2016-17 is to trend the increases down and, ultimately, adopt an annual, incremental increase in the tuition rate going forward. The level of the annual increase is influenced by other revenue sources and any resulting budget shortfall. With that understanding, the Board of Education adopted a 6.00% increase for the 2023-24 academic year in March. Though slightly higher than the prior few years, this decision continues the pattern of annual increases kept as low as possible. Though significant revenue questions remain, LBCC continues to seek a balanced solution that does not put undue burden on tuition.

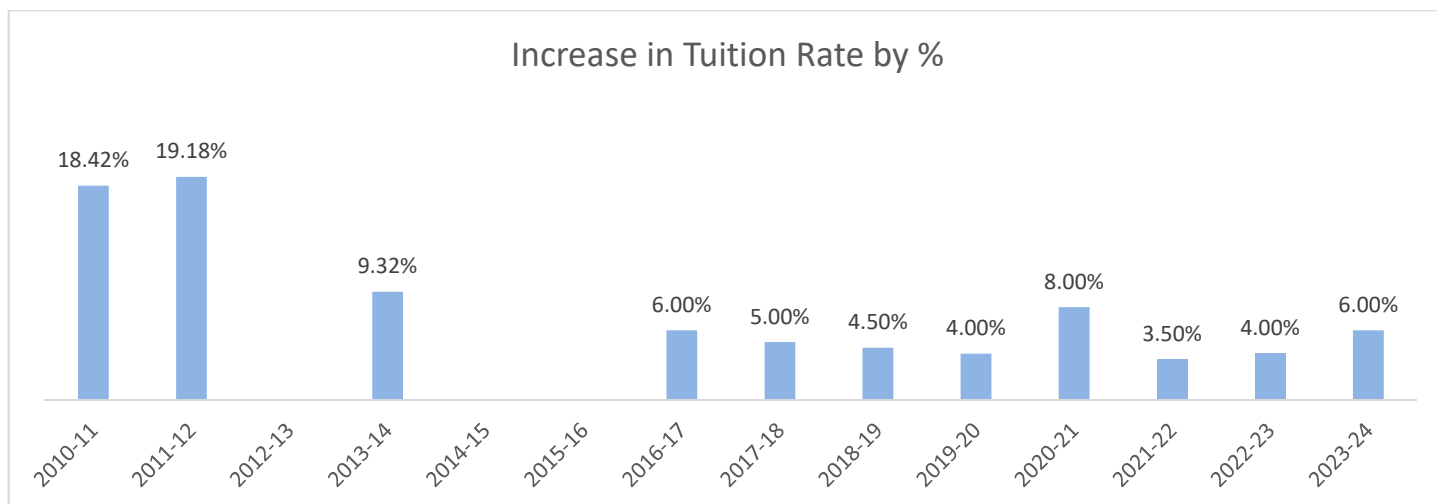


Figure 4 - The college has shifted to a model that adopts smaller, annual tuition rate increases rather than tuition freezes followed by large spikes. The blue columns represent tuition rates approved by the Board of Education while the yellow columns represent proposed/projected tuition rate increases needed to continue to desired trend of incremental increases.

Tuition increases, however, cannot come without careful consideration of student affordability. With the understanding that attending college has far-reaching financial impact on a student’s life (well beyond just the cost of tuition), the college has operationalized many direct affordability efforts. The Linn-Benton Community College Foundation has also taken an active role in generating new funds and leveraging existing monies toward affordability-related use. The college’s reliance on tuition revenue is a funding reality. However, our efforts to identify students in financial need, marshal resources for support, and deliver them in a targeted and timely manner is key to making that reality part of a sustainable model for our students and community. This effort has been made even more important given the far-reaching impact the Covid response has had on the most vulnerable populations in our communities. Affordable textbooks (Open Educational Resources), food security efforts, more progressive student account options, and the pursuit of affordable housing partnerships are just some of the efforts that have been initiated at the college. As Federal COVID relief funding dedicated to students expired it will be more important than ever to expand the above affordability efforts.

State Appropriation

Approximately 46% of the college’s funding is budgeted to come from state aid as appropriated from the Community College Support Fund (CCSF). When the CCSF is determined, the amount set aside for each college is calculated by an established formula. The primary consideration in the formula is each college’s enrollment relative to all other schools. The formula calls for a three-year weighted average of that relative enrollment percentage. The formula weights the most recently completed academic year full-time enrollment figure at 40% with prior years two and three weighted at 30% each. This weighted full-time enrollment figure is then calculated as a percentage of total statewide enrollment.

An effort is currently underway to add a “performance” component to the state funding formula. The model is expected to be part of the funding mechanism beginning in the 2023-24 budget year. A portion of the overall funds will be portioned out based on each school’s success in enrolling students from underrepresented groups while another portion will be dedicated to recognizing students meeting certain progression metrics. Though the full details of the adjusted funding model have not been finalized there is sure to be some impact to LBCC.

Funding formula aside, a substantial increase to the CCSF is vital to the sustainability of the funding model and ability to fully serve our shared mission. The amount provided to the CCSF is a combination of available funding from overall state revenues and the legislative decision to move those funds to community colleges. State aid is therefore largely an economic and political decision outside of our direct control. Though revenue forecasts at the state level have revealed substantial funding available the current expectation based on the Governor’s budget and subsequent Ways and Means budget is just under 7% for the coming biennium. This less-than-needed funding level headlines the budget challenges facing LBCC going into the 2023-24 budget year.

2023-24 Budget Challenges

The funding model outlined above provides the context behind the financial challenges addressed in this proposed 2023-24 budget. The college has been aware of a growing operating deficit as the pandemic created sharp downturns in enrollment. However, with one-time funding from the Federal government, the college was able to navigate this period of time to determine the ultimate effect on enrollment and operations. The 2022-23 fiscal year has provided some positive “post-COVID” enrollment trends which enrollment increasing year-over-year in each term of the year. This is a positive sign that the revenue declines exacerbating the budget deficit are levelling off. The College is looking to remain somewhat conservative with flat enrollment projections for the coming year however as major question marks remain on state funding.

Despite strong revenue projects at the state level currently expected state appropriations for the next biennium (beginning July 1st of the coming fiscal year) for community colleges stand at a modest 7%. This is far below the requested funding level and well short of recent inflation. Though the final appropriation level is not finalized and there remains hope that further positive revenue forecasts or a shift in resource allocation could result in more dollars to the CCSF, the college is budgeting at this lower end to ensure a responsible budget model can be achieved.

The resulting financial picture has created an approximate \$4 million operating deficit. In the prior years of the pandemic the underlying operating deficit was covered through the availability of federal COVID-relief funds which provided temporary relief from the impact of deficit spending. The last of the remaining federal COVID-relief dollars are being spent to close out the 2022-23 year. Figure 5 outlines the funding that has been made available during this period.

	CARES	CRRSA	*ARPA
Institutional	\$ 1,303,338	\$ 4,778,982	\$ 5,310,181
Students	\$ 1,303,338	\$ 1,303,338	\$ 5,368,451
Total	\$ 2,606,676	\$ 6,082,320	\$ 10,750,000

Figure 5 – Three individual relief acts have provided funding to LBCC during the 2020-21 and 2021-22 fiscal years. CARES – Coronavirus Aid, Relief, and Economic Security Act. CRRSA – Coronavirus Response and Relief Supplemental Appropriations. ARPA – American Rescue Plan Act.

In anticipation of this, the college has pursued an additional COVID-relief program known as the Employee Retention Credit. This program provides partial credit for payroll costs for organizations that experienced substantial impact to business operations during the pandemic. The college was made eligible for this program through an extension to the original CARES act. The net credits currently estimated for the college stand at \$6.7 million. These funds will provide continued offset to deficit spending and allow for targeted investments to promote enrollment growth. Some of these targeted investments have been identified and incorporated into this budget. Like HEERF funding, ERC money is one-time in nature and will prevent the college from having to take the entirety of deficit spending from fund balance. The college watches reserve levels closely to ensure

the board-appointed 10% target is being considered. Figure 6 illustrates projected fund balance levels using the forward facing budget projection model.

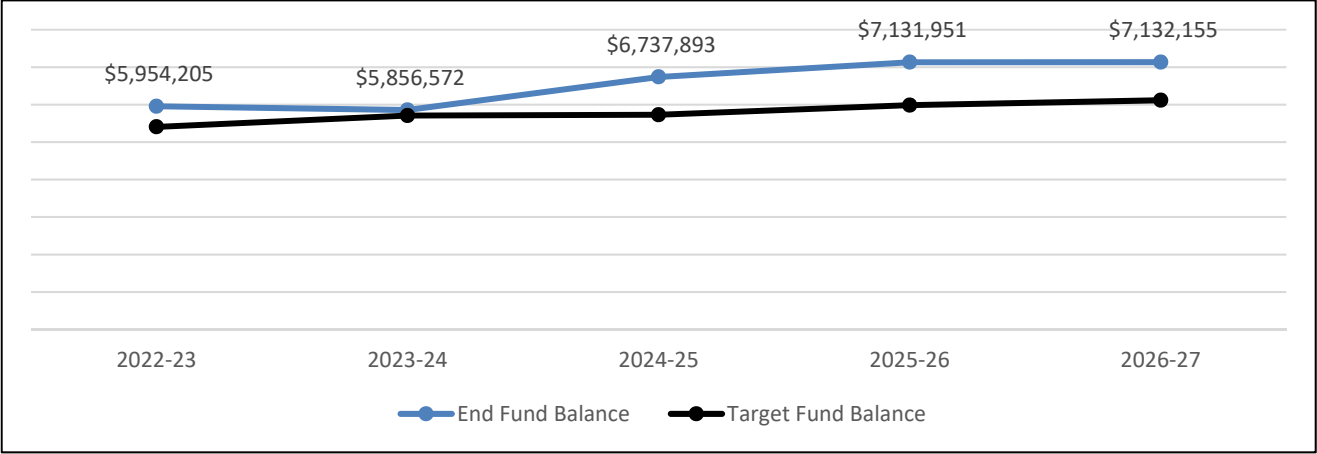


Figure 6 - The Governing Board has set a target fund balance level of 10% of annual revenue. These reserve funds can be spent down to the 10% target level as cost reductions are phased in.

Cost Reductions

With a clearer picture of the underlying operating deficit and recognition that these one-time funding programs cannot continue indefinitely the college has moved forward with cost reductions. The college has identified approximately \$2.4 million in specific cost reductions. \$1.4 million of those reductions are being realized in this 2023-24 budget with the additional \$1.0 million realized in the following 2024-25 budget. The remaining \$1.6 million in needed reductions will be identified over the coming year. However, the college will closely monitor state funding levels and enrollment for the coming fiscal year and reduce that reduction goal when and if the revenue projections allow.

The approach taken in seeking cost reductions is consistent with the mission-based budget philosophy that does not call for across the board reductions. Instead, funds are divested according to the value each contributes to the strategic goals of the college. Community college run lean in the best of times and LBCC has already made significant reductions over the last four years. As a result, this latest round of reductions has proven especially deep, difficult, and painful. These deep cuts further amplify the importance of state funding model that fully funds community colleges and recognizes the substantial fixed cost nature of their operations. This message will continue to be at the forefront of our collective efforts in Salem to increase CCSF funding. Any additional reductions needed (regardless of size) in future budget years will be difficult but will be made with purpose and hope that the college can come through these financial challenges stronger, more dynamic, and backed by a sustainable budget model.

Retirement Costs

One expense category of note that the college holds no direct control over is the required contribution to the Public Employees Retirement System (PERS). The college makes mandatory contributions for all eligible employees to the PERS system. These contributions represent direct expenses to the college. The contribution rates, as set by PERS, are updated at the beginning of each biennium using actuarial analysis. This budget year, which marks the beginning of a new biennium, the PERS rates have unexpectedly declined. The college has been given rates that average out to a 3% reduction. This was due to the timing of the actuarial investment returns calculation, legislative changes made to shore up the PERS benefits rules, and a decision by the PERS Governing Board to move larger rate increases out into the Linn-Benton Community College Adopted 2023-2024 Budget

future. The net result of a 3% rate reduction will offer strong savings while nearly all other expense categories are increasing at inflationary levels.

Investment Opportunities

In line with the mission-driven budget philosophy, this budget recommends the consideration of three primary avenues of investment in LBCC’s future: operational costs associated with capital projects, budget enhancements to further mission and goals, and strategic funding of new initiatives. The total for the three initiatives is \$671,274 for 2023-24. These investments will provide direct support for the College’s mission and enable continued innovation.

Capital Project Operating Costs

The budget must not only factor in the one-time costs for project construction, but the ongoing operational needs that will continue each year going forward. Though construction projects are underway relating to the General Obligation bonds approved in May 2022 there have been no projects completed that require budgeted operational expenses for the coming fiscal year.

Budget Enhancements

Budget Enhancements represent expansions of the existing budget made with a specific, targeted performance in mind. They are designed to allocate resources to strategic goals. Packages likely to be funded include:

Advanced Manufacturing, Trans Tech	1.0 Faculty Computer Aided Drafting	\$103,465
Advanced Manufacturing, Trans Tech	1.0 Faculty Welding	\$103,465
Advanced Manufacturing, Trans Tech	1.0 Classified Instructional Assistant Automotive Technology	\$81,705
Healthcare	Additional 10 day contract Clinical Coordinator	\$6,100
Art, Social Science, Humanities	Increase Materials & Services budget for Musical Production	\$5,600
Art, Social Science, Humanities	Increase Part-time Faculty funds Musical Production	\$22,644
Athletics	Adjust coach stipends to create parity	\$30,000

The majority of new funds allow for expansion in Career Technical Education (CTE) programs where enrollment is poised to grow. This includes Automotive Technology where the college has received grant funding to develop programming for electric vehicles. Funds are also being added to enable ongoing operational costs for the newly updated Musical Production area and to support required clinical site coordination in the healthcare fields. These recommendations are brought forward with the confidence that each one serves to not only further our established strategic goals, but will do so effectively, making the most use of student tuition dollars and taxpayer funds.

Strategic Initiatives

The Board of Education has committed to continued funding for Strategic Investments. This funding level has been increased to \$400,000 annually. Though the historic funding level has been \$500,000 this budget will allow for a strong level of continued innovation. Strategic investments are projects that are unproven but worthy of consideration for a short period of time (no more than two years) in order to be tested. Successful companies do not abandon research and development budgets in tighter financial times but consider them investments in a better future for the organization. Despite a reduced budget footprint the Board’s overall commitment to this funding reflects a similarly bold approach to the future of LBCC. Examples of some of initiatives include:

- Student Employment Center – creation of a dedicated Student Employment Center to provide information, guidance, and opportunity for students to find Workstudy, Learn & Earn, and other employment opportunities on campus. These positions have historically gone under-filled (especially during the pandemic) but represent a proven retention strategy with students.
- Embedded High School Partnerships – funds pay for dedicated staff to embed LBCC partnership operations within local high schools. The position rotates physically to different schools to improve pipeline efforts and bolster enrollment.

Summary

Though the ultimate effects of the pandemic (enrollment) and funding (expected state appropriations) have forced the college to make painful budget reductions there are signs of stability forming through enrollment and the resulting improvement in the underlying operating budget of the college. We are confident and committed to coming through this turbulent time as a stronger, even more focused institution with a sustainable financial model supporting it. This budget calls for the following:

- Targeted increases and investments that improve our operational and instructional capacity allowing us to strengthen growing areas of enrollment.
- Increase in tuition revenue via a 6.0% tuition rate adjustment – this proposed increase recognizes the reality of the college's funding model but balances affordability to the maximum extent possible.
- Identifying cost savings - a first phase of expense reductions totalling nearly \$1.4 million that will help address an underlying operating deficit.
- Leveraging additional federal relief funding to provide improved financial standing to the overall budget.

We will continue to meet this changing environment with a hopeful, creative approach and a commitment to improve our communities through the education we provide.

Acknowledgments

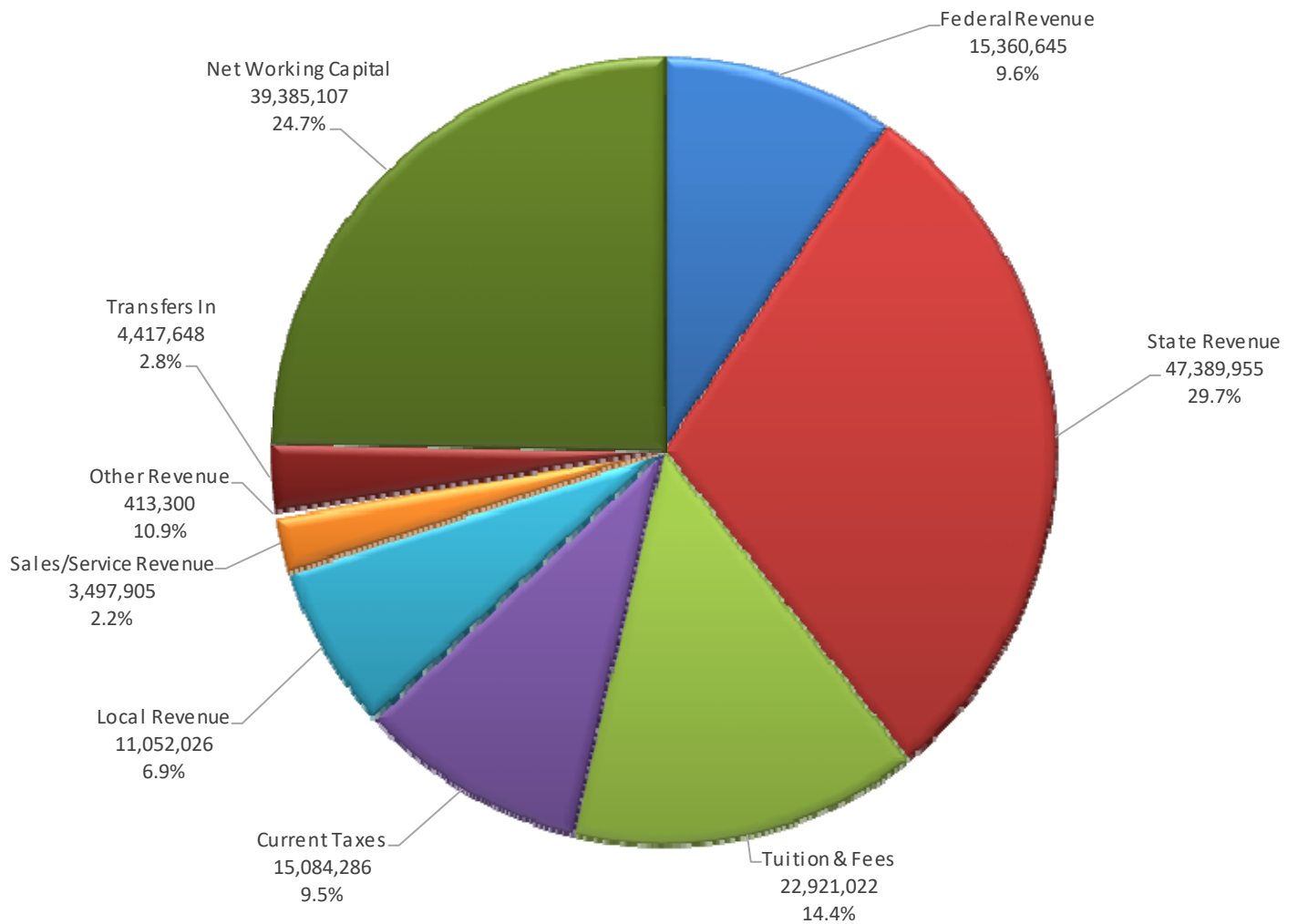
I want to extend my sincere gratitude to all faculty, academic professionals, classified employees, and the confidential and management team for their dedication, commitment, and professionalism in our shared pursuit of our mission. I would also like to extend special thanks to those who have put a considerable amount of time, energy, and effort into the development of this budget. Finally, I would like to recognize the Business Office budget staff for the incredible job they do in pulling together a very complex and comprehensive budget each year. I am grateful for the contributions of the entire college community in helping us move forward together despite the challenging and uncertain era in which we find ourselves.

Sincerely,



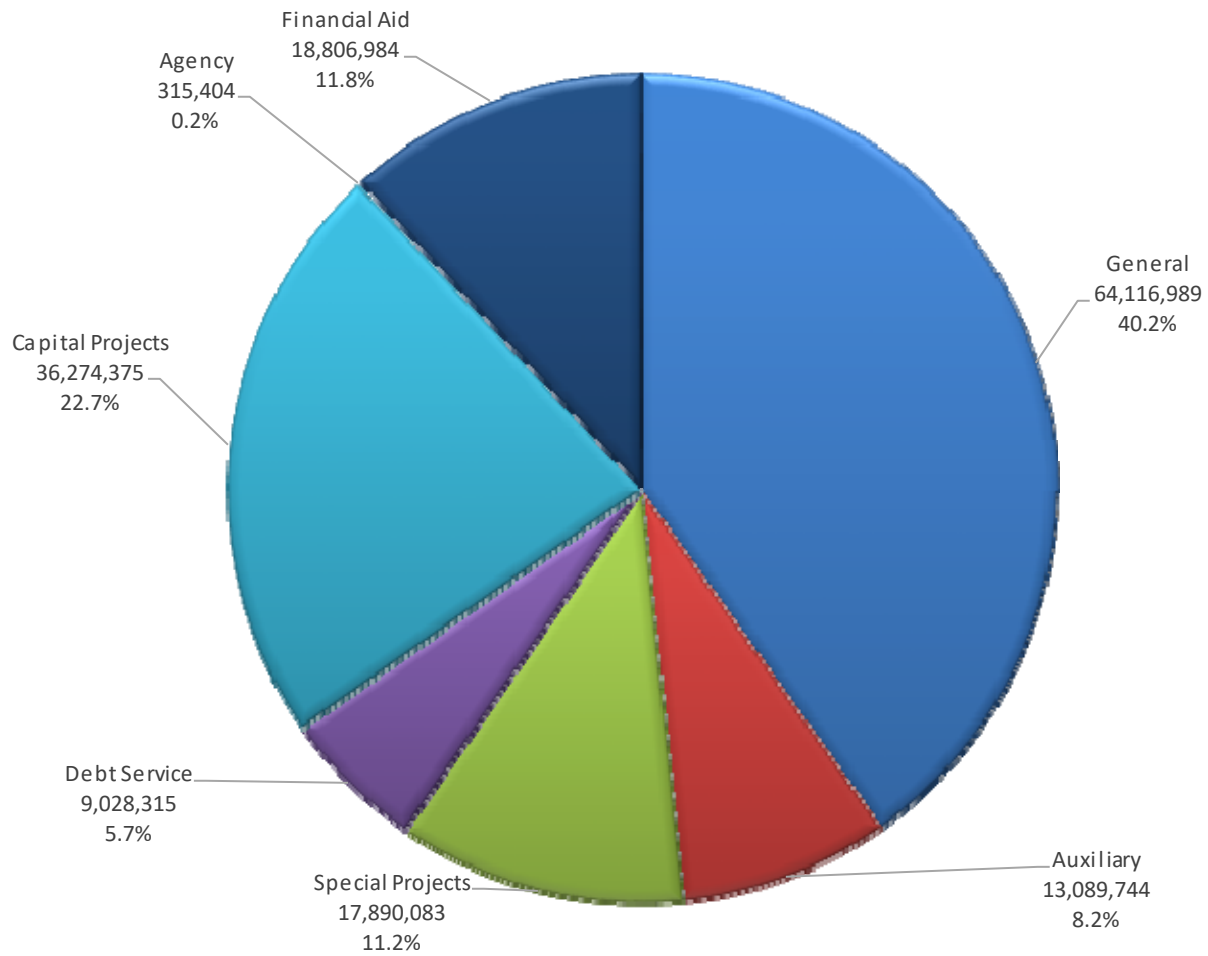
Lisa Avery
President

All Funds Resources



All Funds Resources by Source
\$159,521,894

All Funds Requirements by Fund



Total Requirements by Fund
\$159,521,894

Comparison of 2022-23 Adopted Budget to 2023-24 Adopted Budget

Resources

RESOURCES					
FUND	RESOURCES CATEGORY	ADOPTED & CHANGES 2022-2023	ADOPTED 2023-2024	DOLLAR CHANGE	PERCENT CHANGE
GENERAL	Net Working Capital (Carryover)	\$ 9,151,110	\$ 5,954,205	\$ (3,196,905)	-34.93%
	State Revenue	24,767,790	25,996,579	1,228,789	4.96%
	Local Revenue	27,610,058	29,398,289	1,788,231	6.48%
	Other Revenue	471,725	617,916	146,191	30.99%
	Transfers In	2,275,000	2,150,000	(125,000)	-5.49%
	TOTAL	\$ 64,275,683	\$ 64,116,989	\$ (158,694)	-0.25%
AUXILIARY	Net Working Capital (Carryover)	\$ 3,069,410	\$ 2,984,921	\$ (84,489)	-2.75%
	State Revenue	108,772	108,772	0	0.00%
	Local Revenue	6,733,716	6,485,346	(248,370)	-3.69%
	Sales/Service Revenue	4,280,903	3,497,905	(782,998)	-18.29%
	Other Revenue	38,300	12,800	(25,500)	-66.58%
	Transfers In	0	0	0	0.00%
	TOTAL	\$ 14,231,101	\$ 13,089,744	\$ (1,141,357)	-8.02%
SPECIAL PROJECTS	Net Working Capital (Carryover)	\$ 2,452,576	\$ 3,138,106	\$ 685,530	27.95%
	Federal Revenue	5,792,549	6,782,601	990,052	17.09%
	State Revenue	4,377,806	4,778,604	400,798	9.16%
	Local Revenue	3,211,772	3,190,772	(21,000)	-0.65%
	TOTAL	\$ 15,834,703	\$ 17,890,083	\$ 2,055,380	12.98%
CAPITAL PROJECTS	Net Working Capital (Carryover)	\$ 10,275,450	\$ 27,145,625	\$ 16,870,175	164.18%
	State Revenue	0	8,000,000	8,000,000	0.00%
	Local Revenue	20,500	20,500	0	0.00%
	Other Revenue	16,000,000	0	(16,000,000)	100.00%
	Transfers In	1,088,425	1,108,250	19,825	1.82%
	TOTAL	\$ 27,384,375	\$ 36,274,375	\$ 8,890,000	32.46%
DEBT SERVICE	Local Revenue	\$ 7,679,098	\$ 7,949,597	\$ 270,499	3.52%
	Transfers In	1,076,968	1,078,718	1,750	0.16%
	TOTAL	\$ 8,756,066	\$ 9,028,315	\$ 272,249	3.11%

Comparison of 2022-23 Adopted Budget to 2023-24 Adopted Budget

Resources

		RESOURCES			
FUND	RESOURCES CATEGORY	ADOPTED & CHANGES 2022-2023	ADOPTED 2023-2024	DOLLAR CHANGE	PERCENT CHANGE
FINANCIAL AID	Net Working Capital (Carryover)	\$ 42,500	\$ 42,500	\$ 0	0.00%
	Federal Revenue	11,541,312	8,578,044	(2,963,268)	-25.68%
	State Revenue	8,506,000	8,506,000	0	0.00%
	Local Revenue	1,601,000	1,599,760	(1,240)	-0.08%
	Transfers In	80,483	80,680	197	0.24%
	TOTAL	\$ 21,771,295	\$ 18,806,984	\$ (2,964,311)	-13.62%
AGENCIES/ CLUBS	Net Working Capital (Carryover)	\$ 119,694	\$ 119,750	\$ 56	0.05%
	Local Revenue	195,654	195,654	0	0.00%
	Sales/Service Revenue	0	0	0	0.00%
	Transfers In	0	0	0	0.00%
	TOTAL	\$ 315,348	\$ 315,404	\$ 56	0.02%
TOTAL RESOURCES-ALL FUNDS		\$ 152,568,571	\$ 159,521,894	\$ 6,953,323	4.56%

Comparison of 2021-22 Adopted Budget to 2022-23 Adopted Budget Requirements

REQUIREMENTS							
FUND	PROGRAM CATEGORY	ADOPTED & CHANGES 2022-2023	FTE	ADOPTED 2023-2024	FTE	DOLLAR CHANGE	PERCENT CHANGE
GENERAL	Instruction	\$ 24,703,538	217.572	\$ 26,211,258	231.440	\$ 1,507,720	6.10%
	Instructional Support	12,221,653	120.987	11,499,775	120.987	(721,878)	-5.91%
	Student Services	6,180,266	58.375	6,342,953	60.940	162,687	2.63%
	College Support Services	11,252,391	77.258	11,919,552	76.974	667,161	5.93%
	Plant Operations	3,335,218	13.234	3,478,497	14.234	143,279	4.30%
	Financial Aid/Agency	2,180,011	n/a	2,181,958	n/a	1,947	0.09%
	Reserves	4,382,764	n/a	2,482,996	n/a	(1,899,768)	-43.35%
	TOTAL	\$ 64,255,841	487.426	\$ 64,116,989	504.575	\$ (138,852)	-0.22%
AUXILIARY	Instruction	\$ 4,262,936	23.166	\$ 4,236,547	22.767	\$ (26,389)	-0.62%
	Instructional Support	3,037,161	25.265	3,210,060	25.960	172,899	5.69%
	Student Services	1,564,105	8.004	1,082,340	7.784	(481,765)	-30.80%
	Community Services	200,000	n/a	200,000	n/a	0	0.00%
	College Support Services	1,095,105	1.000	1,188,613	1.000	93,508	8.54%
	Plant Operations	18,000	n/a	18,000	n/a	0	0.00%
	Plant Additions	25,000	n/a	35,000	n/a	10,000	40.00%
	Financial Aid/Agency	340,690	n/a	172,122	n/a	(168,568)	-49.48%
	Auxiliary Enterprises	3,428,881	13.973	2,731,018	14.586	(697,863)	-20.35%
	Reserves	239,380	n/a	216,044	n/a	(23,336)	-9.75%
	TOTAL	\$ 14,211,258	71.408	\$ 13,089,744	72.097	\$ (1,121,514)	-7.89%
SPECIAL PROJECTS	Instruction	\$ 3,725,069	33.121	\$ 4,292,056	39.440	\$ 566,987	15.22%
	Instructional Support	7,817,639	19.376	9,681,480	26.408	1,863,841	23.84%
	Student Services	748,917	4.817	776,780	4.304	27,863	3.72%
	College Support Services	2,866,626	9.278	2,905,872	11.614	39,246	1.37%
	Financial Aid/Agency	500,000	n/a	100,000	n/a	(400,000)	-80.00%
	Reserves	133,895	n/a	133,895	n/a	0	0.00%
	TOTAL	\$ 15,792,146	66.592	\$ 17,890,083	81.766	\$ 2,097,937	13.28%

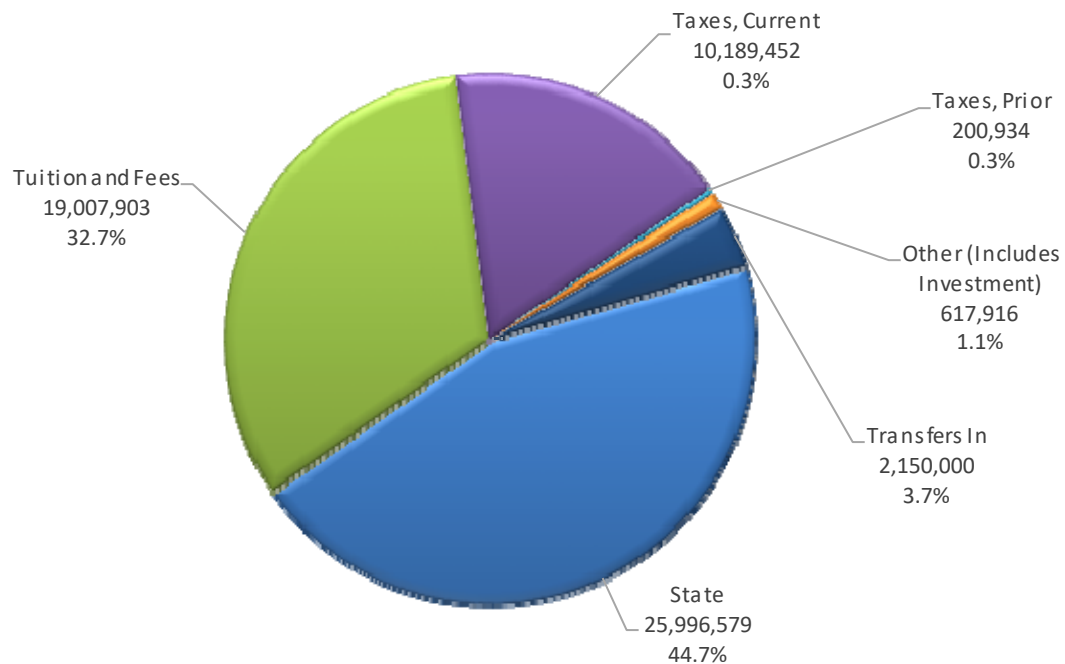
Comparison of 2021-22 Adopted Budget to 2022-23 Adopted Budget Requirements

REQUIREMENTS							
FUND	PROGRAM CATEGORY	ADOPTED & CHANGES 2022-2023	FTE	ADOPTED 2023-2024	FTE	DOLLAR CHANGE	PERCENT CHANGE
CAPITAL PROJECTS	Instruction	\$ 5,450	n/a	\$ 5,450	n/a	0	0.00%
	Instructional Support	651,954	5.250	615,003	5.250	(36,951)	-5.67%
	College Support Services	6,503,046	n/a	6,236,014	n/a	(267,032)	-4.11%
	Plant Operations	1,243,750	n/a	1,243,750	n/a	0	0.00%
	Plant Additions	17,000,000	n/a	26,000,000	n/a	9,000,000	52.94%
	Financial Aid/Agency	1,980,175	n/a	2,174,158	n/a	193,983	9.80%
	TOTAL	<u>\$ 27,384,375</u>	<u>5.250</u>	<u>\$ 36,274,375</u>	<u>5.250</u>	<u>8,890,000</u>	<u>32.46%</u>
DEBT SERVICE	College Support Services	\$ 8,756,066	n/a	\$ 9,028,315	n/a	\$ 272,249	3.11%
	TOTAL	<u>\$ 8,756,066</u>	<u>n/a</u>	<u>\$ 9,028,315</u>	<u>n/a</u>	<u>\$ 272,249</u>	<u>3.11%</u>
FINANCIAL AID	College Support Services	\$ 10,000	n/a	\$ 10,000	n/a	\$ 0	0.00%
	Financial Aid/Agency	21,761,295	9.263	18,796,984	10.017	(2,964,311)	-13.62%
	TOTAL	<u>\$ 21,771,295</u>	<u>9.263</u>	<u>\$ 18,806,984</u>	<u>10.017</u>	<u>\$ (2,964,311)</u>	<u>-13.62%</u>
AGENCIES/ CLUBS	Instructional Support	\$ 0	n/a	\$ 0	n/a	\$ 0	0.00%
	Student Services	313,147	0.266	313,203	0.266	56	0.02%
	Community Services	0	n/a	0	n/a	0	0.00%
	Financial Aid/Agency	0	n/a	0	n/a	0	0.00%
	Reserves	2,201	n/a	2,201	n/a	0	0.00%
	TOTAL	<u>\$ 315,348</u>	<u>0.266</u>	<u>\$ 315,404</u>	<u>0.266</u>	<u>\$ 56</u>	<u>0.02%</u>
TOTAL REQUIREMENTS-ALL FUNDS		<u>\$ 152,568,571</u>	<u>634.955</u>	<u>\$ 159,521,894</u>	<u>668.721</u>	<u>\$ 7,035,565</u>	<u>\$ 4.61%</u>

General Fund

Summary of Resources

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
State	\$ 23,290,089	\$ 24,925,111	\$ 24,767,790	\$ 25,996,579
Federal	3,083,379	1,618,043	0	0
Tuition and Fees	19,080,442	17,022,722	17,515,288	19,007,903
Taxes, Current	9,102,375	9,625,664	9,899,552	10,189,452
Taxes, Prior	161,682	164,647	195,218	200,934
Other (Includes Investment)	1,080,626	452,013	471,725	617,916
Transfers In	331,087	150,000	2,275,000	2,150,000
Sub-Total Revenue	56,129,680	53,958,200	55,124,573	58,162,784
Net Working Capital (Carryover)	6,746,067	10,347,428	9,151,110	5,954,205
TOTAL RESOURCES	62,875,747	\$ 64,305,628	\$ 64,275,683	\$ 64,116,989



General Fund

Summary of Resources

			CURRENT	PROPOSED	APPROVED	ADOPTED
	ACTUAL	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET
ACCOUNT NUMBER AND NAME	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
01110 Taxes, Current	9,102,375	9,625,664	9,899,552	10,189,452	10,189,452	10,189,452
01120 Taxes, Prior	161,682	164,647	195,218	200,934	200,934	200,934
012XX Tuition and Fees	19,080,442	17,022,722	17,515,288	19,007,903	19,007,903	19,007,903
014XX Interest from All Sources	118,870	106,317	61,225	207,416	207,416	207,416
0165X Admissions Application Fees	2,356	12,610	0	0	0	0
016XX Testing Fees	325	940	0	0	0	0
01730 Facility Rental Fees	4,782	6,311	10,000	10,000	10,000	10,000
01745 Telecomm. Equipment Rental	27,000	30,095	0	0	0	0
01785 Indirect Cost/Admin. Allow. Rev.	871,138	157,307	350,000	350,000	350,000	350,000
04210 State Reimbursement	23,290,089	24,925,111	24,767,790	25,996,579	25,996,579	25,996,579
5310 Federal Grants	3,083,379	1,618,043	0	0	0	0
0XXXX Miscellaneous--Other Revenue	56,155	138,433	50,500	50,500	50,500	50,500
80200 Transfer In--From Auxiliary Fund	297,401	150,000	275,000	150,000	150,000	150,000
80300 Transfer In--From Special Proj Fund	33,686	0	0	0	0	0
80600 Transfer In--From Plant Fund	0	0	2,000,000	2,000,000	2,000,000	2,000,000
09999 Net Working Capital	0	0	9,151,110	5,954,205	5,954,205	5,954,205
TOTAL RESOURCES	56,129,680	53,958,200	64,275,683	64,116,989	64,116,989	64,116,989

Prior year columns show actual revenues for the fiscal year indicated.

Budget year columns show estimated resources, including net working capital-carryover.

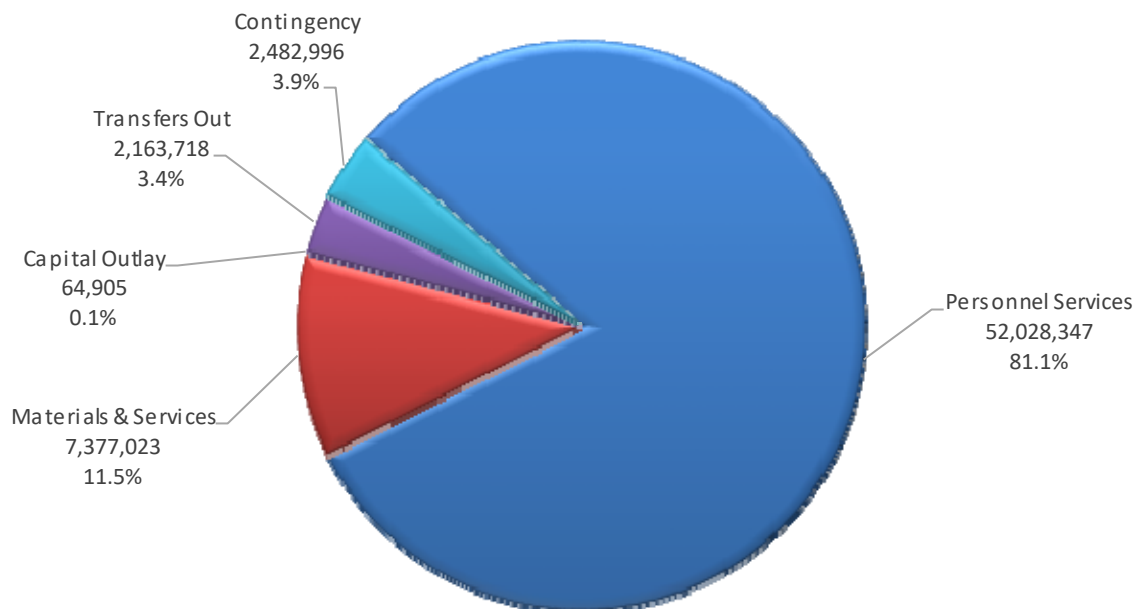
Notes to 2023-2024 Budget Year

- Net Working Capital – Actual is based on prior year ending balance. Budget year columns are Board directed.
- State – Based on latest estimates provided by the Higher Education Coordinating Commission.
- Tuition & Fees – 2023-24 General Fund tuition is set at \$139.81 per credit and an additional differential tuition of 21% for selected classes.
- Taxes, Current – Net levy tax collections at 95% plus offsets: assumes 4.10% growth over projected FY22-23.
- Taxes, Prior – Taxes collected for prior year assessments.
- Transfers In – Includes overhead East Linn Center.

General Fund

Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Personnel Services	\$ 45,883,651	\$ 46,792,012	\$ 50,565,158	\$ 52,028,347
Materials & Services	4,891,689	6,556,958	7,063,003	7,377,023
Capital Outlay	111,656	40,043	64,905	64,905
Transfers Out	1,607,891	3,014,592	2,180,011	2,163,718
Sub-Total Expenditures	52,494,887	56,403,605	59,873,077	61,633,993
Contingency	0	0	4,382,764	2,482,996
Unappropriated Ending Fund Balance	10,347,428	7,902,078	0	0
TOTAL REQUIREMENTS	\$ 62,842,315	\$ 64,305,683	\$ 64,255,841	\$ 64,116,989



General Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	17,252,724	6,147,671	3,983,081	0	5,380,895	872,572	0	0	0	33,636,943
BENEFIT EXPENSES	8,543,034	3,616,922	2,323,064	0	3,303,088	605,296	0	0	0	18,391,404
MATERIALS & SERVICES	815,491	835,280	456,813	0	3,220,567	2,000,632	0	0	0	7,328,783
FINANCIAL AID	0	0	30,000	0	0	0	0	18,240	0	48,240
CAPITAL OUTLAY	0	49,905	0	0	15,000	0	0	0	0	64,905
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	2,482,996	2,482,996
TRANSFERS OUT	0	0	0	0	0	0	0	2,163,718	0	2,163,718
	<u>26,611,249</u>	<u>10,649,778</u>	<u>6,792,958</u>	<u>0</u>	<u>11,919,550</u>	<u>3,478,500</u>	<u>0</u>	<u>2,181,958</u>	<u>2,482,996</u>	<u>64,116,989</u>

Notes to 2023-2024 Budget Year

- Personnel Expenses – Includes salary and benefit expense.
- Materials and Services – Includes materials, supplies, printing, utilities, contract services and other services.
- Capital Outlay – Building construction and equipment with a unit cost of \$5,000 or more and a useful life of one year or more.
- Transfers Out – Transfer to other funds.
 - Roof Reserves - \$200,000
 - Major Maintenance Reserve - \$355,000
 - Technology Reserve - \$500,000
 - General Equipment Reserve - \$30,000
 - Debt Service - \$1,078,718
- Contingency – Amount set aside for the upcoming year, including budgeted ending fund balance.

General Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
10000 INSTRUCTION									
Personnel Services	23,091,280	23,189,598	23,873,842	217.572	25,395,767	231.440	25,395,767	25,395,767	231.44
Materials & Services	500,995	670,247	829,696	n/a	815,491	n/a	815,491	815,491	n/a
Capital Outlay	56,900	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	23,649,175	23,859,845	24,703,538	217.572	26,211,258	231.440	26,211,258	26,211,258	231.440
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	8,817,576	9,468,361	11,429,551	120.987	10,614,590	112.360	10,614,590	10,614,590	112.360
Materials & Services	293,762	339,807	742,197	n/a	835,280	n/a	835,280	835,280	n/a
Capital Outlay	49,756	40,043	49,905	n/a	49,905	n/a	49,905	49,905	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	9,161,094	9,848,211	12,221,653	120.987	11,499,775	112.360	11,499,775	11,499,775	112.360
30000 STUDENT SERVICES									
Personnel Services	5,124,145	5,324,728	5,609,605	58.375	5,856,140	60.940	5,856,140	5,856,140	60.940
Materials & Services	185,794	351,073	570,661	n/a	486,813	n/a	486,813	486,813	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	5,309,939	5,675,801	6,180,266	58.375	6,342,953	60.940	6,342,953	6,342,953	60.940
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	7,723,220	7,758,037	8,317,574	77.258	8,683,985	76.974	8,683,985	8,683,985	76.974
Materials & Services	2,070,416	3,122,672	2,919,817	n/a	3,220,567	n/a	3,220,567	3,220,567	n/a
Capital Outlay	0	0	15,000	n/a	15,000	n/a	15,000	15,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	9,793,636	10,880,709	11,252,391	77.258	11,919,552	76.974	11,919,552	11,919,552	76.974
60000 PLANT OPERATIONS/MAINTENANCE									
Personnel Services	1,127,434	1,051,288	1,334,586	13.234	1,477,865	14.234	1,477,865	1,477,865	14.234
Materials & Services	1,840,733	2,073,159	2,000,632	n/a	2,000,632	n/a	2,000,632	2,000,632	n/a
Capital Outlay	5,000	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	2,973,167	3,124,447	3,335,218	13.234	3,478,497	14.234	3,478,497	3,478,497	14.234
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	1,607,891	3,014,592	2,180,011	n/a	2,181,958	n/a	2,181,958	2,181,958	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	1,607,891	3,014,592	2,180,011	n/a	2,181,958	n/a	2,181,958	2,181,958	n/a

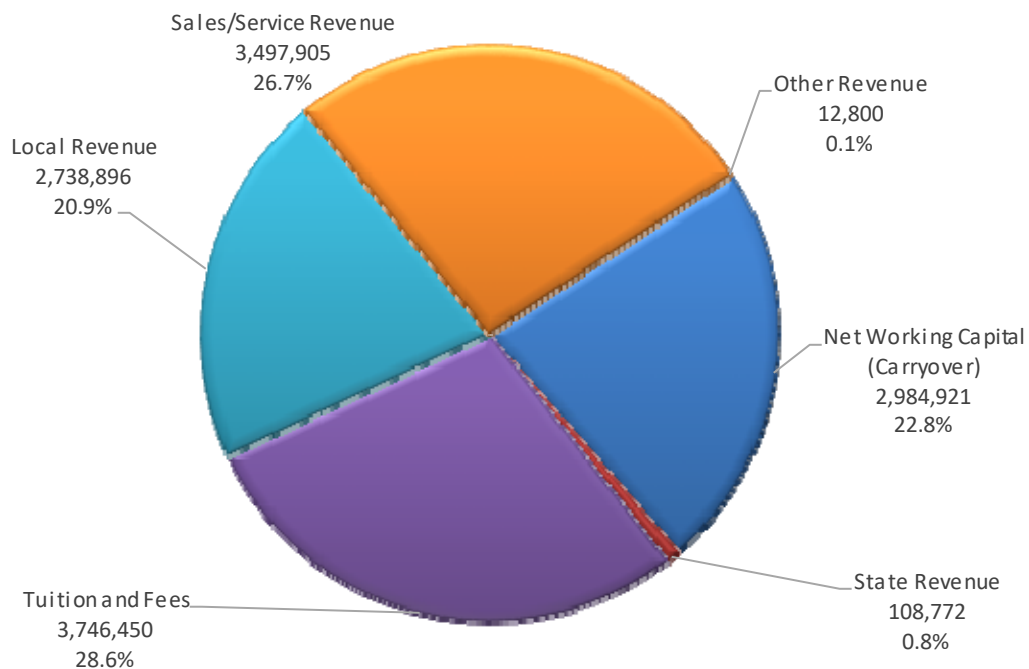
General Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	4,382,764	n/a	2,482,996	n/a	2,482,996	2,482,996	n/a
Total Program Requirements	0	0	4,382,764	n/a	2,482,996	n/a	2,482,996	2,482,996	n/a
TOTAL REQUIREMENTS									
Personnel Services	45,883,655	46,792,012	50,565,158	487.426	52,028,347	495.948	52,028,347	52,028,347	n/a
Materials & Services	4,891,700	6,556,958	7,063,003	n/a	7,358,783	n/a	7,358,783	7,358,783	n/a
Capital Outlay	111,656	40,043	64,905	n/a	64,905	n/a	64,905	64,905	n/a
Transfers Out	1,607,891	3,014,592	2,180,011	n/a	2,181,958	n/a	2,181,958	2,181,958	n/a
Contingency/Unapp.End.Fund.Bal	0	0	4,382,764	n/a	2,482,996	n/a	2,482,996	2,482,996	n/a
TOTAL PROGRAM REQUIREMENTS	52,494,902	56,403,605	64,255,841	487.426	64,116,989	495.948	64,116,989	64,116,989	n/a

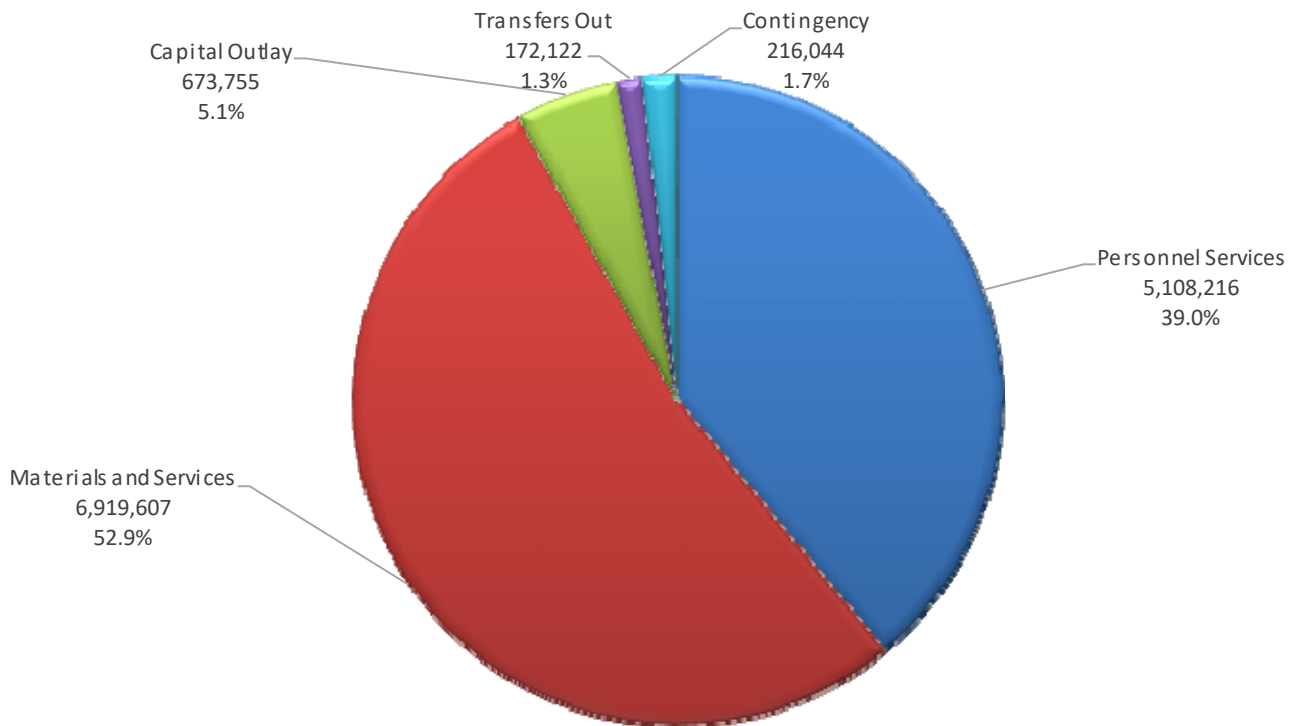
Auxiliary Fund Summary of Resources

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Net Working Capital (Carryover)	\$ 3,797,730	\$ 3,941,956	\$ 3,069,410	\$ 2,984,921
State Revenue	117,064	160,408	108,772	108,772
Federal Revenue	470,964	946,687	0	0
Tuition and Fees	2,124,758	2,199,326	3,970,713	3,746,450
Local Revenue	1,760,702	1,670,065	2,763,003	2,738,896
Sales/Service Revenue	1,217,712	1,464,699	4,280,903	3,497,905
Other Revenue	63,560	57,183	38,300	12,800
Transfers In	0	0	0	0
TOTAL RESOURCES	\$ 9,552,490	\$ 10,440,324	\$ 14,231,101	\$ 13,089,744



Auxiliary Fund Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Personnel Services	\$ 2,303,009	\$ 2,931,491	\$ 4,939,778	\$ 5,108,216
Materials and Services	2,514,962	3,058,798	8,038,998	6,919,607
Capital Outlay	32,095	56,209	672,255	673,755
Transfers Out	336,565	710,293	340,690	172,122
Contingency	0	0	239,380	216,044
<i>Sub-Total</i>	5,186,631	6,756,791	14,231,101	13,089,744
Unappropriated Ending Fund Balance	<u>3,941,956</u>	<u>4,218,312</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u>\$ 9,128,587</u>	<u>\$ 10,975,103</u>	<u>\$ 14,231,101</u>	<u>\$ 13,089,744</u>



Auxiliary Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	1,281,889	1,260,496	965,002	0	270,280	0	0	0	0	3,777,667
BENEFIT EXPENSES	469,448	416,394	401,351	0	43,344	0	0	0	0	1,330,537
MATERIALS & SERVICES	1,798,735	1,355,283	768,148	200,000	667,488	18,000	0	0	0	4,807,654
MATERIALS FOR RESALE	526,599	45,500	1,398,939	0	0	0	0	0	0	1,971,038
FINANCIAL AID	0	0	140,915	0	0	0	0	0	0	140,915
CAPITAL OUTLAY	159,871	132,384	139,000	0	207,500	0	35,000	0	0	673,755
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	216,044	216,044
TRANSFERS OUT	0	0	0	0	0	0	0	172,122	0	172,122
	4,236,542	3,210,057	3,813,355	200,000	1,188,612	18,000	35,000	172,122	216,044	13,089,732

Auxiliary Fund Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
10000 INSTRUCTION									
Personnel Services	987,296	1,205,798	1,709,707	23.166	1,751,342	22.767	1,751,342	1,751,342	23
Materials & Services	688,614	889,192	2,393,358	n/a	2,325,334	n/a	2,325,334	2,325,334	n/a
Capital Outlay	829	0	159,871	n/a	159,871	n/a	159,871	159,871	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	1,676,739	2,094,990	4,262,936	23.166	4,236,547	22.767	4,236,547	4,236,547	22.767
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	531,021	668,121	1,517,236	25.265	1,676,893	25.960	1,676,893	1,676,893	25.960
Materials & Services	423,911	454,205	1,387,541	n/a	1,400,783	n/a	1,400,783	1,400,783	n/a
Capital Outlay	1,666	17,900	132,384	n/a	132,384	n/a	132,384	132,384	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	956,598	1,140,226	3,037,161	25.265	3,210,060	25.960	3,210,060	3,210,060	25.960
30000 STUDENT SERVICES									
Personnel Services	36,312	216,598	463,013	8.004	408,377	7.784	408,377	408,377	7.784
Materials & Services	299,740	412,561	1,050,092	n/a	624,963	n/a	624,963	624,963	n/a
Capital Outlay	29,600	0	51,000	n/a	49,000	n/a	49,000	49,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	365,652	629,159	1,564,105	8.004	1,082,340	7.784	1,082,340	1,082,340	7.784
40000 COMMUNITY SERVICES									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	192,400	196,100	200,000	n/a	200,000	n/a	200,000	200,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	192,400	196,100	200,000	n/a	200,000	n/a	200,000	200,000	n/a
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	94,793	98,986	306,117	1.000	313,625	1.000	313,625	313,625	1.000
Materials & Services	60,825	97,032	581,488	n/a	667,488	n/a	667,488	667,488	n/a
Capital Outlay	0	0	207,500	n/a	207,500	n/a	207,500	207,500	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	155,618	196,018	1,095,105	1.000	1,188,613	1.000	1,188,613	1,188,613	1.000
60000 PLANT OPERATIONS/MAINTENANCE									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	67,943	74,412	18,000	n/a	18,000	n/a	18,000	18,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	67,943	74,412	18,000	n/a	18,000	n/a	18,000	18,000	n/a

Auxiliary Fund Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
70000 PLANT ADDITIONS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	25,000	n/a	35,000	n/a	35,000	35,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	0	25,000	n/a	35,000	n/a	35,000	35,000	n/a
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	379,213	710,293	340,690	n/a	172,122	n/a	172,122	172,122	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	336,565	710,293	340,690	n/a	172,122	n/a	172,122	172,122	n/a
85000 AUXILIARY ENTERPRISES									
Personnel Services	653,587	741,988	923,862	13.973	957,979	14.586	957,979	957,979	15
Materials & Services	793,473	935,296	2,408,519	n/a	1,683,039	n/a	1,683,039	1,683,039	n/a
Capital Outlay	0	38,309	96,500	n/a	90,000	n/a	90,000	90,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	1,447,060	1,715,593	3,428,881	13.973	2,731,018	14.586	2,731,018	2,731,018	14.586
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	239,380	n/a	216,044	n/a	216,044	216,044	n/a
Total Program Requirements	0	0	239,380	n/a	216,044	n/a	216,044	216,044	n/a
TOTAL REQUIREMENTS									
Personnel Services	2,303,009	2,931,491	4,939,778	71.408	5,108,216	72.097	5,108,216	5,108,216	n/a
Materials & Services	2,514,962	3,058,798	8,038,998	n/a	6,919,607	n/a	6,919,607	6,919,607	n/a
Capital Outlay	32,095	56,209	672,255	n/a	673,755	n/a	673,755	673,755	n/a
Transfers Out	336,565	710,293	340,690	n/a	172,122	n/a	172,122	172,122	n/a
Contingency/Unapp.End.Fund.Bal	0	0	239,380	n/a	216,044	n/a	216,044	216,044	n/a
TOTAL PROGRAM REQUIREMENTS	5,186,631	6,756,791	14,231,101	71.408	13,089,744	72.097	13,089,744	13,089,744	n/a

Auxiliary Fund

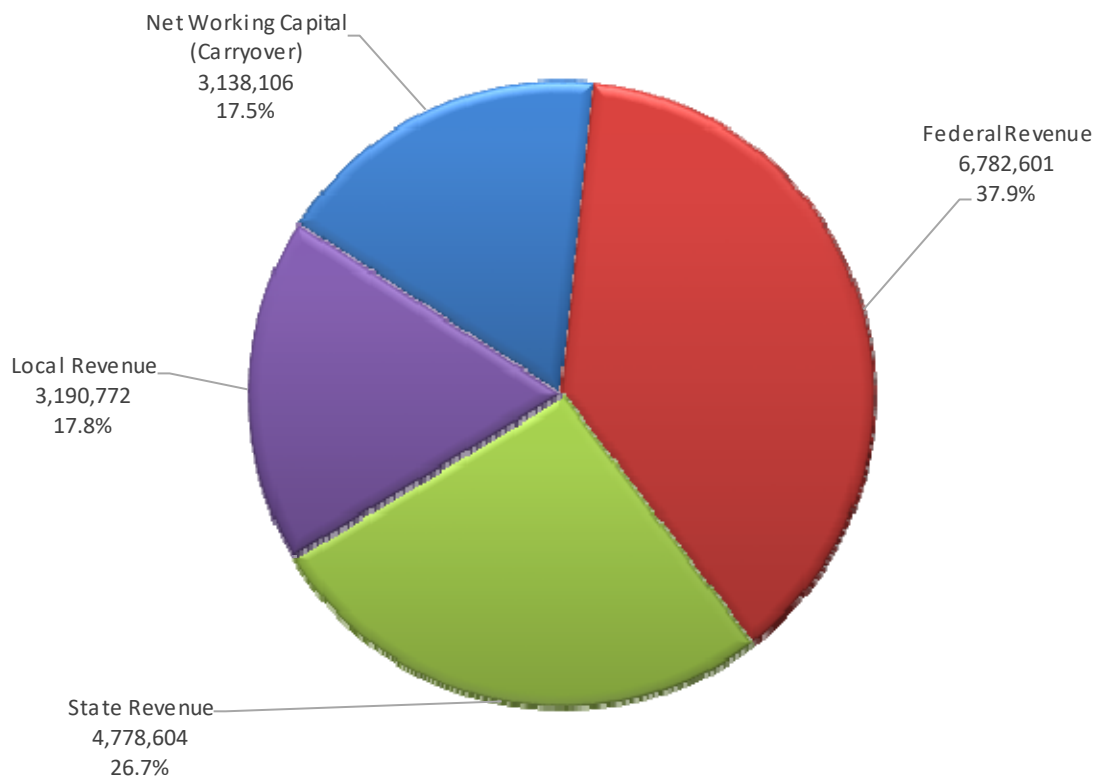
Summary of Resources and Requirements

RESOURCES						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
Division Projects	929,726	1,015,599	2,678,900	2,712,196	2,712,196	2,712,196
Division Instructional Fees	371,803	354,496	1,020,995	1,030,423	1,030,423	1,030,423
Conferences/Contracted Training	1,243,257	2,143,751	3,828,935	3,893,169	3,893,169	3,893,169
Student Activities	234,929	336,795	523,821	46,283	46,283	46,283
Athletics	211,387	194,823	257,238	209,447	209,447	209,447
Excess Property	31,442	25,118	18,000	18,000	18,000	18,000
Technology Fee	526,737	465,569	856,614	869,044	869,044	869,044
Transportation/Safety Fee	239,621	217,126	250,000	330,000	330,000	330,000
Enterprise Funds	2,171,169	1,786,158	3,455,243	2,732,318	2,732,318	2,732,318
Lebanon Center Rental Fund	309,312	309,575	581,070	481,070	481,070	481,070
Research Enterprise	175,200	175,200	160,285	167,793	167,793	167,793
Auxiliary Revenue Program	0	0	600,000	600,000	600,000	600,000
TOTAL RESOURCES	6,444,583	7,024,210	14,231,101	13,089,743	13,089,743	13,089,743
REQUIREMENTS						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
Division Projects	767,544	1,156,337	2,678,900	2,712,196	2,712,196	2,712,196
Division Instructional Fees	293,093	340,757	1,020,995	1,030,423	1,030,423	1,030,423
Conferences/Contracted Training	1,348,091	1,777,319	3,828,935	3,893,169	3,893,169	3,893,169
Student Activities	193,363	251,837	523,821	46,283	46,283	46,283
Athletics	137,113	243,945	257,238	209,447	209,447	209,447
Excess Property	135	5,573	18,000	18,000	18,000	18,000
Technology Fee	478,981	543,919	856,614	869,044	869,044	869,044
Transportation/Safety Fee	210,486	216,476	250,000	330,000	330,000	330,000
Enterprise Funds	1,447,575	1,715,508	3,455,243	2,732,318	2,732,318	2,732,318
East Linn Center	241,026	242,314	581,070	481,070	481,070	481,070
Research Enterprise	123,578	144,704	160,285	167,793	167,793	167,793
Auxiliary Revenue Program	0	0	600,000	600,000	600,000	600,000
TOTAL REQUIREMENTS	5,240,985	6,638,689	14,231,101	13,089,743	13,089,743	13,089,743

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included. Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

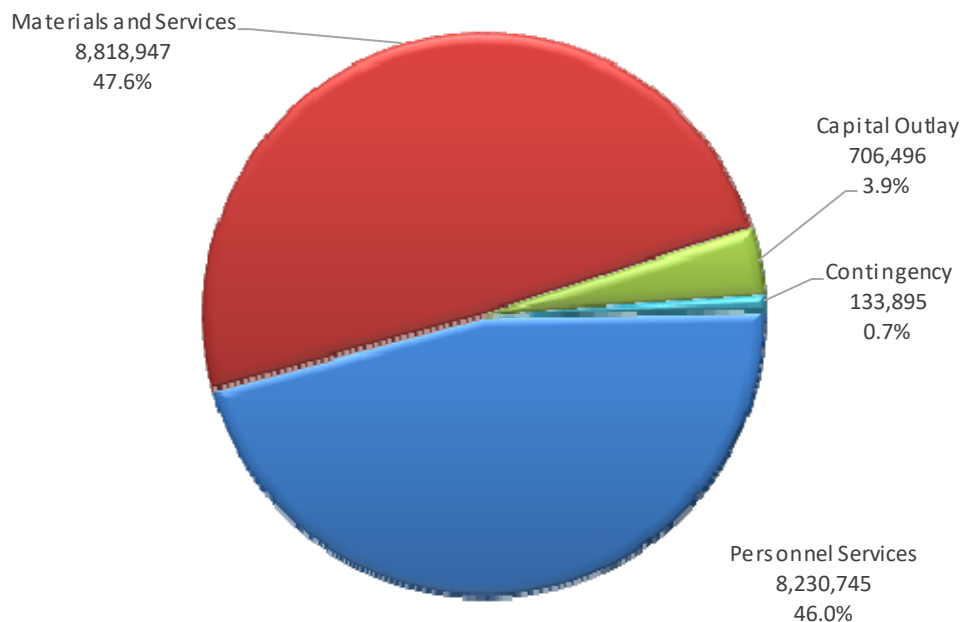
Special Projects Fund Summary of Resources

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Net Working Capital (Carryover)	\$ 774,226	\$ 1,086,968	\$ 2,410,019	\$ 3,138,106
Federal Revenue	11,675,952	13,179,749	5,792,549	6,782,601
State Revenue	2,694,966	2,868,665	4,377,806	4,778,604
Local Revenue	1,249,668	1,521,815	3,211,772	3,190,772
Other Revenue	14,812	3,116	0	0
Transfers In	136,606	0	0	0
TOTAL RESOURCES	\$ 16,546,230	\$ 18,660,313	\$ 15,792,146	\$ 17,890,083



Special Projects Fund Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Personnel Services	\$ 4,502,851	\$ 4,885,942	\$ 7,052,138	\$ 8,230,745
Materials and Services	10,865,144	11,883,168	7,549,617	8,818,947
Capital Outlay	85,178	822,754	1,056,496	706,496
Transfers Out	0	0	0	0
Contingency	0	0	133,895	133,895
Sub-Total	15,453,173	17,591,864	15,792,146	17,890,083
Unappropriated Ending Fund Balance	1,086,968	1,064,643	0	0
TOTAL REQUIREMENTS	\$ 16,540,141	\$ 18,656,507	\$ 15,792,146	\$ 17,890,083



Special Projects Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	2,066,719	2,542,281	335,669	0	1,025,298	0	0	0	0	5,969,967
BENEFIT EXPENSES	958,073	926,564	102,426	0	273,715	0	0	0	0	2,260,778
MATERIALS & SERVICES	1,210,775	5,789,938	338,684	0	1,256,859	0	0	0	0	8,596,256
FINANCIAL AID	0	122,691	0	0	0	0	0	100,000	0	222,691
CAPITAL OUTLAY	56,496	300,000	0	0	350,000	0	0	0	0	706,496
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	133,895	133,895
	4,292,063	9,681,474	776,779	0	2,905,872	0	0	100,000	133,895	17,890,083

Special Projects Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
10000 INSTRUCTION									
Personnel Services	1,906,101	1,896,837	2,479,623	33.121	2,948,190	39.440	2,948,190	3,024,785	39.440
Materials & Services	1,270,976	956,401	1,188,950	n/a	1,138,964	n/a	1,138,964	1,210,775	n/a
Capital Outlay	9,371	31,487	56,496	n/a	56,496	n/a	56,496	56,496	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	3,186,448	2,884,725	3,725,069	33.121	4,143,650	39.440	4,143,650	4,292,056	39.440
20000 INSTRUCTIONAL SUPPORT									
Personnel Services	1,801,636	2,290,419	3,114,305	19.376	3,468,851	26.408	3,468,851	3,468,851	26.408
Materials & Services	1,405,505	1,581,266	4,553,334	n/a	5,912,629	n/a	5,912,629	5,912,629	n/a
Capital Outlay	0	0	150,000	n/a	300,000	n/a	300,000	300,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	3,207,141	3,871,685	7,817,639	19.376	9,681,480	26.408	9,681,480	9,681,480	26.408
30000 STUDENT SERVICES									
Personnel Services	263,465	357,368	448,443	4.817	438,096	4.304	438,096	438,096	4.304
Materials & Services	291,096	188,057	300,474	n/a	338,684	n/a	338,684	338,684	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	554,561	545,425	748,917	4.817	776,780	4.304	776,780	776,780	4.304
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	531,649	341,318	1,009,767	9.278	1,299,013	11.614	1,299,013	1,299,013	11.614
Materials & Services	5,537,532	3,729,899	1,006,859	n/a	1,256,859	n/a	1,256,859	1,256,859	n/a
Capital Outlay	75,807	791,267	850,000	n/a	350,000	n/a	350,000	350,000	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	6,144,988	4,862,484	2,866,626	9.278	2,905,872	11.614	2,905,872	2,905,872	11.614
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	0	0	n/a	0	n/a	0	0	n/a

Special Projects Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
80000 FINANCIAL AID									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	2,360,035	5,427,545	500,000	n/a	100,000	n/a	100,000	100,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	2,360,035	5,427,545	500,000	n/a	100,000	n/a	100,000	100,000	n/a
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	133,895	n/a	133,895	n/a	133,895	133,895	n/a
Total Program Requirements	0	0	133,895	n/a	133,895	n/a	133,895	133,895	n/a
TOTAL REQUIREMENTS									
Personnel Services	4,502,851	4,885,942	7,052,138	66.592	8,154,150	81.766	8,154,150	8,230,745	n/a
Materials & Services	10,871,233	11,883,168	7,549,617	n/a	8,747,136	n/a	8,747,136	8,818,947	n/a
Capital Outlay	85,178	822,754	1,056,496	n/a	706,496	n/a	706,496	706,496	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	133,895	n/a	133,895	n/a	133,895	133,895	n/a
TOTAL PROGRAM REQUIREMENTS	15,459,262	17,591,864	15,792,146	66.592	17,741,677	81.766	17,741,677	17,890,083	n/a

Special Projects Fund

Summary of Resources and Requirements

RESOURCES						
	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024
Federal Grants	11,110,420	13,083,218	5,853,367	6,580,589	6,580,589	6,728,995
State Grants	2,633,088	3,152,766	6,520,784	7,386,412	7,386,412	7,386,412
Local Grants	2,028,496	1,442,627	2,517,995	2,874,676	2,874,676	2,874,676
Unallocated Special Revenue	0	0	900,000	900,000	900,000	900,000
TOTAL RESOURCES	15,772,004	17,678,611	15,792,146	17,741,677	17,741,677	17,890,083

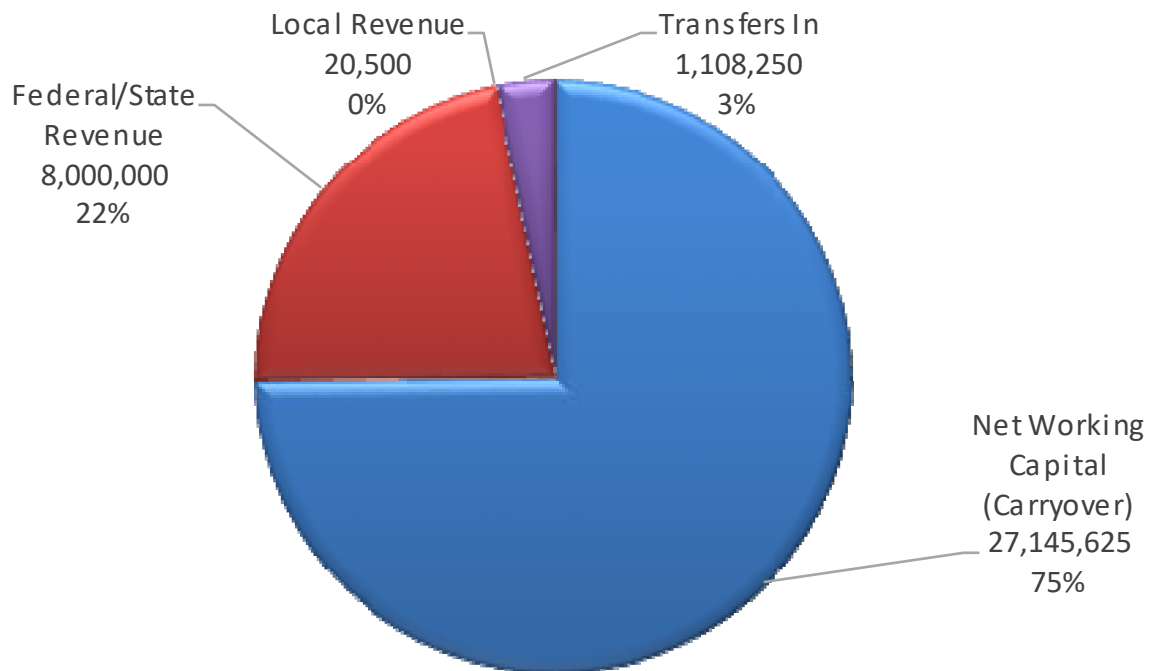
REQUIREMENTS						
	ACUTAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024
Federal Grants	11,271,457	13,360,778	5,853,367	6,580,589	6,580,589	6,728,995
State Grants	2,845,050	2,756,617	6,520,784	7,386,412	7,386,412	7,386,412
Local Grants	1,342,755	1,677,626	2,517,995	2,874,676	2,874,676	2,874,676
Unallocated Special Revenue	0	12,729	900,000	900,000	900,000	900,000
TOTAL REQUIREMENTS	15,459,262	17,807,750	15,792,146	17,741,677	17,741,677	17,890,083

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.

Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

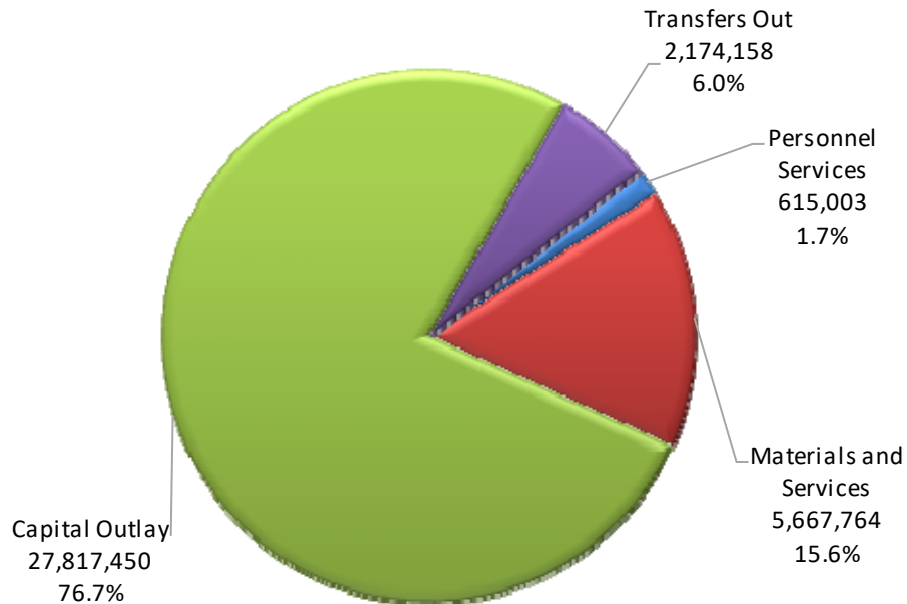
Capital Projects Fund Summary of Resources

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Net Working Capital (Carryover)	\$ 5,432,961	\$ 7,576,169	\$ 10,275,450	\$ 27,145,625
Federal/State Revenue	36,312	7,663,002	0	8,000,000
Local Revenue	102,401	194,952	20,500	20,500
Other Revenue-Issuance of LT Debt	7,969,960	0	16,000,000	0
Transfers In	1,433,250	1,981,859	1,088,425	1,108,250
TOTAL RESOURCES	\$ 14,974,884	\$ 17,415,981	\$ 27,384,375	\$ 36,274,375



Capital Projects Fund Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Personnel Services	\$ 0	\$ 0	\$ 611,954	\$ 615,003
Materials and Services	1,154,221	1,740,159	5,874,796	5,667,764
Capital Outlay	5,607,889	6,431,858	18,917,450	27,817,450
Transfers Out	636,606	23,609	1,980,175	2,174,158
<i>Sub-Total</i>	7,398,716	8,195,626	27,384,375	36,274,375
Unappropriated Ending Fund Balance	7,576,169	9,220,359	0	0
TOTAL REQUIREMENTS	\$ 14,974,885	\$ 17,415,985	\$ 27,384,375	\$ 36,274,375



Capital Projects Fund

Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	TRANSFERS	RESERVES	TOTAL
PERSONNEL EXPENSES	0	500,000	0	0	0	0	0			500,000
BENEFIT EXPENSES	0	115,003	0	0	0	0	0			115,003
MATERIALS & SERVICES	0	0	0	0	1,996,014	671,750	3,000,000	0	0	5,667,764
CAPITAL OUTLAY	5,450	0	0	0	4,240,000	572,000	23,000,000	0	0	27,817,450
TRANSFERS OUT	0	0	0	0	0	0	0	2,174,158	0	2,174,158
	5,450	615,003	0	0	6,236,014	1,243,750	26,000,000	2,174,158	0	36,274,375

Capital Projects Fund Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
10000 INSTRUCTION								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	0	19,027	0	0	n/a	0	0	n/a
Capital Outlay	30,000	0	5,450	5,450	n/a	5,450	5,450	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	30,000	19,027	5,450	5,450	n/a	5,450	5,450	n/a
20000 INSTRUCTIONAL SUPPORT								
Personnel Services	0	0	611,954	615,003	10.156	615,003	615,003	10.156
Materials & Services	10,000	0	10,000	0	n/a	0	0	n/a
Capital Outlay	0	0	30,000	0	n/a	0	0	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	10,000	0	651,954	615,003	10.156	615,003	615,003	10.156
50000 COLLEGE SUPPORT SERVICES								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	642,943	1,385,834	2,193,046	1,996,014	n/a	1,996,014	1,996,014	n/a
Capital Outlay	160,787	85,690	4,310,000	4,240,000	n/a	4,240,000	4,240,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	803,730	1,471,524	6,503,046	6,236,014	n/a	6,236,014	6,236,014	n/a
60000 PLANT OPERATIONS/MAINTENANCE								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	340,838	192,250	671,750	671,750	n/a	671,750	671,750	n/a
Capital Outlay	131,411	0	572,000	572,000	n/a	572,000	572,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	472,249	192,250	1,243,750	1,243,750	n/a	1,243,750	1,243,750	n/a
70000 PLANT ADDITIONS								
Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	160,440	143,048	3,000,000	3,000,000	n/a	3,000,000	3,000,000	n/a
Capital Outlay	5,285,691	6,346,168	14,000,000	23,000,000	n/a	23,000,000	23,000,000	n/a
Transfers Out	0	0	0	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	5,446,130	6,489,216	17,000,000	26,000,000	n/a	26,000,000	26,000,000	n/a

Capital Projects Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
75000 TRANSFERS								
Total Personnel Services	0	0	0	0	n/a	0	0	n/a
Materials & Services	0	0	0	0	n/a	0	0	n/a
Capital Outlay	0	0	0	0	n/a	0	0	n/a
Transfers Out	636,606	23,609	1,980,175	2,174,158	n/a	2,174,158	2,174,158	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
Total Program Requirements	136,606	23,609	1,980,175	2,174,158	n/a	2,174,158	2,174,158	n/a
TOTAL REQUIREMENTS								
Personnel Services	0	0	611,954	615,003	10.156	615,003	615,003	10.156
Materials & Services	1,154,221	1,740,159	5,874,796	5,667,764	n/a	5,667,764	5,667,764	n/a
Capital Outlay	5,607,889	6,431,858	18,917,450	27,817,450	n/a	27,817,450	27,817,450	n/a
Transfers Out	636,606	23,609	1,980,175	2,174,158	n/a	2,174,158	2,174,158	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	0	n/a	0	0	n/a
TOTAL PROGRAM REQUIREMENTS	7,398,716	8,195,626	27,384,375	36,274,375	10.156	36,274,375	36,274,375	10.156

Capital Projects Fund

Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
42300 General Equipment Purchase Fund	30,000	84,878	50,000	40,000	40,000	40,000
44100 Capital Reserve	0	8,663,002	8,000,000	8,000,000	8,000,000	8,000,000
44150 Benton Cnt. North/Takena Hall	7,991,357	21,680	1,000,000	0	0	0
44200 Roof Reserve	64,357	59,531	206,250	621,750	621,750	621,750
44235 East Linn Center Roof Reserve	0	0	0	0	0	0
44250 Greenhouse Roof Reserve	0	0	5,450	5,450	5,450	5,450
44400 Telecommunications Reserve	1,109	23,796	(19,825)	(19,825)	(19,825)	(19,825)
44722 District Facilities Imprvm.-Bond 2022	0	0	0	26,000,000	26,000,000	26,000,000
44723 Ag Center	2,678	8,034	0	0	0	0
44725 District Facilities Imprvm.-Bond	530,267	0	16,000,000	0	0	0
44800 Major Maintenance Reserve	382,319	477,105	(119,000)	622,000	622,000	622,000
44900 Technology Reserve	539,836	501,787	44,650	1,005,000	1,005,000	1,005,000
44950 Instructional Equipment Reserve	0	0	40,000	0	0	0
TOTAL RESOURCES	9,541,923	9,839,813	25,207,525	36,274,375	36,274,375	36,274,375

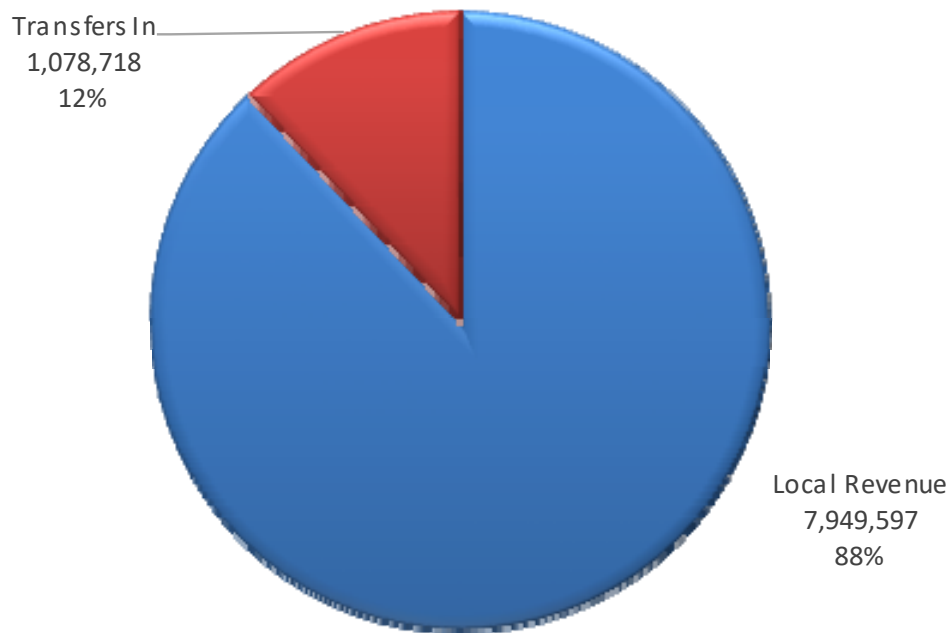
REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
42300 General Equipment Purchase Fund	29,210	11,157	110,000	40,000	40,000	40,000
43200 Benton Cnt. Rep. & Maintenance Fu	(8,395)	0	0	0	0	0
44100 Capital Reserve	0	788,343	4,000,000	8,000,000	8,000,000	8,000,000
44150 Benton Cnt. North/Takena Hall	1,261,329	6,452,030	1,000,000	0	0	0
44200 Roof Reserve	672,595	8,118	621,750	621,750	621,750	621,750
44235 East Linn Center Roof Reserve	0	0	0	0	0	0
44250 Greenhouse Roof Reserve	0	0	5,450	5,450	5,450	5,450
44400 Telecommunications Reserve	978	11,259	19,825	(19,825)	(19,825)	(19,825)
44722 District Facilities Imprvm.-Bond 2022	0	0	0	26,000,000	26,000,000	26,000,000
44723 Ag Center	5,355	7,894	0	0	0	0
44725 District Facilities Imprvm.-Bond	4,188,752	21,843	16,000,000	0	0	0
44800 Major Maintenance Reserve	335,474	172,873	622,000	622,000	622,000	622,000
44900 Technology Reserve	736,811	703,082	1,005,000	1,005,000	1,005,000	1,005,000
44950 Instructional Equipment Reserve	176,606	19,027	40,000	0	0	0
TOTAL REQUIREMENTS	7,398,715	8,195,626	23,424,025	36,274,375	36,274,375	36,274,375

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.

Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Debt Service Fund Summary of Resources

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Local Revenue	5,968,004	6,183,416	7,679,098	7,949,597
Transfers In	697,312	1,079,316	1,076,968	1,078,718
TOTAL RESOURCES	\$ 6,665,316	\$ 7,262,731	\$ 8,756,066	\$ 9,028,315



Debt Service Fund

Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Debt Expense	\$ 6,643,024	\$ 7,239,928	\$ 8,756,066	\$ 9,028,315
<i>TOTAL REQUIREMENTS</i>	<i>\$ 6,643,024</i>	<i>\$ 7,239,928</i>	<i>\$ 8,756,066</i>	<i>\$ 9,028,315</i>

Debt Service Fund

Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
DEBT EXPENSE	0	0	0	0	9,028,315	0	0	0	0	9,028,315
	0	0	0	0	9,028,315	0	0	0	0	9,028,315

Debt Service Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024
50000 COLLEGE SUPPORT SERVICES						
Personnel Services	0	0	0	0	0	0
Materials & Services	6,643,024	7,239,928	8,756,066	9,028,315	9,028,315	9,028,315
Capital Outlay	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
Total Program Requirements	6,643,024	7,239,928	8,756,066	9,028,315	9,028,315	9,028,315
TOTAL REQUIREMENTS						
Personnel Services	0	0	0	0	0	0
Materials & Services	6,643,024	7,239,928	8,756,066	9,028,315	9,028,315	9,028,315
Capital Outlay	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0
Contingency/Unapp.End.Fund.Bal	0	0	0	0	0	0
TOTAL PROGRAM REQUIREMENTS	6,643,024	7,239,928	8,756,066	9,028,315	9,028,315	9,028,315

Debt Service Fund

Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024
51050 Bond Issue Proceeds Fund-2022	0	0	1,300,000	1,337,500	1,337,500	1,337,500
51075 Pension Obligation Bond-2004	2,777,935	2,918,987	3,123,098	3,255,697	3,255,697	3,255,697
51080 Bond Issue Proceeds Fund-2015	3,190,068	3,264,428	3,256,000	3,356,400	3,356,400	3,356,400
52105 COP Proceeds Fund--2019	230,545	467,168	610,000	612,550	612,550	612,550
52200 COP Proceeds Fund-2017	466,768	612,148	466,968	466,168	466,168	466,168
TOTAL RESOURCES	6,665,316	7,262,731	8,756,066	9,028,315	9,028,315	9,028,315

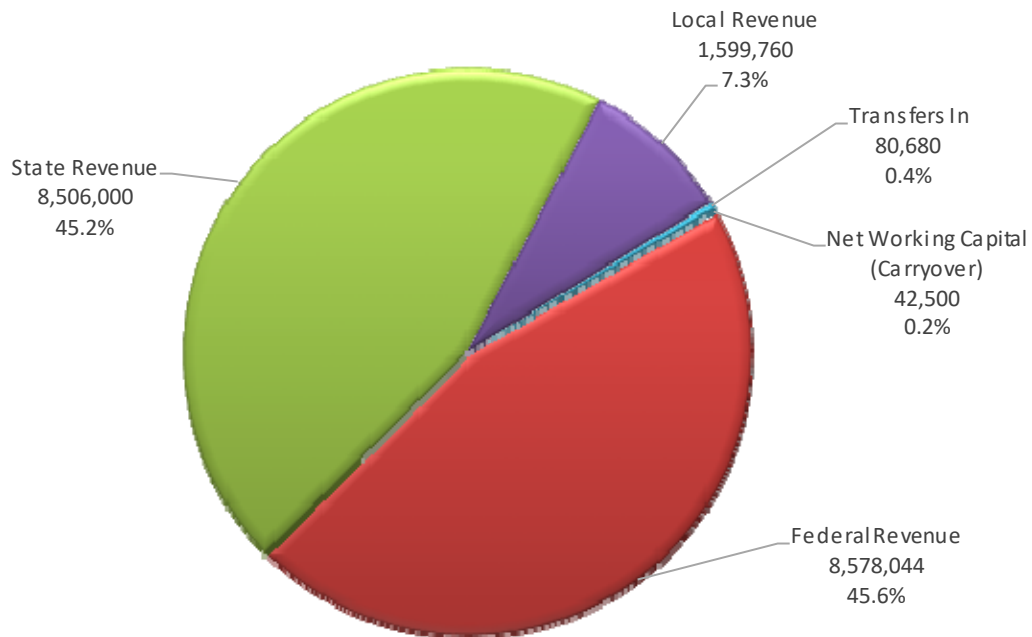
REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024
51050 Bond Issue Proceeds Fund-2022	0	0	1,300,000	1,337,500	1,337,500	1,337,500
51075 Pension Obligation Bond-2004	2,875,361	2,997,714	3,123,098	3,255,697	3,255,697	3,255,697
51080 Bond Issue Proceeds Fund-2015	3,070,350	3,162,898	3,256,000	3,356,400	3,356,400	3,356,400
52105 COP Proceeds Fund--2019	230,545	612,148	610,000	612,550	612,550	612,550
52200 COP Proceeds Fund-2017	466,768	467,168	466,968	466,168	466,168	466,168
TOTAL REQUIREMENTS	6,643,024	7,239,928	8,756,066	9,028,315	9,028,315	9,028,315

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included. Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Financial Aid Fund

Summary of Resources

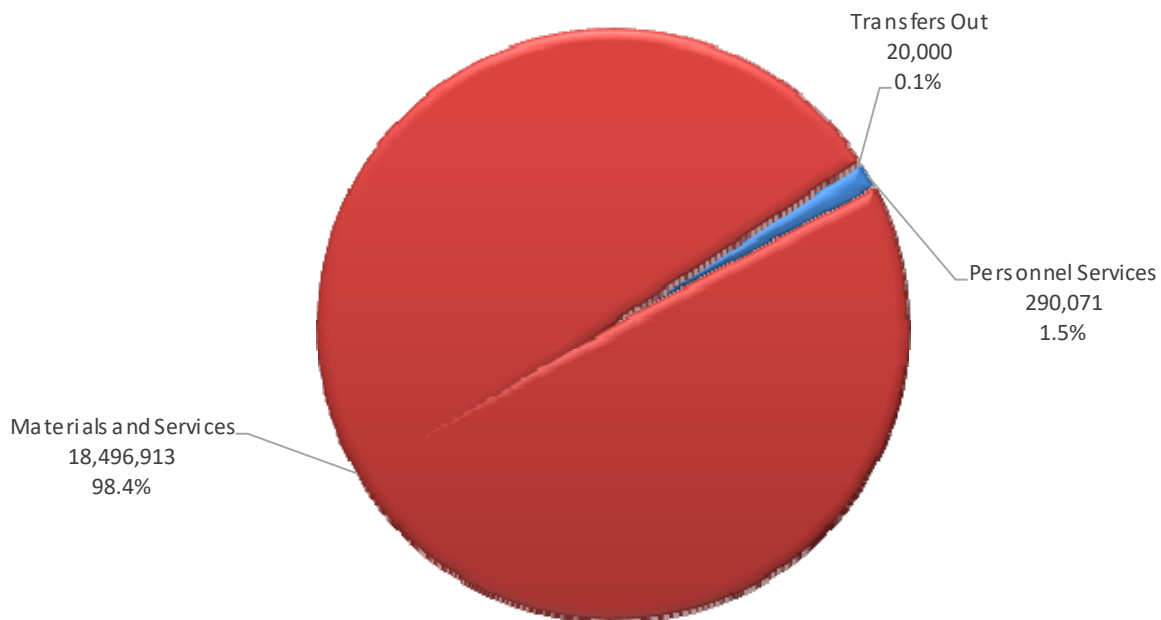
	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Net Working Capital (Carryover)	\$ 151,841	\$ 131,588	\$ 42,500	\$ 42,500
Federal Revenue	5,858,017	5,211,158	11,541,312	8,578,044
State Revenue	3,247,784	3,052,402	8,506,000	8,506,000
Local Revenue	1,253,794	1,311,193	1,601,000	1,599,760
Transfers In	16,493	10,629	80,483	80,680
TOTAL RESOURCES	\$ 10,527,929	\$ 9,716,970	\$ 21,771,295	\$ 18,806,984



Financial Aid Fund

Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Personnel Services	\$ 52,009	\$ 45,580	\$ 253,879	\$ 290,071
Materials and Services	10,319,499	9,558,717	21,497,416	18,496,913
Transfers Out	8,340	6,920	20,000	20,000
Sub-Total	10,379,848	9,611,217	21,771,295	18,806,984
Unappropriated Ending Fund Balance	131,588	86,508	0	0
TOTAL REQUIREMENTS	\$ 10,511,436	\$ 9,697,725	\$ 21,771,295	\$ 18,806,984



Financial Aid Fund

Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE SUPPORT	PLANT OPERATIONS	PLANT ADDITIONS	FINANCIAL AID/AGENCY	RESERVES	TOTAL
PERSONNEL EXPENSES	0	0	0	0	0	0	0	289,282	0	289,282
BENEFIT EXPENSES	0	0	0	0	0	0	0	789	0	789
MATERIALS & SERVICES	0	0	0	0	0	0	0	0	0	0
FINANCIAL AID	0	0	0	0	10,000	0	0	18,486,913	0	18,496,913
TRANSFERS OUT	0	0	0	0	0	0	0	20,000	0	20,000
	0	0	0	0	10,000	0	0	18,796,984	0	18,806,984

Financial Aid Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
50000 COLLEGE SUPPORT SERVICES									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	19	10,000	n/a	10,000	n/a	10,000	10,000	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	19	10,000	n/a	10,000	n/a	10,000	10,000	n/a
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	8,340	6,920	20,000	n/a	20,000	n/a	20,000	20,000	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	8,340	6,920	20,000	n/a	20,000	n/a	20,000	20,000	n/a
80000 FINANCIAL AID									
Personnel Services	52,009	45,580	253,879	9.263	290,071	10.017	290,071	290,071	10.017
Materials & Services	10,319,499	9,558,698	21,487,416	n/a	18,486,913	n/a	18,486,913	18,486,913	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	10,371,508	9,604,278	21,741,295	9.263	18,776,984	10.017	18,776,984	18,776,984	10.017
TOTAL REQUIREMENTS									
Personnel Services	52,009	45,580	253,879	9.263	290,071	10.017	290,071	290,071	10.017
Materials & Services	10,319,499	9,558,717	21,497,416	n/a	18,496,913	n/a	18,496,913	18,496,913	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	8,340	6,920	20,000	n/a	20,000	n/a	20,000	20,000	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
TOTAL PROGRAM REQUIREMENTS	10,379,848	9,611,217	21,771,295	9.263	18,806,984	10.017	18,806,984	18,806,984	10.017

Financial Aid Fund

Summary of Resources and Requirements by Fund

RESOURCES						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
Federal Programs	5,858,017	5,211,158	11,541,855	8,578,044	8,578,044	8,578,044
State Programs	3,247,784	3,052,402	8,506,000	8,506,000	8,506,000	8,506,000
College Programs	25,526	23,886	155,940	135,440	135,440	135,440
LBCC Foundation Programs	265,911	438,117	257,500	257,500	257,500	257,500
Non-Institutional Programs	962,357	849,190	1,310,000	1,310,000	1,310,000	1,310,000
TOTAL RESOURCES	10,359,595	9,574,753	21,771,295	18,786,984	18,786,984	18,786,984

REQUIREMENTS						
	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
Federal Programs	5,867,086	5,211,158	11,541,855	8,578,044	8,578,044	8,578,044
State Programs	3,269,416	3,052,402	8,506,000	8,534,000	8,534,000	8,534,000
College Programs	21,699	97,118	155,940	107,440	107,440	107,440
LBCC Foundation Programs	269,943	438,117	257,500	257,500	257,500	257,500
Non-Institutional Programs	951,704	812,422	1,310,000	1,310,000	1,310,000	1,310,000
TOTAL REQUIREMENTS	10,379,848	9,611,217	21,771,295	18,786,984	18,786,984	18,786,984

*Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.
Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.*

Financial Aid Fund

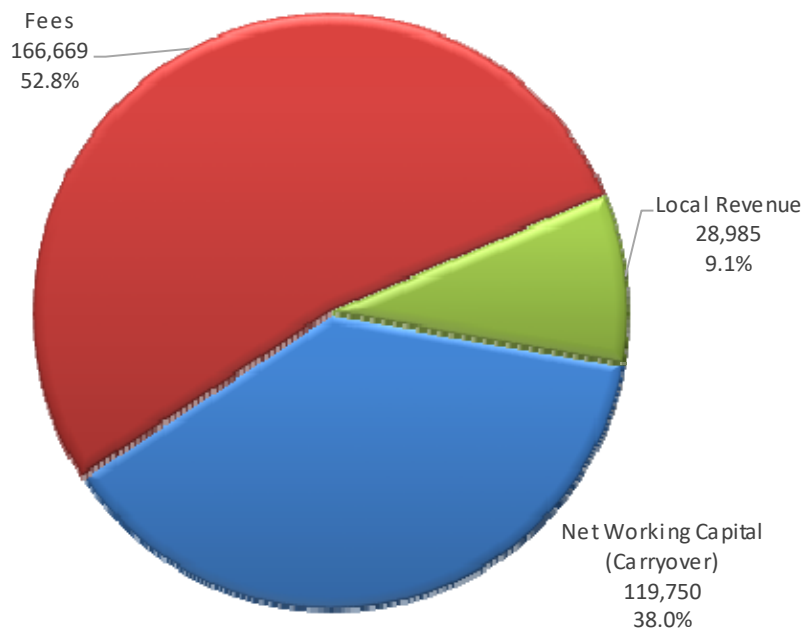
Resources and Requirements by Fund

RESOURCES						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
8111X Pell Grants	5,420,254	4,796,947	11,080,000	8,080,000	8,080,000	8,080,000
8112X SEOG Grants	385,914	368,631	197,480	197,480	197,480	197,480
8114X Federal Work Study	51,849	45,580	264,375	300,564	300,564	300,564
8210X OSAC Need Grants	1,840,888	1,946,220	4,506,000	4,506,000	4,506,000	4,506,000
8230X Oregon Promise	1,391,338	1,102,292	4,000,000	4,000,000	4,000,000	4,000,000
82400 Oregon Supp Need Based Aid	15,558	3,890	0	0	0	0
83120 Dean Grants	15,914	10,903	42,440	42,440	42,440	42,440
83130 Foundation Scholarships-Specific	247,911	438,117	250,000	250,000	250,000	250,000
83210 Eldon Schafer Loans	0	0	48,500	28,000	28,000	28,000
83220 Local Work Study	105	0	4,500	4,500	4,500	4,500
83225 International Student Employment	474	0	3,000	3,000	3,000	3,000
83240 Institut. Reconciliation Receivable	4,499	10,346	30,000	30,000	30,000	30,000
83250 Institut. Reconciliation Write Offs	4,170	3,460	12,500	12,500	12,500	12,500
83260 Other Collection Costs Fund	364	(823)	15,000	15,000	15,000	15,000
83400 PELL Admininstration Fee	4,170	3,460	10,000	10,000	10,000	10,000
84100 Non-Institutional Grants	958,187	845,730	1,300,000	1,300,000	1,300,000	1,300,000
85410 Libby Endowment Scholarship	18,000	0	7,500	7,500	7,500	7,500
TOTAL RESOURCES	10,359,595	9,574,753	21,771,295	18,786,984	18,786,984	18,786,984

REQUIREMENTS						
FUND NUMBER AND NAME	ACTUAL	ACTUAL	CURRENT	PROPOSED	APPROVED	ADOPTED
	2020-2021	2021-2022	BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
8111X Pell Grants	5,429,164	4,796,947	11,080,000	8,080,000	8,080,000	8,080,000
8112X SEOG Grants	385,914	368,631	197,480	197,480	197,480	197,480
8114X Federal Work Study	52,008	45,580	264,375	300,564	300,564	300,564
8210X OSAC Opportunity Grants	1,839,731	1,946,220	4,506,000	4,506,000	4,506,000	4,506,000
8230X Oregon Promise	1,414,127	1,102,292	4,000,000	4,000,000	4,000,000	4,000,000
82400 Oregon Supp Need Based Aid	15,558	3,890	0	28,000	28,000	28,000
83120 Dean Grants	11,204	10,903	42,440	42,440	42,440	42,440
83130 Foundation Scholarships-Specific	251,943	438,117	250,000	250,000	250,000	250,000
83210 Eldon Schafer Loans	0	48,374	48,500	0	0	0
83220 Local Work Study	0	0	4,500	4,500	4,500	4,500
83225 International Student Employment	0	0	3,000	3,000	3,000	3,000
83240 Institut. Reconciliation Receivable	4,434	24,377	30,000	30,000	30,000	30,000
83250 Institut. Reconciliation Write Offs	6,061	13,445	12,500	12,500	12,500	12,500
83260 Other Collection Costs Fund	0	19	15,000	15,000	15,000	15,000
83400 PELL Admininstration Fee	0	0	10,000	10,000	10,000	10,000
84100 Non-Institutional Grants	951,704	812,422	1,300,000	1,300,000	1,300,000	1,300,000
85410 Libby Endowment Scholarship	18,000	0	7,500	7,500	7,500	7,500
TOTAL REQUIREMENTS	10,379,848	9,611,217	21,771,295	18,786,984	18,786,984	18,786,984

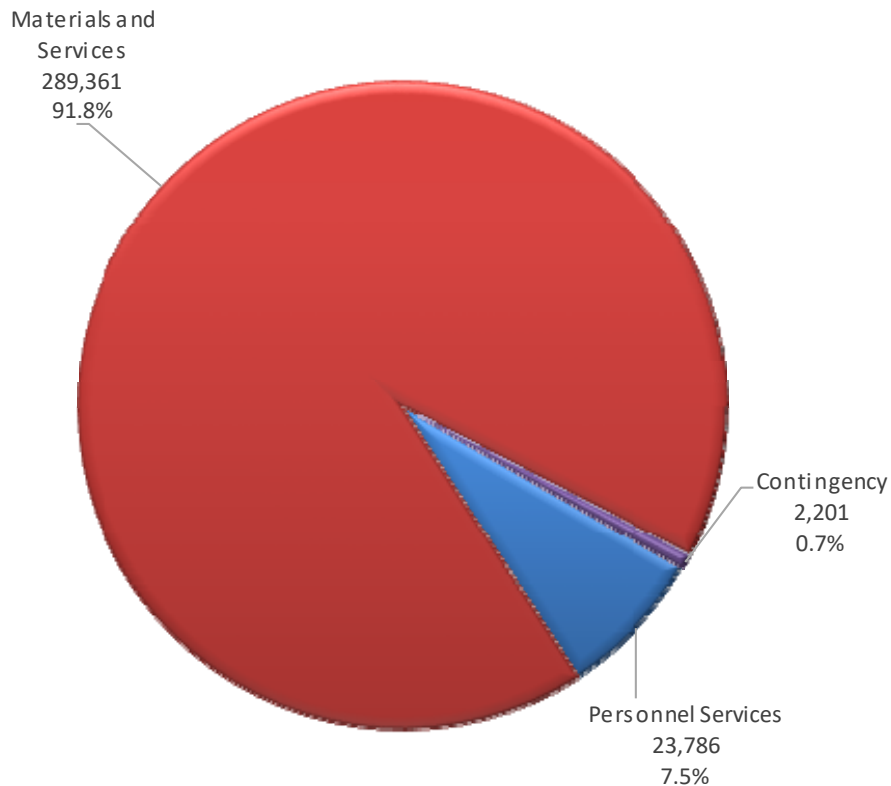
Agency Fund Summary of Resources

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Net Working Capital (Carryover)	\$ 224,285	\$ 176,761	\$ 119,694	\$ 119,750
Fees	112,994	112,994	166,669	166,669
Local Revenue	7,823	7,823	28,985	28,985
Other Revenue	0	0	0	0
Transfers In	0	0	0	0
TOTAL RESOURCES	\$ 345,102	\$ 297,578	\$ 315,348	\$ 315,404



Agency Fund Summary of Requirements

	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	ADOPTED BUDGET 2023-2024
Personnel Services	\$ 11,863	\$ 15,139	\$ 23,786	\$ 23,842
Materials and Services	156,478	150,476	289,361	289,361
Transfers Out	0	626	0	0
Contingency	0	0	2,201	2,201
Sub-Total	168,341	166,241	315,348	315,404
Unappropriated Ending Fund Balance	176,761	162,865	0	0
TOTAL REQUIREMENTS	\$ 345,102	\$ 329,106	\$ 315,348	\$ 315,404



Agency Fund Summary by Use

ACCOUNT	INSTRUCTION	INST. SUPPORT	STUDENT SERVICES	COMMUNITY SERVICES	COLLEGE	PLANT OPERATIONS	PLANT ADDITIONS	TRANSFERS	RESERVES	TOTAL
					SUPPORT SERVICES					
PERSONNEL EXPENSES	0	0	22,109	0	0	0	0	0	0	22,109
BENEFIT EXPENSES	0	0	1,732	0	0	0	0	0	0	1,732
MATERIALS & SERVICES	0	0	206,161	0	0	0	0	3,200	0	209,361
FINANCIAL AID	0	0	80,000	0	0	0	0	0	0	80,000
CONTINGENCY EXPENSE	0	0	0	0	0	0	0	0	2,201	2,201
TRANSFERS OUT	0	0	0	0	0	0	0	0	0	0
	0	0	310,002	0	0	0	0	3,200	2,201	315,403

Agency Fund

Requirements by Major Program

PROGRAM TYPE	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	FTE	PROPOSED BUDGET 2023-2024	FTE	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024	FTE
30000 STUDENT SERVICES									
Personnel Services	11,861	15,139	23,786	0.266	23,842	0.266	23,842	23,842	0.266
Materials & Services	156,474	146,576	289,361	n/a	289,361	n/a	289,361	289,361	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	161,715	0	0.266	313,203	0.266	313,203	313,203	0.266
50000 COLLEGE SUPPORT									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	3,900	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	3,900	0	n/a	0	n/a	0	0	n/a
75000 TRANSFERS									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	626	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	0	n/a	0	n/a	0	0	n/a
Total Program Requirements	0	626	0	n/a	0	n/a	0	0	n/a
90000 RESERVES (CONTINGENCY)									
Personnel Services	0	0	0	n/a	0	n/a	0	0	n/a
Materials & Services	0	0	0	n/a	0	n/a	0	0	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	0	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	2,201	n/a	2,201	n/a	2,201	2,201	n/a
Total Program Requirements	0	0	2,201	n/a	2,201	n/a	2,201	2,201	n/a
TOTAL REQUIREMENTS									
Personnel Services	11,861	15,139	23,786	0.266	23,842	0.266	23,842	23,842	0.266
Materials & Services	156,480	150,476	289,361	n/a	289,361	n/a	289,361	289,361	n/a
Capital Outlay	0	0	0	n/a	0	n/a	0	0	n/a
Transfers Out	0	626	0	n/a	0	n/a	0	0	n/a
Contingency/Unapp.End.Fund.Bal	0	0	2,201	n/a	2,201	n/a	2,201	2,201	n/a
TOTAL PROGRAM REQUIREMENTS	168,341	166,241	315,348	0.266	315,404	0.266	315,404	315,404	0.266

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included. Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Agency Fund Summary of Funds

RESOURCES						
	ACTUAL 2020-2021	ACTUAL 2021-2022	CURRENT BUDGET 2022-2023	PROPOSED BUDGET 2023-2024	APPROVED BUDGET 2023-2024	ADOPTED BUDGET 2023-2024
Assoc. Students of LBCC	114,300	136,263	263,188	263,244	263,244	263,244
Student Clubs	6,517	5,584	48,960	48,960	48,960	48,960
Other Agency Funds	1,650	10,500	3,200	3,200	3,200	3,200
TOTAL RESOURCES	122,467	152,347	315,348	315,404	315,404	315,404

	REQUIREMENTS						
				CURRENT	PROPOSED	APPROVED	ADOPTED
	ACTUAL	ACTUAL		BUDGET	BUDGET	BUDGET	BUDGET
	2020-2021	2021-2022	0	2022-2023	0	2023-2024	2023-2024
Assoc. Students of LBCC	164,578	156,197		263,188		263,244	263,244
Student Clubs	3,763	4,296		48,960		48,960	48,960
Other Agency Funds	0	5,748		3,200		3,200	3,200
TOTAL REQUIREMENTS	168,341	166,241		315,348		315,404	315,404

Prior year columns show actual revenues and expenditures for the fiscal year indicated. Net working capital and ending fund balance are not included.

Budget year columns show estimated resources (including net working capital-carryover) and estimated requirements.

Budget Calendar

DATE	EVENT	PARTICIPANTS
Jul 20, 2022	Appoint Budget Officer	Board of Education
Nov 8 & 9, 2022	Budget Forums	Campus Wide
Nov 16, 2022	Approve Budget Calendar	Board of Education/ Budget Committee
Nov. 30, 2022	Submit new budget requests.	Vice Presidents/Budget Team
Dec 5-9, 2022	Individual Budget Manager meetings with Budget Team	Deans/Directors
Dec 10, 2021	Distribute budget forms and Information Guide to divisions	Budget Officer
January & February	Two Student Forums scheduled to discuss budget and tuition	Students
Jan 18, 2023	Initial Budget Discussion	Board of Education
Jan 18, 2023	DRAFT budget to Business Office	Vice Presidents
Feb 15, 2023	Tuition and general fees discussion	Board of Education
Mar 01, 2022	Updated PROPOSED budget to Deans/Directors	Budget Officer
Mar 15, 2023	Tuition and general fees decision	Board of Education
Mar 21, 2023	Updated PROPOSED budget to Business Office	Vice Presidents
Mar 27-31, 2023	Conduct three (3) Budget Information Forums for campus community	Budget Officer
Apr 06, 2023	PROPOSED budget to College Council	College Council
Apr 15, 2022	PROPOSED budget to printer	Budget Officer
Apr 20, 2022	PUBLISH NOTICE OF BUDGET COMMITTEE MEETINGS IN NEWSPAPER/POST TO WEBSITE	Budget Officer/Board Secretary
Apr 26, 2023	PROPOSED budget to Budget Committee	Budget Officer
May 10, 2023	Public Budget Committee Meeting/election of officers/budget message presented/presentation of PROPOSED	Budget Committee/ President/Budget Officer
May 17, 2023	Public Budget Committee Meeting/discussion and approval	Budget Committee/ President/Budget Officer
May 30, 2023	ADOPTED budget to printer	Budget Officer
Jun 01, 2022	PUBLISH BUDGET SUMMARY OF APPROVED BUDGET & NOTICE OF BUDGET HEARING	Budget Officer/Board Secretary
Jun 14, 2023	Public Budget Hearing/Budget ADOPTED/appropriations made/tax levy declared	Board of Education
Jul 15, 2023	NOTICE OF TAX LEVY TO COUNTY ASSESSOR	Budget Officer

Bold print denotes public budget meeting/hearing.

***NOTE:** Strategic Initiative Fund requests may be submitted throughout the year via the appropriate Council.

Glossary

Academic Year- The beginning of summer term through spring term.

Accreditation - A voluntary, self-regulatory process by a postsecondary regional accrediting agency that qualifies institutions and enrollment students for access to federal funds to support teaching, research, and student financial aid.

Adopted Budget - The financial plan adopted by the governing body (LBCC Board of Education) which forms a basis for appropriations.

Agency Fund - A trust and agency fund used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

Appropriation - Authorization for spending a specific amount of money for a specific purpose during a specific period of time. Based on the adopted budget, including supplemental budgets, if any. Presented in a resolution adopted by the governing body.

Assessed Value - The value set on real and personal property as a basis for imposing taxes. It is the lesser of the property's maximum assessed value or real market value.

Biennium – A two-year period.

Board - The Board of Education of Linn-Benton Community College consisting of seven elected citizens.

Budget - Written report showing the college's comprehensive financial plan for one fiscal year. Must include a balanced statement of actual revenues and expenditures during each of the last two years, and estimated revenues and expenditures for the current and upcoming year.

Budget Committee - Fiscal planning board of the college, consisting of the governing body plus an equal number of legal voters from the district.

Budget Message - Written explanation of the budget and local government's financial priorities. Prepared by or under the direction of the executive officer or chairperson of the governing body.

Budget Officer - Person appointed by the governing body to assemble budget material and information and to physically prepare the proposed budget.

Capital Outlay - Items with a cost of \$5,000 or more per unit and a useful life of two or more years, such as machinery, land, furniture, equipment, or buildings.

Cash Basis - A basis of accounting under which transactions are recognized only in the period during which cash is received or disbursed.

College Support Services - Programs and activities related to institutional support including but not limited to executive management, fiscal operations, general administration and logistical services, administrative computing support, public relations and development, human resources activities and auxiliary enterprise operations.

Contingency - Special amount set aside in the upcoming year for unforeseen expenses. Designated contingencies are funds to be set aside for a specific purpose, such as payroll or Board restricted funds.

Debt Service Fund - A fund established to account for payment of general long-term debt principal and interest.

Enterprise Fund - A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The cost of providing goods or services on a continuing basis are financed or recovered primarily through user charges and fees.

Expenditure - Decreases in net financial resources if accounts are kept on an accrual or modified accrual basis; total amount paid if accounts are kept on a cash basis.

Fiscal Year - A twelve month period commencing on July 1 and closing on June 30 for local governments.

Full-Time Equivalent (FTE) Student - A student or combination of several students who carry among them, within a single academic year, a minimum number of clock hours of instruction, in any program. For the purpose of receiving state reimbursement, it means a student who carries 510 clock hours over three (3) terms of instruction. As used in budgeting for the number of employees, FTE means full-time equivalent position.

Fund - A fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives.

Fund Balance - The excess of the assets of a fund over its liabilities and reserves except in the case of funds subject to budgetary accounting where, prior to the end of a fiscal period, it represents the excess of the fund's assets and estimated revenues over its liabilities, reserves and appropriations for the period.

General Fund - Primary operating fund of the college with major sources of revenue from state support, local property tax and tuition.

Grant - A donation or contribution of cash by a third party.

Instruction - Techniques or procedures used to conduct learning activities. For budgetary purposes, it includes, but is not limited to, expenditures relating to the salary and benefits of instructors, instructional supplies, teaching aides, references and methods of testing and evaluation.

Instructional Support Services - Activities and programs that support instruction. It includes, but is not limited to, administrative support, supplies and equipment, and office space.

Materials and Services (M&S) - Includes contractual and other services, materials, supplies, and other charges.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under this basis of accounting, revenues and other financial resource increments, such as bond proceeds, are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures in the current period.

Organizational Unit - Any administrative subdivision of the college, especially one charged with carrying on one or more specific functions (such as a department, office, or division).

PERS – Public Employees Retirement System in which participating members must make mandatory contributions on behalf of employees.

Personal Services - All salaries, fringe benefits, and miscellaneous costs associated with salary expenditures.

Plant Operations/Maintenance - Programs and activities that are directly associated in providing operation and maintenance of college facilities including, but not limited to, physical plant administration, building maintenance, custodial services, utilities, landscape and ground maintenance.

Property Taxes - Amounts imposed on taxable property by a local government within its operation rate limit, levied under local option authority, or levied to repay bonded debt.

Proposed Budget - Financial and operation plan prepared by the budget officer submitted to the public and budget committee for review.

Rate Limit - A district's permanent ad valorem property tax rate for operating purposes. This rate levied against the assessed value of property raises taxes for general operations.

Resolution - A formal order of a governing body.

Resources - Estimated beginning funds on hand at the beginning of the fiscal year, plus anticipated receipts.

Revenue - The gross receipts and receivables derived from taxes, tuition fees, state aid and other sources.

Special Revenue Fund - A fund authorized and used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes.

Student Support Services - Programs and activities that support student needs including, but not limited to, student services administration, social and cultural development, disability services, counseling and career guidance, financial aid administration, admission, student records, intramurals and athletics and student organizations.

Supplemental Budget - Prepared to meet unexpected needs or to spend revenues not anticipated at time regular budget was adopted. Cannot be used to authorize a tax levy.

Transfers - Amounts distributed from one fund to finance activities in another fund. Shown as a requirement in the originating fund and revenue in the receiving fund.